

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, October 24, 2013
10:00 A.M.
EPHC Education Center, Portola, CA**

Agenda

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. Call to Order	Gail McGrath	A	
2. Roll Call	Gail McGrath	I	
3. Consent Calendar	Gail McGrath	A	
(A) Agenda			1-3
(B) Meeting Minutes of 9.24.13 Special Finance Committee			4
(C) Meeting Minutes of 9.26.13 Regular Board Meeting			5-8
(D) Meeting Minutes of 10.02.13 Special QA Committee			9
4. Board Chair Comments	Gail McGrath	I/D	
• No Board Meeting in November			
• 12.5.13 Regular and Organizational Board Meeting			
5. Board Comments	Board Members	I	
6. Public Comment	Members of the Public	I	
7. Auxiliary Report	Katie Tanner	I/D	
8. Committee Reports	Board Members	I/D	
• Standing Finance Committee	Skutt/ McBride		
• Special QA Committee	McGrath/Kreth		
• Special Planning Committee	McGrath/Fites		
9. Chief of Staff Report	Eric Bugna	I/D	
10. Director of Nursing Report	Linda Jameson	I/D	
11. Clinic Report	Chelsea Hart	I/D	
12. Quality Report	Kathy Valladon	I/D	

- 13. Recommendation for Approval of Policies** Eric Bugna I/D/A
- Fire Watch Policy
 - ED Standing Orders
 - AD083 Wireless Device Policy
 - IT10 Use of Personal
 - IT11 IT Data Center Security
 - IT12 Email Encryption
 - Storage of Biohazard Waste HK106
 - MRSA/MRDO Surveillance Program IC5012
 - Internal Medicine Privilege Care Update
-
- 14. Chief Financial Officer Report** Jeri Nelson I/D
- September Financials
 - Other
- 10-20
-
- 15. Chief Executive Officer Report** Tom Hayes I/D
- 2013/2014 Operations Plan
 - DHCS certification surveys update-SNF/ACUTE
 - Employee satisfaction survey plan
 - Benefits change for PTO and Extended sick leave
 - Leadership meeting update
 - Other
-
- 16. Closed Session** Gail McGrath I/D/A
- I. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.
- II. Closed Session, pursuant to Government Code Section 54957 to consider the following privileges and appointments to the medical staff:
- a. Recommendation for Two Year Active Privileges
 - Lovsho Phen, MD (Internal Medicine)
 - b. Recommendation for One Year Provisional Privileges
 - Christine Lajeunesse, MD (Urology)
 - c. Recommendation for Two Year Courtesy Privileges
 - Michael Brooks, DPM (Podiatry)
 - Mary Morrison, FNP (Allied Health-FNP)
 - Richard Nielsen, DPM (Podiatry)

d. Schedule 1 Updates

- Virtual Radiology
- Clinicians Telemedicine

17. Open Session Report of Actions Taken in Closed Session	Gail McGrath	I
18. Adjournment	Gail McGrath	A

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Tuesday September 24, 2013
9:00 A.M.
EPHC's Administrative Conference Room**

Minutes

1. **Call to Order:** The meeting was called to order at 9:00am by Jay Skutt
2. **Roll Call:**
Present: Jay Skutt and Janie McBride. Staff: Tom Hayes, Jeri Nelson, and Tiffany Williams.
3. **Approval of Agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **CFO Report**
 - **August 2013 Financials:** Ms. Nelson reported that all patent services were under budget in August. Purchased Services are over due to Telemedicine, Lab Corp and plant operations. Other expenses include our license renewal fee.

Ms. Nelson stated that we had one large denial for a swing stay. This process is being reviewed. There was discussion regarding the CMS requirements for 2 midnight stay.

Ms. Nelson reviewed the process of Inter Governmental Transfer program where we will have a net gain of approximately \$75,829.
 - **Audit:** Ms. Nelson reported that Gerral Tucker will be presenting the draft audit at the Board meeting on Thursday. She stated that a \$661,000 SNF adjustment was booked for 2012/2013 as well as a prior period adjustment. She explained that there will also be a wording change from Net Income to Net Position.

Adjournment: Mr. Skutt adjourned the meeting at 10:00am.

Approved by

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS**

Thursday, September 26, 2013

10:00 A.M.

EPHC Education Center, Portola, CA

Minutes

1. Call to Order.

The meeting was called to order at 10:02 am by Gail McGrath

2. Roll Call.

Present: Gail McGrath, Larry Fites, Janie McBride, Jay Skutt, and Lucie Kreth

Absent: None

Staff: Tom Hayes, CEO, Jeri Nelson, CFO, Dr. Eric Bugna, Chief of Staff, and Tiffany Williams, Administrative Assistant.

Visitors: Approximately 3 visitors were present at the start of the meeting

3. Consent Calendar.

Ms. McGrath stated that she would like the Cardiology Privilege Card Update removed from the agenda. She explained that she and Ms. McBride reviewed the Cardiology Privilege Card Update and it needs more updating. Ms. McGrath also stated that there was a typo on page 4, minutes from the 8.22.13 meeting, Item #7 should state that Nifty Thrifty grossed \$20,854 for July. Ms. McGrath made a motion to approve the consent calendar with the above mentioned changes to the agenda and to the 8.22.13 minutes. A second was made by Mr. Fites. None opposed, the motion was approved.

4. Board Chair Comments.

Ms. McGrath stated that she would like to commend the reporter, Carolyn Carter for her articles as well as Linda Satchwell for all of her efforts on the SNF cuts.

5. Board Comments.

None.

6. Public Comment.

None.

7. Auxiliary Report

Ms. Davis stated that Katie Tanner is currently out of town and had asked that Ms. Davis provide the Auxiliary report. Ms. Davis stated that the Nifty Thrifty grossed \$19,500 in August which was down 6% from August 2012. There is a total of \$167,565.94 in all accounts which includes \$6,900 in the memorial fund for employee scholarships and the money set aside for the SNF bathtub. In August the Auxiliary logged 949 volunteer hours. The Auxiliary volunteered at the Health Fair in September and passed out \$3 off coupons for Nifty Thrifty. The Auxiliary has not been volunteering in the lobby recently and Ms. Davis stated that Katie Tanner is going to discuss this with Linda Jameson, DON.

8. **Committee Reports**

• **Finance Committee**

Mr. Skutt stated that the Finance Committee met and reviewed the August Financials. He stated that Ms. Nelson reported the Inter Governmental Transfers are back and discussed changes in the clinic.

9. **Chief of Staff**

Dr. Bugna reported that Dr. Grier is back and that patients are happy. He stated that Dr. Grier indicated that he will be available for approximately one year and will then retire.

10. **Recommendation for Approval of Privilege Cards and Policies**

Ms. McGrath stated that she and Ms. McBride reviewed the following policies;

- Nurse Practitioner/Physician Assistant Combined Revision
- Podiatry Privilege Card Update
- Orthopedic Privilege Card Update
- HIM #304 Advanced Directives Policy
- Medication Distribution Policy

She reported that the removal of the Cardiology Privilege card was due to the fact it needed to be tailored to EPHC rather than a template. Ms. McGrath made a motion to accept the policies listed above. A second was provided by Mr. Skutt. None opposed, the motion was approved.

11. **Audit Report Presentation**

Ms. Nelson introduced Gerral Tucker, TCA Partners, LLP. Mr. Tucker commented that the audit went very well. Mr. Tucker presented a draft audit to the Board for consideration of approval.

The following is a brief overview of the Financial Audit results.

- Received an unqualified audit opinion.
- There were no material weaknesses, significant deficiencies or reportable conditions identified relating to the organization's internal controls.
- There were no audit adjustments.
- There were no difficulties encountered with management in performing the audit and we had no disputes or disagreements with management during the course of the audit.
- The significant Accounting/Auditing Issues reviewed included:
 - MediCal SNF Adjustment
 - EMR payments
 - FASB issued ASU 2011-07, Bad Debt Reporting

There was discussion regarding the significant SNF adjustment, approximately \$662,000 for 2013 as well as an adjustment for prior years.

