

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
Thursday, February 28, 2013
10:00 A.M.
EPHC Education Center, Portola, CA**

Agenda

REASONABLE ACCOMMODATIONS: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
1. Call to Order	Gail McGrath	A	
2. Roll Call	Gail McGrath	I	
3. Consent Calendar	Gail McGrath	A	
(A) Agenda			1-2
(B) Meeting Minutes of 1.16.13 Special Planning Meeting			3-4
(C) Meeting Minutes of 1.22.13 Standing Finance Meeting			5
(D) Meeting Minutes of 1.24.13 Special Board Meeting			6
(E) Meeting Minutes of 1.24.13 Regular Board Meeting			7-9
4. Board Chair Comments	Gail McGrath	I/D	
• Board Self Evaluation Discussion			
5. Board Comments	Board Members	I	
6. Public Comment	Members of the Public	I	
7. Auxiliary Report	Kathy Davis	I/D	
8. Valic Presentation	Doug Sulenta	I/D	
9. Chief of Staff Report	Eric Bugna, MD	I/D	
10. Policies and Procedures	Teresa Whitfield	I/D/A	
Reviewed on 2/14/2013			
• Administration Policy			
• Pharmacy Policy			
11. Committee Reports	Board Members	I/D	
• Standing Finance Committee	Skutt/ McBride		

12. Chief Financial Officer Report	Jeri Nelson	I/D	10-20
<ul style="list-style-type: none"> • January Financials • Other 			
13. Chief Executive Officer Report	Tom Hayes	I/D	
<ul style="list-style-type: none"> • DP/SNF reimbursement cuts update • CT Scanner replacement schedule • Employee Satisfaction Committee update • Clinic Medical Director • Other 			
14. Closed Session	Gail McGrath	I/D/A	
<p>I. Close Session, pursuant to Government Code 54957: Public Employee Performance Expectations and Evaluation, CEO, a public employee.</p> <p>II. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.</p> <p>III. Closed Session, pursuant to Government Code Section 54957 to consider the following appointments to the medical staff:</p> <ol style="list-style-type: none"> 1. Recommendation for One Year Provisional Privileges Khurram Jehangir Khan, MD (Pain Management - Telemedicine) 2. Recommendation for Two-Year Courtesy Privileges David Kitts, MD (General Surgery) 3. Recommendation for Two Year Active Privileges Paul Swanson, M.D. (ER/Hospitalist) Robert Leckie, M.D. (Radiology) 4. Virtual Radiology – Updated Schedule 1 			
15. Open Session Report of Actions Taken in Closed Session	Gail McGrath	I	
16. Adjournment	Gail McGrath	A	

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING PLANNING COMMITTEE
OF THE BOARD OF DIRECTORS
Wednesday, January 16, 2013, 1:00 P.M.
EPHC Administrative Conference Room**

Minutes

1. **Call to Order:** The meeting was called to order at 1:00 pm by Director Fites.
2. **Roll Call:**
Present: Directors McGrath and Fites. CEO Tom Hayes. Public member Jack Bridge. Aspen Street Architects representatives David Hitchcock and Nathan Morgan.
3. **Approval of agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **Aspen Architects update of the Master Plan:**
The Aspen Architect representatives presented the results of their investigative and planning efforts since their meeting with the Board on December 12, 2012. The prospective expansion and reconstruction of the future core facilities, as outlined in the December meeting and further amplified through interviews with management staff were presented in three alternative site layouts. All options would provide a single , new structure which would be contiguous to the present hospital/skilled nursing facility building.

Option A would be a structure expansion to the north of the existing hospital, with street circulation extended continuously around the north perimeter of the developed core. A lot line adjustment would be undertaken by adding a triangular area from the District's 34 acre parcel, to result in a compact and cohesive development complex. All development would be done on relatively flat land.
Option B would be a structure expansion in the existing employee parking lot on the southeast side of the existing hospital. Ground slopes across much of this required area would result in a costly grading situation; and public access to the hospital building would be awkward.
Option C would be a structure expansion in the parking lot area between the skilled nursing facility and the present clinic. The grade differential between the two existing buildings would present special structural and access problems.

Following extensive discussion of the relative merits of the Options, it was agreed that Aspen Architects should proceed with more detailed preliminary planning of Option A.

7. **Back-up Boiler Update:** Tom Hayes reported that the second steam boiler has been refurbished and is fully functional. It will be programmed to operate alternately with the existing steam boiler.
8. **Other:** None.
9. **Adjournment:** Director Fites adjourned the meeting at 2:26 p.m.