Mr. Hayes recognized Ms. Nelson for her excellent work.

Mr. Skutt made a motion to approve the 2012-2013 Audit Report. A second was made by Ms. Kreth. The motion was approved with no opposition.

12. CFO Report

Ms. Nelson reported that all patient services were under budget in August. Purchased Services are over due to Telemedicine, Lab Corp and plant operations. Other expenses include our license renewal fee.

Ms. Nelson stated that we had one large denial for a swing stay. This process is being reviewed. There was discussion regarding the CMS requirements for a 2 midnight stay.

Mr. Nelson stated that we are being continually asked about the insurance exchange. Sierra and Plumas Counties have both opted to use Anthem and Centine for managed Medi-Cal but Lassen County opted to have a county administrated Medi-Cal which is creating issues for patient who live in Lassen County and see providers in Plumas County.

Ms. Nelson reviewed the process of the Inter Governmental Transfer program where we will have a net gain of approximately \$75,829.

13. CEO Report

- **DP/SNF Reimbursement Cuts update:** Discussed earlier in the audit report.
- **California Department of Public Health Recertification Surveys:** Mr. Hayes reported that we are waiting for the POC report for the most recent SNF revisit and we have sent the Acute POC and are awaiting a revisit.
- **2012/2013 Operations Plan Update:** Mr. Hayes reported that we had completed many of the items in the 2012/2013 operations plan. Mr. Hayes reviewed several items in the plan.
- **2013/2014 Operations Plan:** Mr. Hayes provided a draft of the 2013/2014 Operations Plan and asked for input. Items included Clinic Patient Satisfaction as well as Management Training.
- **Project List:** Mr. Hayes provided an update to the project list. He stated that he will be adding new items and will remove the completed items. Mr. Fites stated that he would like to add the structural and infrastructure deficiencies that are stated in the Master Plan to the list.
- **Surplus Equipment:** Mr. Hayes stated that he had attached the Disposition of Surplus Property for the Board's review. He explained that we will be going through old equipment that has been stored for some time. We will be following the Disposition of Surplus Property Policy and if there is reasonable doubt as to whether or not a particular item may have any significant market value, it will be submitted to the Board for determination in accordance to the policy.
- **Other:**
 - Mr. Hayes reported that we have sent charts for outside peer review as required by the State and have received the first set of reviews which will be discussed at the next QA/MEC meeting.
 - Mr. Hayes provided a copy of the August QHI patient satisfaction data as well as the Core measures. Ms. Valladon will present a QA report at the next BOD meeting in October.

- Mr. Hayes stated that Rick Boyd, IT Manager will report on the IT conversion to Centrique.

14. Closed Session.

Ms. McGrath announced the Board would move into closed session at 12:00 pm., pursuant to Health and Safety Code 32155 and Government Code Section 54957.

15. Open Session Report of Actions Taken in Closed Session.

The Board returned at approximately 12:15 pm and announced the following:

I. Health and Safety Code 32155, to review reports on Quality Assurance.

No reportable action.

II. Government Code Section 54957, to consider the following appointments to the medical staff:

Dr. Bugna stated that the MEC reviewed the privileges and background including claims history of Eric Bugna MD, and Milind Dhond, MD. The MEC is recommending all of the physicians for privileges to the Board.

The Board reviewed each Medical Staff file as submitted including but not limited to: privileges, background, malpractice claims information, and AMA/Education.

Mr. Fites motioned to approve the following privileges and appointments to the medical staff as submitted.

Recommendation for Two Year Active Privileges

- **Eric Bugna, MD** (Orthopedics)

Recommendation for Two Year Courtesy Privileges

- **Milind Dhond, MD** (Cardiology)

A second was provided by Ms. McBride. None opposed, the motion approved.

The Board returned to Open Session at approximately 1:20 pm

16. Adjournment. Ms. McGrath subsequently adjourned the meeting at 1:20 p.m.

Approval

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

Standing Quality Assurance Committee

Wednesday, October 2, 2013

2:30 P.M.

ACR, Portola, CA

Minutes

1. **Call to Order.** The meeting was called to order at 2:40 pm by Ms. McGrath.
2. **Roll Call.**
Present: Gail McGrath. Staff: Tom Hayes, Kathy Valladon, Bill Carlson, Tracy Allara, Linda Jameson, and Tiffany Williams.
Absent: Lucie Kreth
Visitors: no visitors were present.
3. **Approval of Agenda.** The agenda was approved as submitted.
4. **Board Comments.** None.
5. **Public Comments.** None.
6. **Closed Session.** Ms. McGrath announced the Board would move into closed session at 2:43 pm
7. **Adjournment.** The Board returned to open session at 3:30 pm and announced no reportable action taken. Ms. McGrath subsequently adjourned the meeting.

Approved by

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

MEMORANDUM

Date: October 11, 2013
To: Board of Directors
From: Jeri Nelson, Chief Financial Officer
Subject: Summary of Financial Results – September 2013

Table 1. Consolidated Financial Results – September 2013

	Actual	Budget	Variance
Total Revenue	\$2,874,866	\$3,306,886	\$(432,020)
Contractual Adjustments	\$1,240,987	\$1,533,733	\$(292,746)
Bad Debt/Admin Adjustments	\$105,593	\$161,701	\$(56,108)
Net Revenue	\$1,528,286	\$1,611,452	\$(83,166)
Total Expenses	\$1,649,484	\$1,677,666	\$(28,182)
Operating Income (Loss)	\$(121,198)	\$(66,215)	\$(54,983)
Non-Operating Income(Expense)	\$69,012	\$75,333	\$(6,321)
Net Income (Loss)	\$(52,186)	\$9,118	\$(61,304)

Table 2. Consolidated Financial Results – Three Months Ended September 2013

	Actual	Budget	Variance
Total Revenue	\$9,407,114	\$10,366,451	\$(959,337)
Contractual Adjustments	\$4,116,203	\$4,711,614	\$(595,411)
Bad Debt/Admin Adjustments	\$443,693	\$521,967	\$(78,274)
Net Revenue	\$4,847,218	\$5,132,870	\$(285,652)
Total Expenses	\$5,054,684	\$5,135,956	\$(81,272)
Operating Income (Loss)	\$(207,466)	\$(3,086)	\$(204,380)
Non-Operating Income (Expense)	\$165,759	\$226,000	\$(60,241)
Net Income (Loss)	\$(41,707)	\$222,914	\$(264,621)

September was an extremely low revenue month. Patient revenue was below budget by 13% for the month and 10% for the quarter. We've offset a significant portion of this variance with lower bad debt and contractual adjustments so that net revenue was below budget 5% for the month and year to date. Salaries were over budget mostly due to the emergency department, and \$21,000 of the supply variance was due to the flu vaccine. We received contributions of \$9,000 for the CARE grant, and \$14,400 from the Auxiliary for the Portola SNF bath tub. Accounts Receivable Other on the Balance Sheet includes for September, the quarterly estimate of our Medi-Cal Outpatient Supplemental payment for FYE 2013 of \$75,000; our contribution to the Intergovernmental Grant Transfer program of \$83,329 and property taxes.

**EASTERN PLUMAS HEALTH CARE
BALANCE SHEET
FOR THE MONTH ENDED
SEPTEMBER 30, 2013
ASSETS**

CURRENT ASSETS	
CASH	533,302
INVESTMENTS	1,109,513
ACCOUNTS RECEIVABLE NET	3,014,104
ACCOUNTS RECEIVABLE OTHER	988,722
INVENTORY	213,700
PREPAID EXPENSES	117,465
TOTAL CURRENT ASSETS	5,976,806

PROPERTY AND EQUIPMENT	
LAND AND IMPROVEMENTS	934,164
BUILDINGS AND IMPROVEMENTS	10,080,726
EQUIPMENT	10,046,523
IN PROGRESS	149,483
TOTAL PROPERTY AND EQUIPMENT	21,210,896
ACCUMULATED DEPRECIATION	13,414,454
NET PROPERTY AND EQUIPMENT	7,796,442

COSTS OF ISSUANCE NET	13,152
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TOTAL	13,786,401
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LIABILITIES AND FUND BALANCE

CURRENT LIABILITIES	
LEASES PAYABLE	73,991
ACCOUNTS PAYABLE	872,774
ACCRUED PAYROLL/RELATED TAXES	1,014,062
OTHER CURRENT LIABILITIES	368,954
TOTAL CURRENT LIABILITIES	2,329,781

LEASES PAYABLE	308,063
USDA REPAIRS & DEFEASANCE	297,463
CHFFA - EMR & ENDO EQUIP LOAN	40,563
CITY OF PORTOLA- PROPERTY LOAN	348,000
USDA LOANS SNF	3,477,828
USDA LOAN REPAIRS	0
USDA LOAN LOYALTON	495,354
USDA LOAN LOYALTON & PORTOLA	81,185
DEFERRED REVENUE	335,339
LTC MEDI-CAL CLAWBACK	2,072,662
TOTAL LIABILITIES	9,786,237

FUND BALANCE	4,041,870
NET INCOME (LOSS)	-41,707

TOTAL	13,786,401
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**EASTERN PLUMAS HEALTH CARE
COMPARATIVE BALANCE SHEET
FOR THE MONTHS ENDED**

	AUGUST 2013	SEPTEMBER 2013	CHANGE
ASSETS			
CURRENT ASSETS			
CASH	\$ 490,012	\$ 533,302	\$ 43,290
LAIF SAVINGS	\$ 1,109,513	\$ 1,109,513	\$ -
ACCOUNTS RECEIVABLE NET	\$ 3,217,274	\$ 3,014,105	\$ (203,169)
ACCOUNTS RECEIVABLE OTHER	\$ 797,746	\$ 988,722	\$ 190,976
INVENTORY	\$ 213,700	\$ 213,700	\$ -
PREPAID EXPENSES	\$ 99,770	\$ 117,465	\$ 17,695
TOTAL CURRENT ASSETS	<u>\$ 5,928,015</u>	<u>\$ 5,976,807</u>	<u>\$ 48,792</u>
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,080,726	\$ 10,080,726	\$ -
EQUIPMENT	\$ 10,032,124	\$ 10,046,523	\$ 14,399
IN PROGRESS	\$ 144,516	\$ 149,483	\$ 4,967
	<u>\$ 21,191,530</u>	<u>\$ 21,210,896</u>	<u>\$ 19,366</u>
ACCUMULATED DEPRECIATION	\$ 13,342,183	\$ 13,414,454	\$ 72,271
TOTAL PROPERTY AND EQUIPMENT	<u>\$ 7,849,347</u>	<u>\$ 7,796,442</u>	<u>\$ (52,905)</u>
COSTS OF ISSUANCE NET	\$ 13,405	\$ 13,152	\$ (253)
TOTAL	<u>\$ 13,790,767</u>	<u>\$ 13,786,401</u>	<u>\$ (4,366)</u>
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 92,835	\$ 73,991	\$ (18,844)
ACCOUNTS PAYABLE	\$ 818,809	\$ 872,774	\$ 53,965
ACCRUED PAYROLL/RELATED TAXES	\$ 960,002	\$ 1,014,062	\$ 54,060
OTHER CURRENT LIABILITIES	\$ 368,492	\$ 368,954	\$ 462
TOTAL CURRENT LIABILITIES	<u>\$ 2,240,138</u>	<u>\$ 2,329,781</u>	<u>\$ 89,643</u>
LEASES PAYABLE	\$ 308,063	\$ 308,063	\$ -
CHFFA LOAN	\$ 47,391	\$ 40,563	\$ (6,828)
CITY OF PORTOLA	\$ 348,000	\$ 348,000	\$ -
USDA LOANS	\$ 4,386,825	\$ 4,351,830	\$ (34,995)
DEFERRED REVENUE	\$ 335,339	\$ 335,339	\$ -
MEDI-CAL LTC	\$ 2,072,662	\$ 2,072,662	\$ -
TOTAL LIABILITIES	<u>\$ 9,738,418</u>	<u>\$ 9,786,238</u>	<u>\$ 47,820</u>
FUND BALANCE	\$ 4,041,870	\$ 4,041,870	\$ -
NET INCOME (LOSS)	\$ 10,479	\$ (41,707)	\$ (52,186)
TOTAL	<u>\$ 13,790,767</u>	<u>\$ 13,786,401</u>	<u>\$ (4,366)</u>

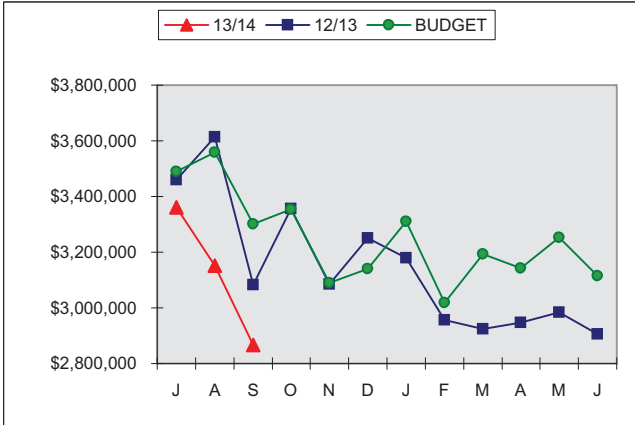
**EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSE
FOR THE MONTH ENDED
SEPTEMBER 30, 2013**

DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
OPERATING REVENUE							
INPATIENT ROUTINE	141213	178458	-37245	504106	551559	-47453	2186989
INPATIENT ANCILLARY	141703	209125	-67422	488985	646621	-157636	2563180
TOTAL INPATIENT	282916	387584	-104668	993091	1198179	-205088	4750169
SWING ROUTINE	0	64020	-64020	12000	194078	-182078	776000
SWING ANCILLARY	0	40411	-40411	16426	122513	-106087	489835
TOTAL SWING BED	0	104431	-104431	28426	316591	-288165	1265835
SKILLED NURSING ROUTINE	483350	504050	-20700	1440950	1545264	-104314	6132000
SKILLED NURSING ANCILLARY	68140	71148	-3008	276699	218134	58565	865566
TOTAL SKILLED NURSING	551490	575199	-23709	1717649	1763398	-45749	6997566
OUTPATIENT SERVICES	2032093	2234556	-202463	6638877	7072934	-434057	25953805
TOTAL PATIENT REVENUES	2866499	3301769	-435270	9378042	10351102	-973060	38967375
OTHER OPERATING REVENUE	8367	5116	3251	29072	15349	13723	61396
TOTAL REVENUE	2874866	3306886	-432020	9407114	10366451	-959337	39028771
=====							
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMINISTRATIVE ADJ'S	105593	161701	-56108	443693	521967	-78274	1950550
CONTRACTUAL ADJUSTMENTS	1240987	1533733	-292746	4116203	4711614	-595411	17440309
TOTAL DEDUCTIONS	1346580	1695434	-348854	4559897	5233581	-673684	19390859
NET REVENUE	1528286	1611452	-83166	4847218	5132870	-285652	19637912
=====							
OPERATING EXPENSES							
SALARIES	755457	743956	11501	2306609	2295151	11458	9050380
BENEFITS	202136	221212	-19076	628868	670535	-41667	2668005
SUPPLIES	164879	141217	23662	446127	426651	19476	1700608
PROFESSIONAL FEES	239946	239080	866	720694	732673	-11979	2788765
REPAIRS & MAINTENANCE	32416	48052	-15636	108692	144157	-35465	576628
PURCHASED SERVICES	59613	71362	-11749	236385	214458	21927	865194
UTILITIES/TELEPHONE	50473	46286	4187	133077	152345	-19268	715360
INSURANCE	31815	33125	-1310	95413	99116	-3703	396464
RENT/LEASE EXPENSE	7497	16618	-9121	37211	49853	-12642	199411
DEPRECIATION/AMORTIZATION	72523	75742	-3219	217516	227225	-9709	908899
INTEREST EXPENSE	23546	20948	2598	68261	62843	5418	251373
OTHER EXPENSES	9183	20070	-10887	55830	60949	-5119	244488
TOTAL EXPENSES	1649484	1677666	-28182	5054684	5135956	-81272	20365575
OPERATING INCOME (LOSS)	-121198	-66215	-54983	-207466	-3086	-204380	-727663
=====							
MISCELLANEOUS	2817	2625	192	8307	7875	432	31500
CONTRIBUTIONS	23400	25000	-1600	23400	75000	-51600	300000
PROPERTY TAX REVENUE	42795	47708	-4913	134052	143125	-9073	572500
NON-OPERATING INCOME (EXPENSE)	69012	75333	-6321	165759	226000	-60241	904000
NET INCOME (LOSS)	-52186	9118	-61304	-41707	222914	-264621	176337
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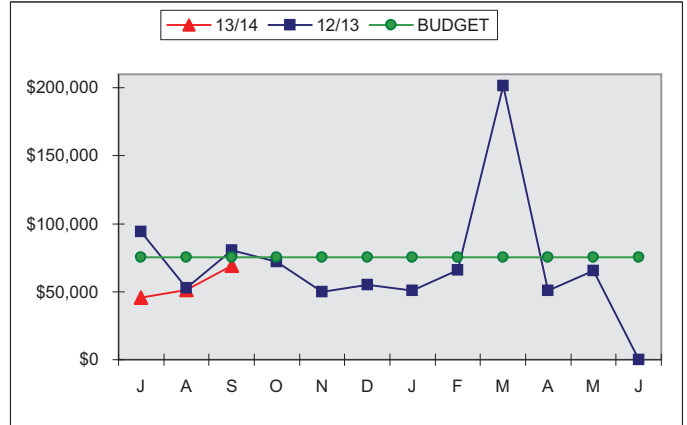
STATISTICAL DATA	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
ACUTE INPATIENT ADMISSIONS	18	30	-12	55	92	-37	365
ACUTE PATIENT DAYS	51	67	-16	180	207	-27	821
SKILLED NURSING PATIENT DAYS	1381	1440	-59	4189	4416	-227	17520
SWING BED DAYS	0	32	-32	6	97	-91	388
E.R. VISITS	344	313	31	1029	988	41	3488
CLINIC VISITS	1879	2144	-265	6215	6671	-456	26802

EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2014

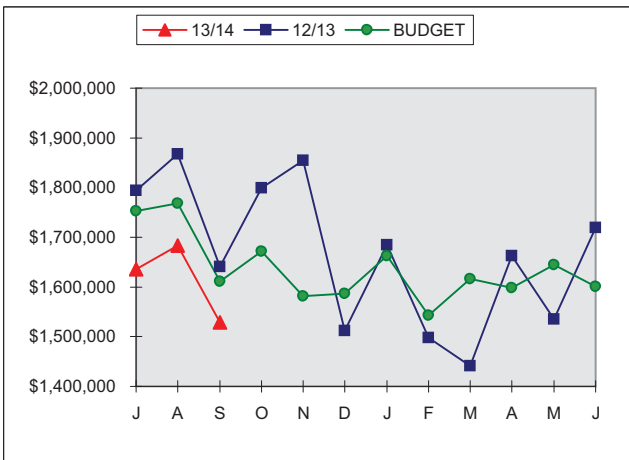
1. GROSS PATIENT REVENUE



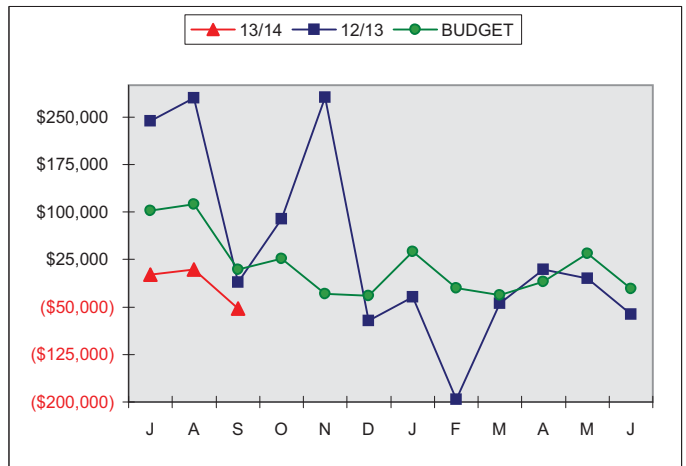
4. NON-OPERATING INCOME



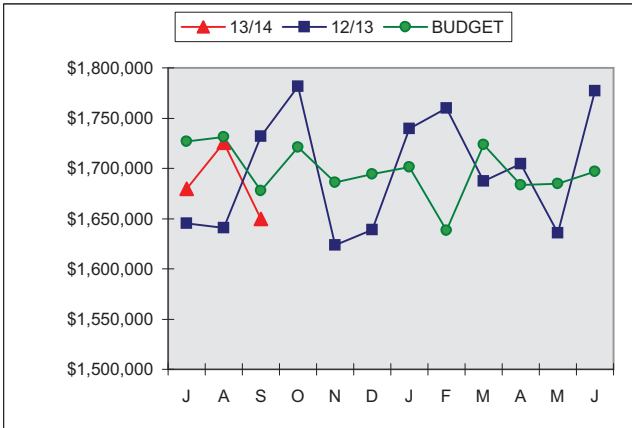
2. ESTIMATED NET REVENUE



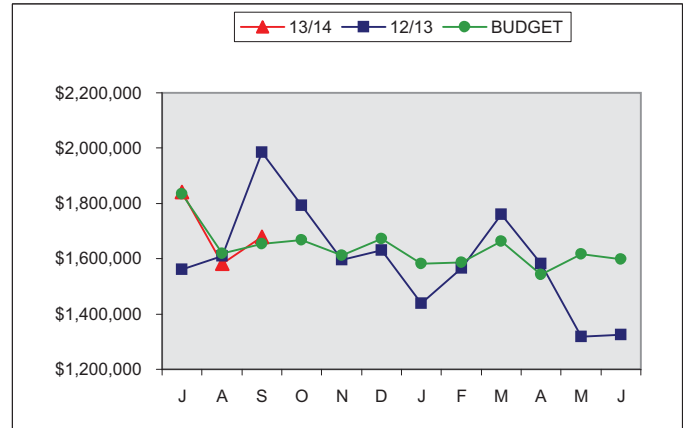
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