Approved by

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
Tuesday, January 22, 2013
9:00 A.M.
EPHC's Administrative Conference Room**

Minutes

1. **Call to Order:** The meeting was called to order at 9:00 am by Jay Skutt
2. **Roll Call:**
Present: Jay Skutt. Staff: Tom Hayes, Jeri Nelson, and Tiffany Williams
3. **Approval of Agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **CFO Report December 2012:** Ms. Nelson reported that bad debt for the month and year to date is significantly over budget. She stated that revenues were slightly under budget for all hospital inpatient areas but we continue to keep expenses under budget and have reduced our overtime hours. There was a discussion regarding bad debt write offs and the reasons for high write offs.
7. **DPSNF Cuts:** Mr. Hayes reported on the DP-SNF cuts. Ms. Nelson explained that our cost per patient per day in the Loyaltan SNF is \$298 and in Portola SNF \$275. With the proposed cuts our daily rate that we will receive is \$249, a \$2.4 million retroactive back to 2011 and 1.3 million annually. There was an in depth discussion.

Adjournment: Mr. Skutt adjourned the meeting at 10:30 am.

Approved by

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
SPECIAL MEETING OF THE BOARD OF DIRECTORS**

Thursday, January 24, 2013

10:00 A.M.

EPHC Education Center, Portola, CA

Minutes

1. Call to Order.

The meeting was called to order at 10:00am by Gail McGrath.

2. Roll Call.

Present: Larry Fites, Janie McBride, Gail McGrath, Jay Skutt and Lucie Kreth.

Absent: None

Staff: Tom Hayes, CEO, Jeri Nelson, CFO, and Tiffany Williams, Administrative Assistant.

Visitors: Approximately 5 visitors were present at the start of the meeting

3. Consent Calendar.

Mr. Fites motioned to accept the consent calendar as submitted. A second was made by Mr. Skutt. None opposed, the motion was approved.

4. Board Chair Comments.

None

5. Board Comments.

None

6. Resolution 238: Authorizing Acquisition and Financing of Diagnostic Imaging and Equipment

Ms. Nelson briefly explained Resolution 238 that gives authorization to the CEO and CFO to acquire and complete financing on the new CE Scanner. There was a brief discussion regarding the donation of \$150,000 from the Auxiliary for the down payment as well as the finance amount. Ms. McGrath moved to adopt Resolution 238. After a brief discussion, the motion was passed by a roll call vote with no opposition.

7. Public Comment:

None

8. Adjournment. Ms. McGrath adjourned the meeting at 10:05 am.

Approval

Date

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS**

Thursday, January 24, 2013

10:00 A.M.

EPHC Education Center, Portola, CA

Minutes

1. Call to Order.

The meeting was called to order at 10:00 am by Gail McGrath

2. Roll Call.

Present: Gail McGrath, Larry Fites, Janie McBride, Lucie Kreth and Jay Skutt

Absent: None

Staff: Tom Hayes, CEO, Jeri Nelson, CFO and Tiffany Williams, Administrative Assistant.

Visitors: Approximately 6 visitors were present at the start of the meeting

3. Consent Calendar.

Mr. Skutt motioned to accept the consent calendar as submitted. A second was made by Ms. Kreth. None opposed, the motion was approved.

4. Board Chair Comments.

There was a brief discussion regarding upcoming board education. Director Skutt will be in Sacramento during the CHA Rural Health Care Symposium and has volunteered to attend. The ACHD Annual meeting was also discussed and determined that EPHC should have a presence. More discussion is needed regarding who will attend.

The Board Self Evaluation results were briefly discussed. The results came in an in-depth report and the Board would like to review the results before further discussion.

5. Board Comments.

None

6. Public Comment.

Peggy Gardner stated that she has formed a family council for the Portola Skilled Nursing and that she will be fundraising for a new TV system as well as for a new computer for the library.

7. Auxiliary Report

Kathy Davis reported that the Auxiliary had done very well last year, and had grossed almost \$200,000 through Nifty Thrifty which is 8% over 2011. Ms. Davis reported that Nifty Thrifty grossed \$13,200 in December and that they currently have \$230,000 in the bank of which \$4,300 is in the memorial fund for employee scholarships. The Auxiliary has committed \$150,000 for the down payment on the CT scanner. Ms. Davis also stated the election of officers is in February.

8. IT Department Update

Rick Boyd, IT Manager provided a detailed report on recent IT projects.

- The new Shortel phone system has been installed in the clinics, business office, and admitting.

- Terminal servers have been replaced
- Clinic exam rooms are now equipped to connect to Tahoe Forest Cancer offices via telemedicine.
- The backup system has been replaced to increase storage space and is HIPAA compliant.
- We are working on Stage 2 of meaningful use.
- EMix has been installed which allows for the transfer of images to EMix and Tahoe Forest can retrieve the image which is also HIPAA compliant.
- Time and Attendance is scheduled to be installed 3/15.
- The Physician Practice module in the clinic has gone live and is being implemented in stages and should be at 100% by March.

Mr. Hayes stated that Mr. Boyd has done an exceptional job with the EMR implementation especially with a small staff.

9. Chief of Staff

Dr. Bugna stated that we are down one provider in the clinic but continue to be busy.

10. Policies and Procedures

- Ms. McBride stated that she had reviewed all of the listed policies; Ambulance, Cardiopulmonary, Surgery and Peri-Operative, Recovery, Anesthesia, and the Respiratory Hygiene/Cough Etiquette Policy. After a brief discussion Ms. McGrath motioned to approve the listed policies. A second was made by Ms. McBride. None opposed, the motion was approved.
- Dr. Bugna explained the Medical Staff Privilege Cards; Telemedicine and Chiropractic. After a brief discussion Ms. McGrath motioned to approve the listed privilege cards. A second was made by Ms. Kreth. None opposed, the motion was approved.

11. Committee Reports

• Finance Committee

Mr. Skutt stated that the Finance Committee met and discussed the December financials. There was a long discussion regarding the upcoming skilled nursing cuts and Ms. Nelson will provide more detail in her report.

• Planning Committee.

Mr. Fites stated that the Planning Committee met on January 16th and that Aspen Architect and Jack Bridge were present. He reported that Aspen Architects presented several options for the Facilities Plan. He reviewed the three options for location of a future facility. After discussion, the Board agreed that option A was the best alternative.

CFO Report: Ms. Nelson stated that operationally we have done a very good job. AR and AP days look good. Clinic volumes are down which is typical for this time of year, but they are up year to date.

There was a brief discussion regarding the cost and benefits of Healthland's Classic version of the electronic medical records and the new Centrique version.

There was also discussion regarding the upcoming retroactive and ongoing skilled nursing cuts. Ms. Nelson stated that currently our Portola Skilled Nursing is at 91% Medi-Cal occupancy and Loyalton is at 100%. We are currently working with our legislative representatives to attempt to get relief from these cuts.

12. CEO Report

- **Project List Update:** Mr. Hayes reviewed the progress of items on the project list.
- **DP/SNF Reimbursement Cuts:** Mr. Hayes reported that he has a meeting with Senator Gaines on January 31st in Sacramento and stated that Plumas County District 5 Supervisor, Jon Kennedy would also be attending the meeting. Mr. Hayes provided the letter to Toby Douglas, DHCS as a hand out.
- **CT Scanner replacement:** Mr. Hayes reported that we are scheduled to remove the old CT scanner and begin remodel for the installation of the new unit on March 4, 2013.
- **Employee Satisfaction Committee Update:** Mr. Hayes reported that the Employee Satisfaction surveys will be handed out at Department meetings in February. There was a brief discussion regarding the process. Mr. Hayes will attend each meeting encouraging employees to complete the surveys.
- **Other:**
 - Mr. Hayes stated that within the next month EPHC would be developing a management training program for managers and Executive staff..

13. Closed Session.

Ms. McGrath announced the Board would move into closed session at 12:00 pm., pursuant to Health and Safety Code 32155 and Government Code Section 54957.

14. Open Session Report of Actions Taken in Closed Session.

The Board returned at approximately 2:30 pm and announced with respect to Government Code Section 54957, appointments to the medical staff were approved as submitted, with the exception of Khurram Jehangir Khan, MD.

With respect to Government Code Section 54957, Public Employee Performance Expectations and Evaluation, CEO, a public employee, evaluation will continue at the next regular Board Meeting. No reportable action was taken.

With respect to Health and Safety Code 32155, no reportable action.