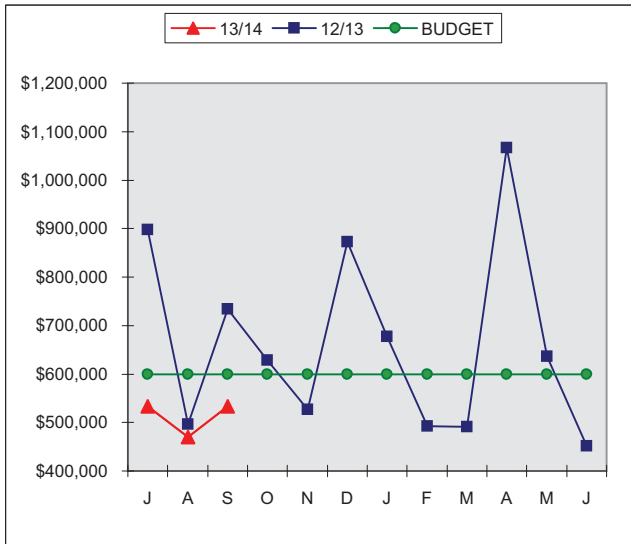


6. CASH RECEIPTS

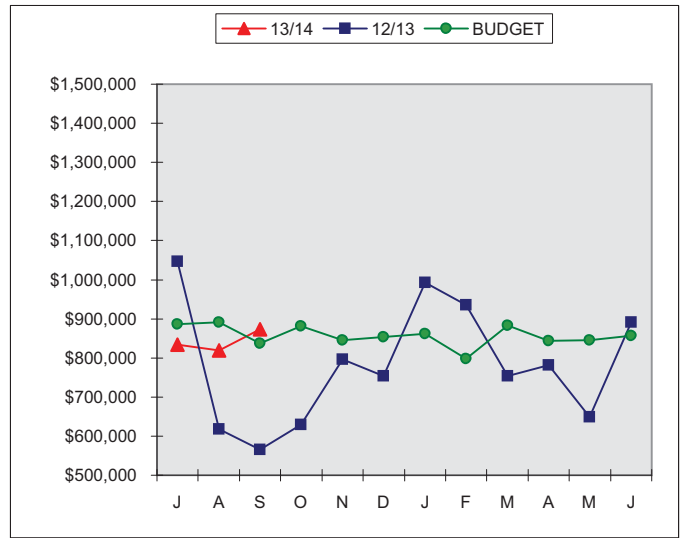


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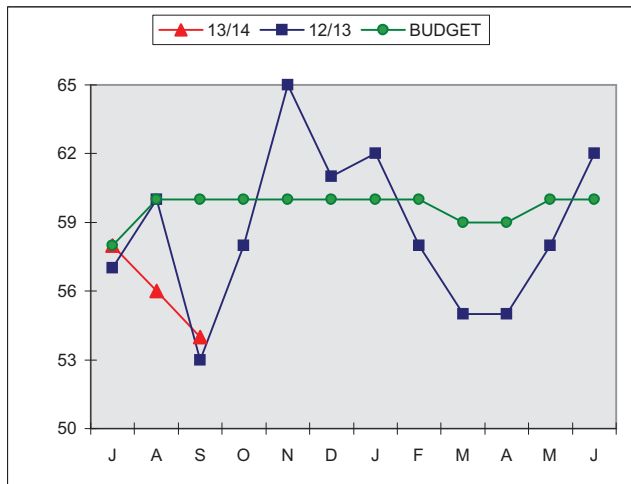
7. OPERATING CASH



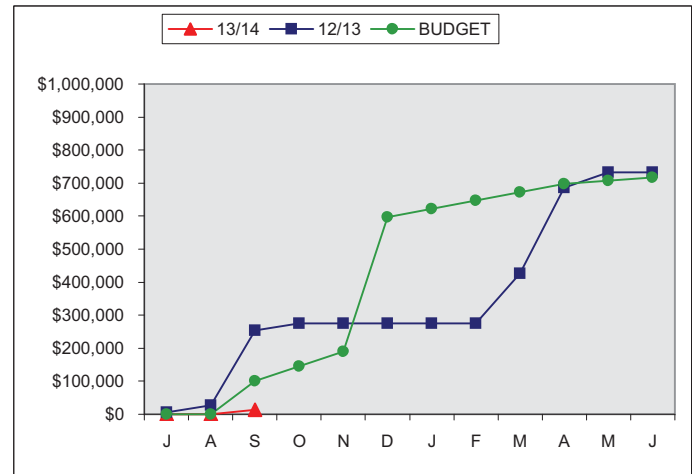
10. ACCOUNTS PAYABLE



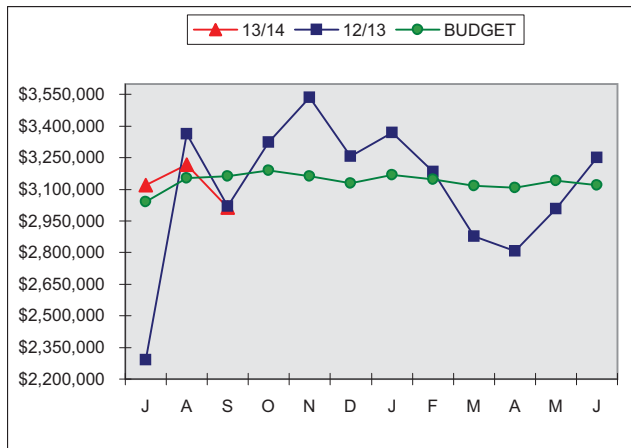
8. ACCOUNTS RECEIVABLE-DAYS



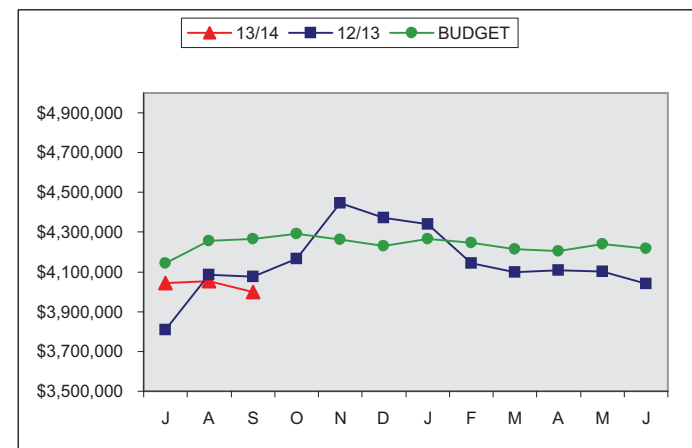
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

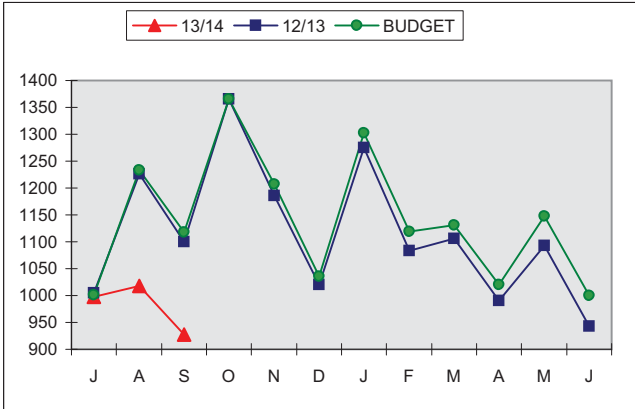


12. FUND BALANCE + NET INCOME (LOSS)

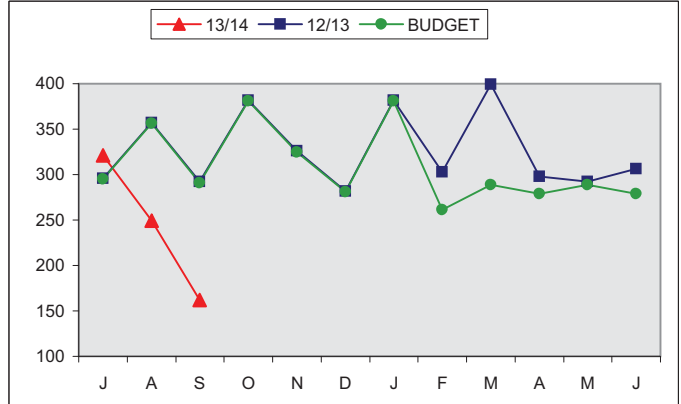


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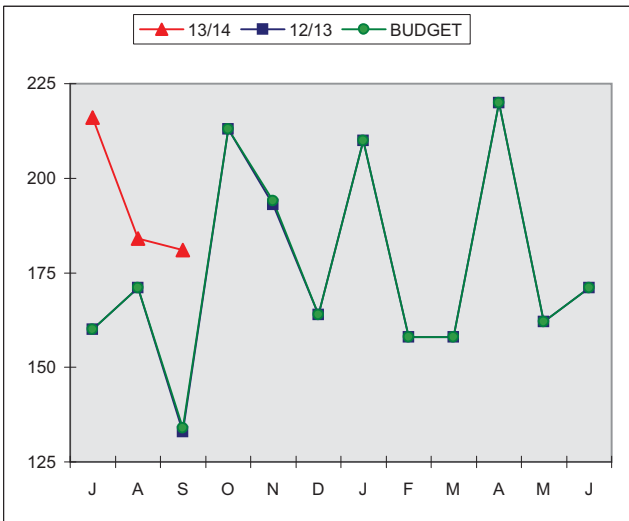
13. PORTOLA MEDICAL CLINIC VISITS