15. Adjournment. Ms. McGrath subsequently adjourned the meeting at 2:30 p.m.

Approval

Date

EASTERN PLUMAS HEALTH CARE DISTRICT

MEMORANDUM

Date: February 15, 2013
To: Board of Directors
From: Jeri Nelson, Chief Financial Officer
Subject: Summary of Financial Results – January 2013

Table 1. Consolidated Financial Results – January 2013

	Actual	Budget	Variance
Total Revenue	\$3,181,575	\$3,315,302	\$(133,727)
Contractual Adjustments	\$1,323,852	\$1,416,017	\$(92,165)
Bad Debt/Admin Adjustments	\$173,564	\$148,089	\$25,475
Net Revenue	\$1,684,159	\$1,751,196	\$(67,037)
Total Expenses	\$1,769,552	\$1,734,003	\$35,549
Operating Income (Loss)	\$(85,392)	\$17,193	\$(102,585)
Non-Operating Income(Expense)	\$51,019	\$99,758	\$(48,739)
Net Income (Loss)	\$(34,374)	\$116,952	\$(151,326)

Table 2. Consolidated Financial Results – Seven Months Ended January 2013

	Actual	Budget	Variance
Total Revenue	\$23,068,145	\$22,956,420	\$111,725
Contractual Adjustments	\$9,692,335	\$9,818,838	\$(126,503)
Bad Debt/Admin Adjustments	\$1,224,944	\$1,025,407	\$199,537
Net Revenue	\$12,150,866	\$12,112,175	\$38,691
Total Expenses	\$11,831,309	\$12,160,896	\$(329,587)
Operating Income (Loss)	\$319,557	\$(48,720)	\$368,277
Non-Operating Income (Expense)	\$455,398	\$498,308	\$(42,910)
Net Income (Loss)	\$774,955	\$449,588	\$325,367

What comes to mind as I close this month is how much work goes into what is presented here. Roughly 23 separate revenue departments and as many overhead departments make up the totals you see on this page. It is important to recognize how integrated we are as a District Hospital in the support of what we do for the community. Some services are up and some down as the graphs depict. Overall we are ahead of budget for the year and now, more than ever, is the time to tighten down our expenses to ensure our positive net income. Cash collections for the month were just under \$1.4 million and we need to work on bringing that back to budgeted levels of \$1.6 million.

**EASTERN PLUMAS HEALTH CARE
BALANCE SHEET
FOR THE MONTH ENDED
JANUARY 31, 2013**

DESCRIPTION

ASSETS

CURRENT ASSETS	
CASH	\$ 676,663
INVESTMENTS	\$ 1,108,726
ACCOUNTS RECEIVABLE NET	\$ 3,370,319
ACCOUNTS RECEIVABLE OTHER	\$ 429,779
INVENTORY	\$ 215,316
PREPAID EXPENSES	\$ 97,085
TOTAL CURRENT ASSETS	\$ 5,897,888
PROPERTY AND EQUIPMENT	
LAND AND IMPROVEMENTS	\$ 934,164
BUILDINGS AND IMPROVEMENTS	\$ 10,080,726
EQUIPMENT	\$ 10,473,035
IN PROGRESS	\$ 137,055
TOTAL PROPERTY AND EQUIPMENT	\$ 21,624,980
ACCUMULATED DEPRECIATION	\$ 13,768,014
NET PROPERTY AND EQUIPMENT	\$ 7,856,966
COSTS OF ISSUANCE NET	\$ 15,171
TOTAL	\$ 13,770,025
	=====

LIABILITIES AND FUND BALANCE

CURRENT LIABILITIES	
LEASES PAYABLE	\$ 20,458
ACCOUNTS PAYABLE	\$ 992,848
ACCRUED PAYROLL/RELATED TAXES	\$ 915,813
OTHER CURRENT LIABILITIES	\$ 670,678
TOTAL CURRENT LIABILITIES	\$ 2,599,797
LEASES PAYABLE	\$ 180,365
USDA REPAIRS & DEFEASANCE	\$ 407,376
CHFFA - EMR & ENDO EQUIP LOAN	\$ 93,590
CITY OF PORTOLA- PROPERTY LOAN	\$ 348,000
USDA LOANS SNF	\$ 3,558,159
USDA LOAN REPAIRS	\$ 36,680
USDA LOAN LOYALTON	\$ 499,739
USDA LOAN LOYALTON & PORTOLA	\$ 143,755
TOTAL LIABILITIES	\$ 7,867,461
FUND BALANCE	\$ 5,127,609
NET INCOME (LOSS)	\$ 774,955
TOTAL	\$ 13,770,025
	=====