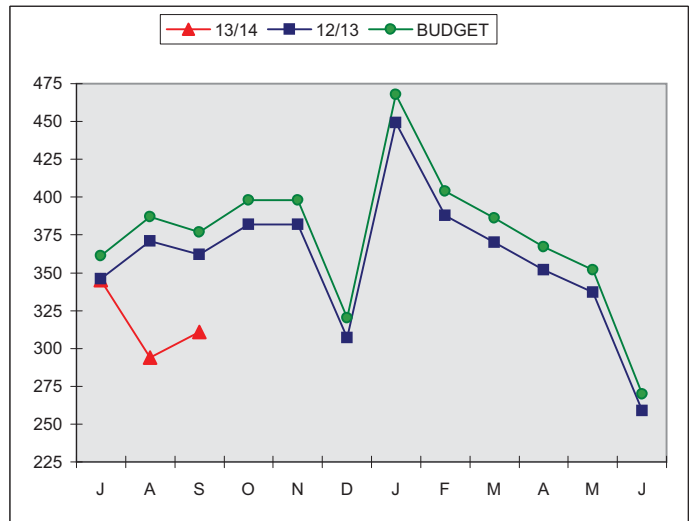
16. LOYALTON MEDICAL CLINIC VISITS



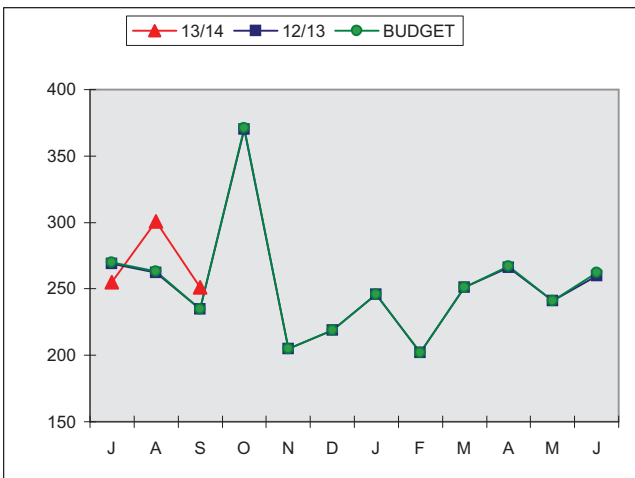
14. PORTOLA DENTAL CLINIC VISITS



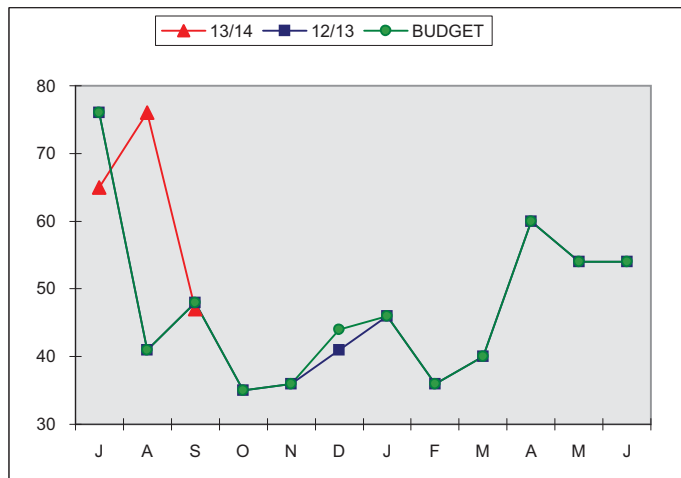
17. INDIAN VALLEY MEDICAL CLINIC VISITS



15. GRAEAGLE MEDICAL CLINIC VISITS

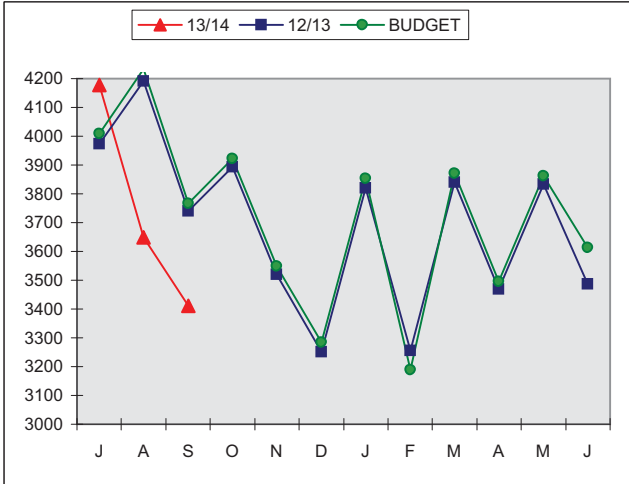


18. PORTOLA ANNEX VISITS

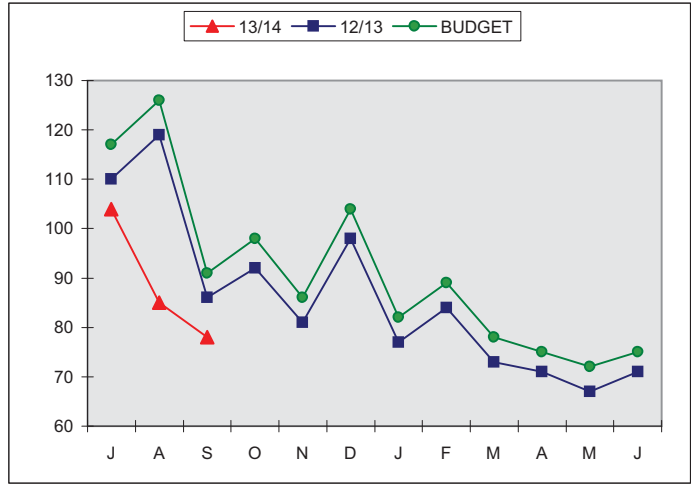


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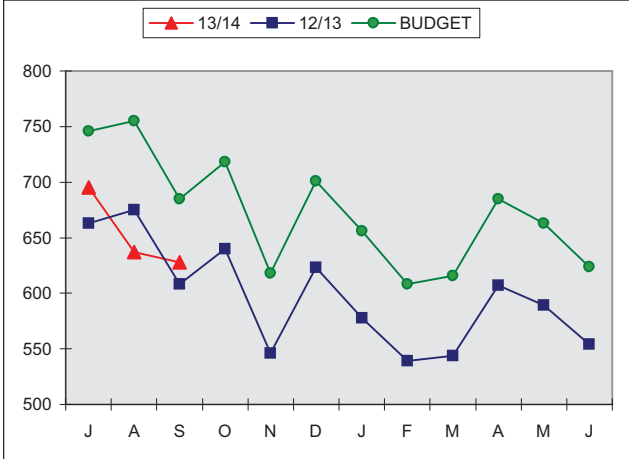
19. LABORATORY PROCEDURES



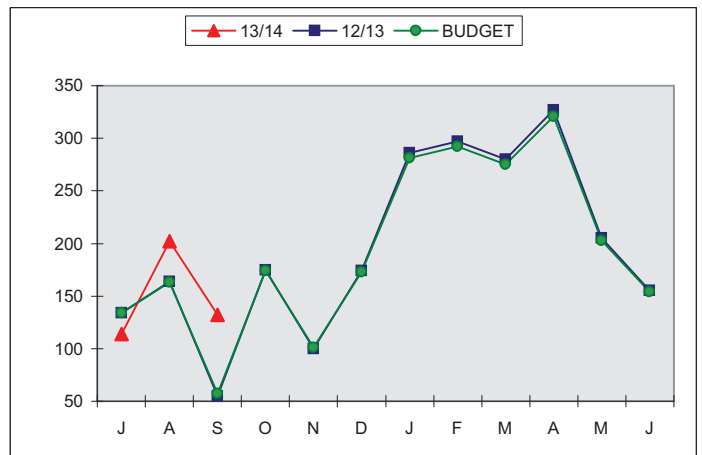
22. AMBULANCE RUNS



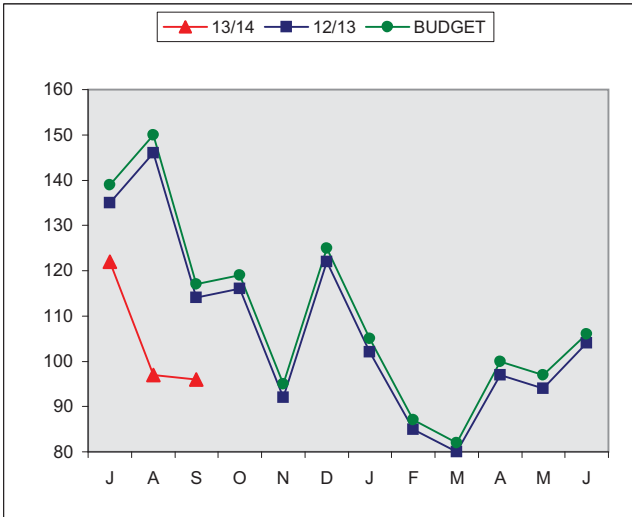
20. RADIOLOGY PROCEDURES



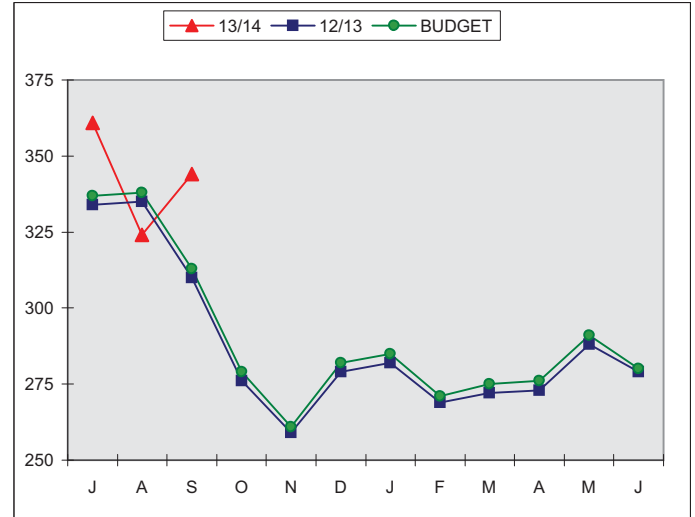
23. RESPIRATORY PROCEDURES



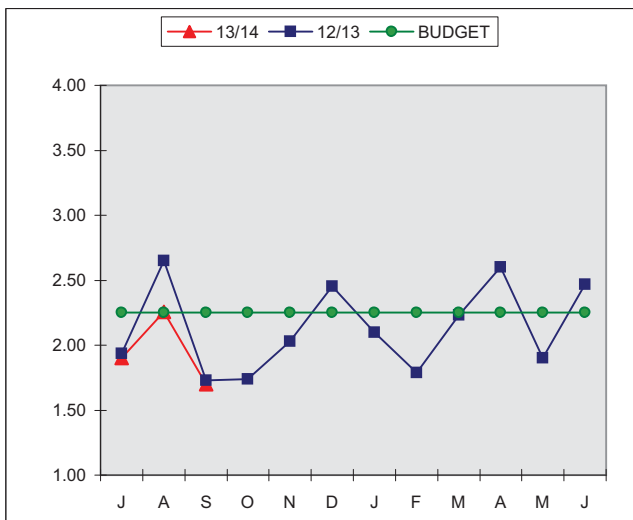
21. ECGS



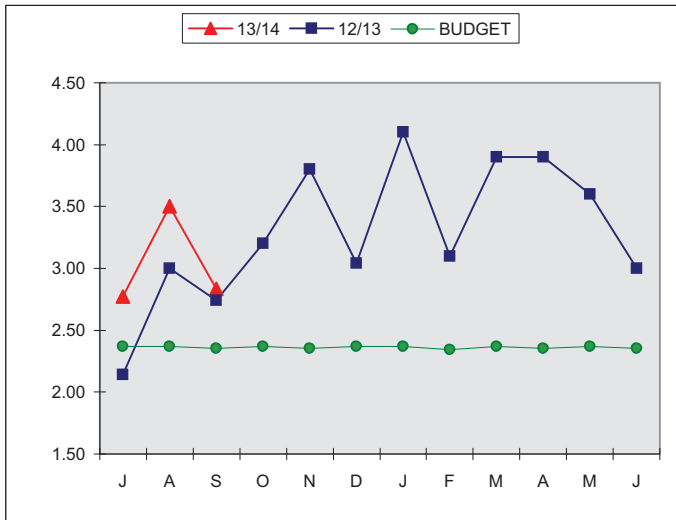
24. EMERGENCY ROOM VISITS



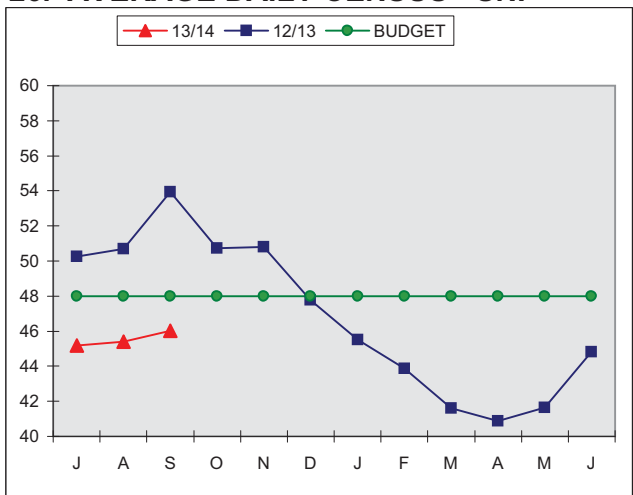
25. AVERAGE DAILY CENSUS - ACUTE



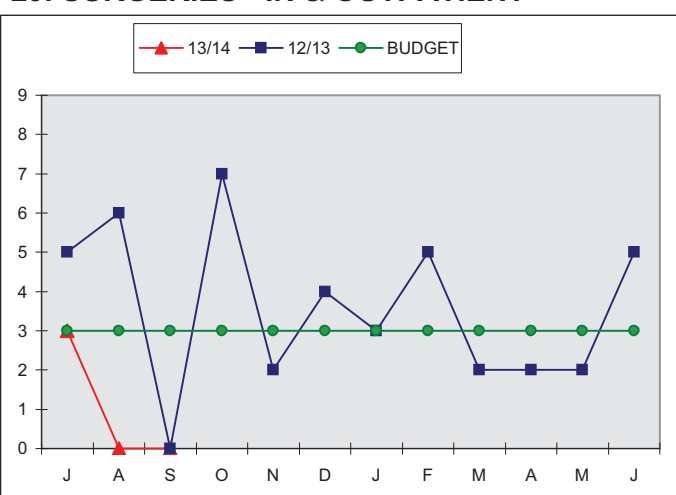
28. AVERAGE LENGTH OF STAY - ACUTE



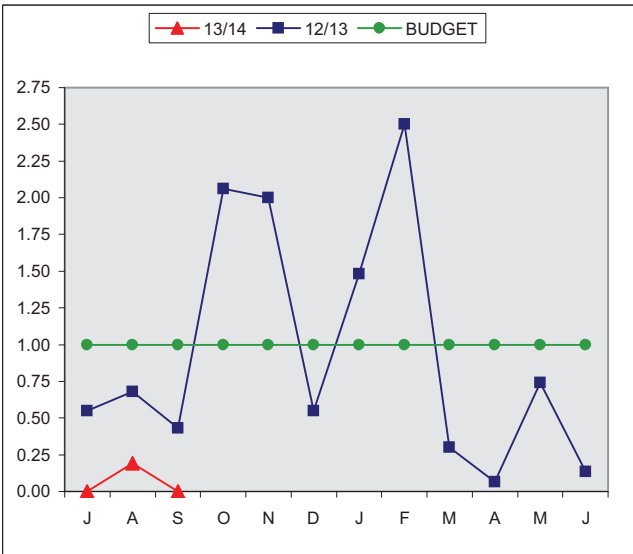
26. AVERAGE DAILY CENSUS - SNF



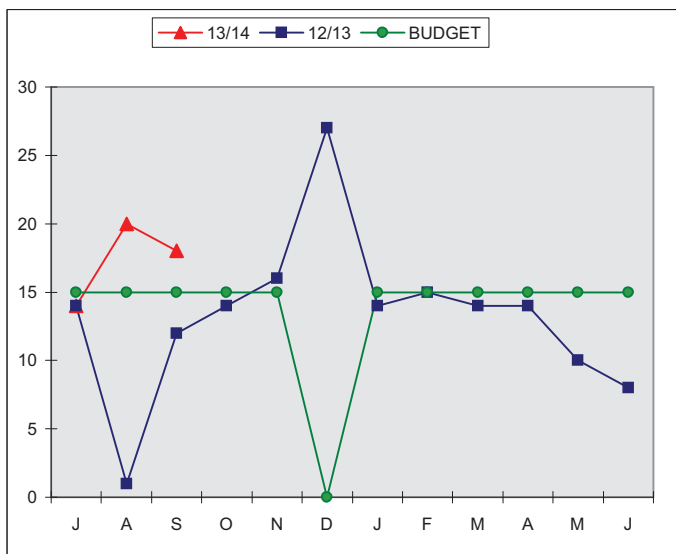
29. SURGERIES - IN & OUTPATIENT



27. AVERAGE DAILY CENSUS-SWING

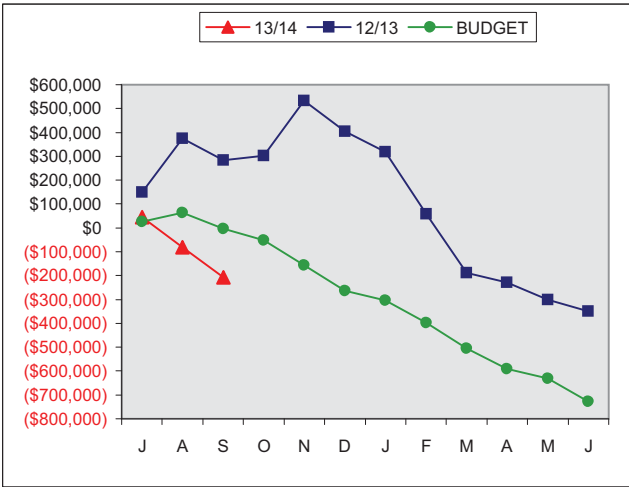


30. ENDOSCOPY PROCEDURES

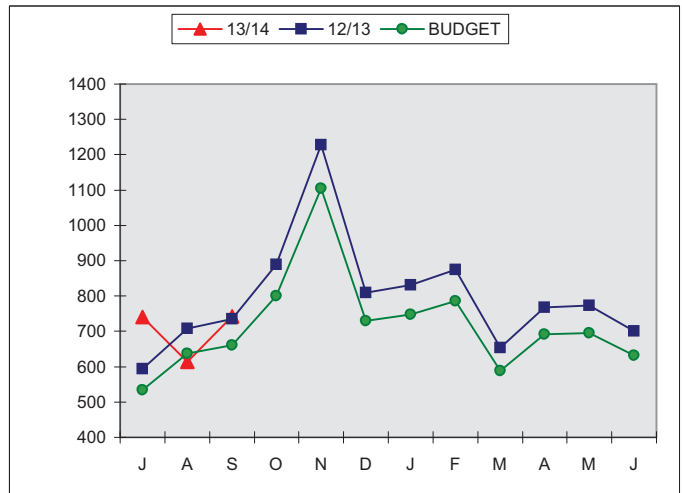


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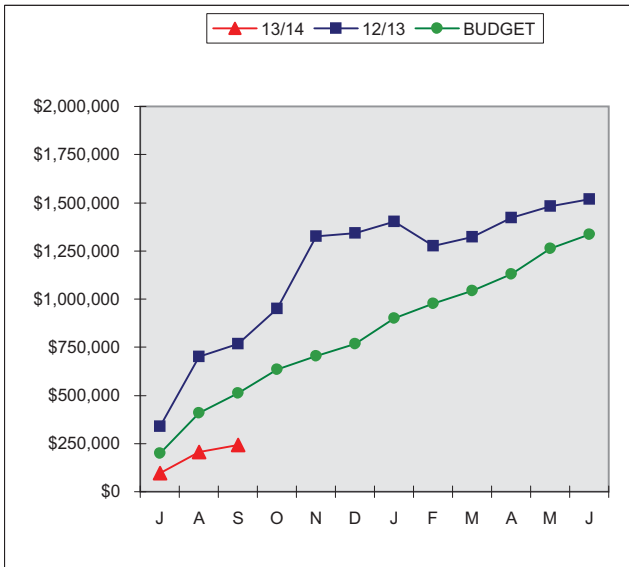
31. YEAR TO DATE OPERATING INCOME (LOSS)



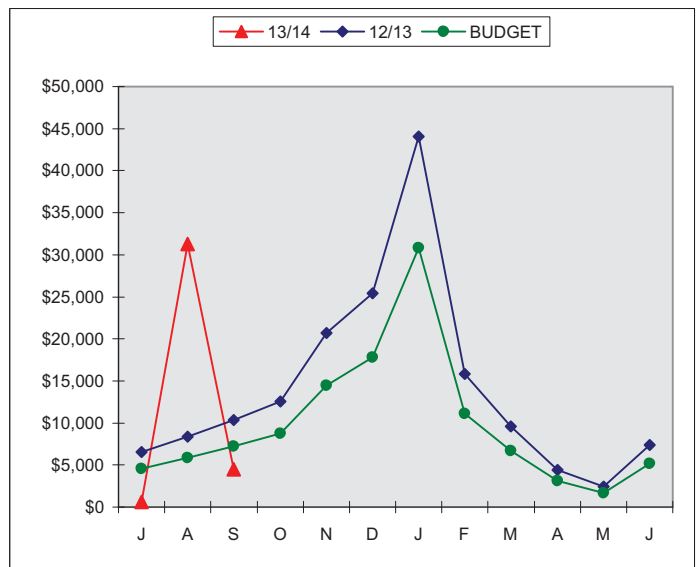
34. OVERTIME HOURS



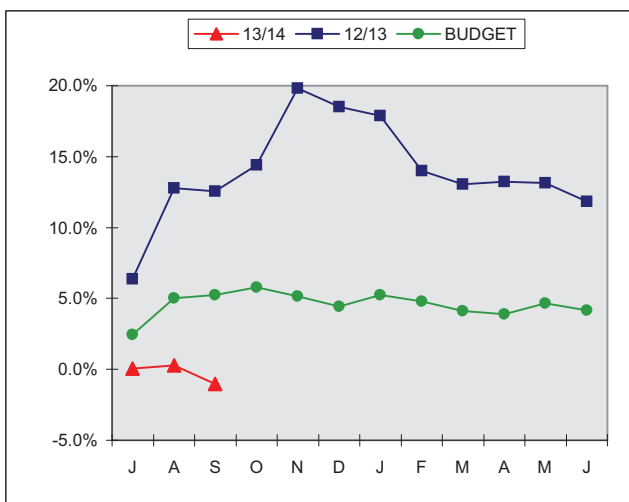
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



35. DENIALS



34. RETURN ON EQUITY



36. EMERGENCY DEPARTMENT TRANSFERS