**EASTERN PLUMAS HEALTH CARE
COMPARATIVE BALANCE SHEET
FOR THE MONTHS ENDED**

	DECEMBER 2012	JANUARY 2013	CHANGE
ASSETS			
CURRENT ASSETS			
CASH	\$ 872,780	\$ 676,663	\$ (196,117)
LAIF SAVINGS	\$ 1,107,828	\$ 1,108,726	\$ 898
ACCOUNTS RECEIVABLE NET	\$ 3,255,373	\$ 3,370,319	\$ 114,946
ACCOUNTS RECEIVABLE OTHER	\$ 206,885	\$ 429,779	\$ 222,894
INVENTORY	\$ 215,316	\$ 215,316	\$ -
PREPAID EXPENSES	\$ 102,905	\$ 97,085	\$ (5,820)
TOTAL CURRENT ASSETS	<u>\$ 5,761,087</u>	<u>\$ 5,897,888</u>	<u>\$ 136,801</u>
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,080,726	\$ 10,080,726	\$ -
EQUIPMENT	\$ 10,473,035	\$ 10,473,035	\$ -
IN PROGRESS	\$ 101,856	\$ 137,055	\$ 35,199
	<u>\$ 21,589,781</u>	<u>\$ 21,624,980</u>	<u>\$ 35,199</u>
ACCUMULATED DEPRECIATION	<u>\$ 13,697,636</u>	<u>\$ 13,768,014</u>	<u>\$ 70,378</u>
TOTAL PROPERTY AND EQUIPMENT	<u>\$ 7,892,145</u>	<u>\$ 7,856,966</u>	<u>\$ (35,179)</u>
COSTS OF ISSUANCE NET	\$ 15,423	\$ 15,171	\$ (252)
TOTAL	<u>\$ 13,668,655</u>	<u>\$ 13,770,025</u>	<u>\$ 101,370</u>
LIABILITIES AND FUND BALANCE			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 34,769	\$ 20,458	\$ (14,311)
ACCOUNTS PAYABLE	\$ 754,208	\$ 992,848	\$ 238,640
ACCRUED PAYROLL/RELATED TAXES	\$ 946,945	\$ 915,813	\$ (31,132)
OTHER CURRENT LIABILITIES	\$ 685,219	\$ 670,678	\$ (14,541)
TOTAL CURRENT LIABILITIES	<u>\$ 2,421,141</u>	<u>\$ 2,599,797</u>	<u>\$ 178,656</u>
LEASES PAYABLE	\$ 180,365	\$ 180,365	\$ -
CHFFA LOAN	\$ 100,151	\$ 93,590	\$ (6,561)
CITY OF PORTOLA	\$ 348,000	\$ 348,000	\$ -
USDA LOANS	\$ 4,682,060	\$ 4,645,709	\$ (36,351)
TOTAL LIABILITIES	<u>\$ 7,731,717</u>	<u>\$ 7,867,461</u>	<u>\$ 135,744</u>
FUND BALANCE	\$ 5,127,609	\$ 5,127,609	\$ -
NET INCOME (LOSS)	\$ 809,329	\$ 774,955	\$ (34,374)
TOTAL	<u>\$ 13,668,655</u>	<u>\$ 13,770,025</u>	<u>\$ 101,370</u>

**EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSE
FOR THE MONTH ENDED
JANUARY 31, 2013**

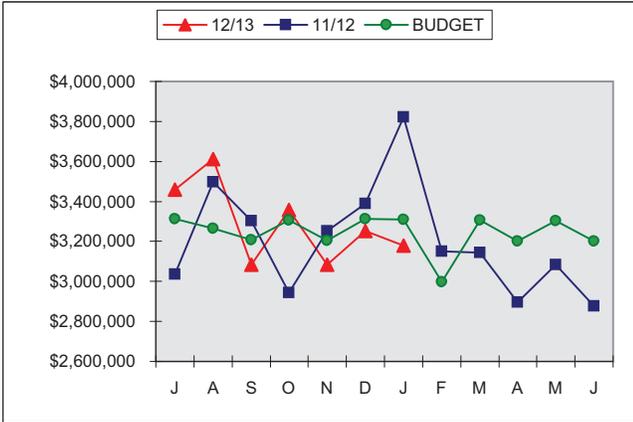
DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
OPERATING REVENUE							
INPATIENT ROUTINE	\$ 179,935	\$ 223,479	\$ (43,544)	\$ 1,259,550	\$ 1,549,935	\$ (290,385)	\$ 2,631,285
INPATIENT ANCILLARY	\$ 251,966	\$ 261,455	\$ (9,489)	\$ 1,462,094	\$ 1,821,801	\$ (359,707)	\$ 3,087,405
TOTAL INPATIENT	\$ 431,901	\$ 484,934	\$ (53,033)	\$ 2,721,644	\$ 3,371,736	\$ (650,092)	\$ 5,718,690
SWING ROUTINE	\$ 92,000	\$ 61,490	\$ 30,510	\$ 476,000	\$ 426,466	\$ 49,534	\$ 724,000
SWING ANCILLARY	\$ 67,342	\$ 48,916	\$ 18,426	\$ 302,762	\$ 342,513	\$ (39,751)	\$ 579,962
TOTAL SWING BED	\$ 159,342	\$ 110,406	\$ 48,936	\$ 778,762	\$ 768,979	\$ 9,783	\$ 1,303,962
SKILLED NURSING ROUTINE	\$ 468,452	\$ 493,362	\$ (24,910)	\$ 3,554,724	\$ 3,421,702	\$ 133,022	\$ 5,808,932
SKILLED NURSING ANCILLARY	\$ 62,922	\$ 86,811	\$ (23,889)	\$ 560,430	\$ 600,693	\$ (40,263)	\$ 1,018,367
TOTAL SKILLED NURSING	\$ 531,374	\$ 580,173	\$ (48,799)	\$ 4,115,154	\$ 4,022,395	\$ 92,759	\$ 6,827,299
OUTPATIENT SERVICES	\$ 2,057,564	\$ 2,134,285	\$ (76,721)	\$ 15,411,076	\$ 14,754,787	\$ 656,289	\$ 25,078,792
TOTAL PATIENT REVENUES	\$ 3,180,181	\$ 3,309,799	\$ (129,618)	\$ 23,026,636	\$ 22,917,897	\$ 108,739	\$ 38,928,743
OTHER OPERATING REVENUE	\$ 1,395	\$ 5,503	\$ (4,108)	\$ 41,509	\$ 38,523	\$ 2,986	\$ 66,040
TOTAL REVENUE	\$ 3,181,575	\$ 3,315,302	\$ (133,727)	\$ 23,068,145	\$ 22,956,420	\$ 111,725	\$ 38,994,783
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMINISTRATIVE ADJ'S	\$ 173,564	\$ 148,089	\$ 25,475	\$ 1,224,944	\$ 1,025,407	\$ 199,537	\$ 1,741,774
CONTRACTUAL ADJUSTMENTS	\$ 1,323,852	\$ 1,416,017	\$ (92,165)	\$ 9,692,335	\$ 9,818,838	\$ (126,503)	\$ 16,671,008
TOTAL DEDUCTIONS	\$ 1,497,416	\$ 1,564,106	\$ (66,690)	\$ 10,917,279	\$ 10,844,245	\$ 73,034	\$ 18,412,782
NET REVENUE	\$ 1,684,159	\$ 1,751,196	\$ (67,037)	\$ 12,150,866	\$ 12,112,175	\$ 38,691	\$ 20,582,001
OPERATING EXPENSES							
SALARIES	\$ 783,802	\$ 800,211	\$ (16,409)	\$ 5,536,301	\$ 5,641,773	\$ (105,472)	\$ 9,594,815
BENEFITS	\$ 215,749	\$ 215,118	\$ 631	\$ 1,373,299	\$ 1,510,548	\$ (137,249)	\$ 2,580,428
SUPPLIES	\$ 185,642	\$ 151,197	\$ 34,445	\$ 967,507	\$ 1,101,419	\$ (133,912)	\$ 1,857,037
PROFESSIONAL FEES	\$ 222,084	\$ 236,555	\$ (14,471)	\$ 1,624,937	\$ 1,648,356	\$ (23,419)	\$ 2,796,024
REPAIRS & MAINTENANCE	\$ 48,246	\$ 38,464	\$ 9,782	\$ 300,864	\$ 269,251	\$ 31,613	\$ 461,574
PURCHASED SERVICES	\$ 96,814	\$ 61,738	\$ 35,076	\$ 586,485	\$ 432,439	\$ 154,046	\$ 741,129
UTILITIES/TELEPHONE	\$ 54,877	\$ 58,712	\$ (3,835)	\$ 371,506	\$ 407,625	\$ (36,119)	\$ 697,826
INSURANCE	\$ 33,215	\$ 33,280	\$ (65)	\$ 230,800	\$ 232,963	\$ (2,163)	\$ 399,366
RENT/LEASE EXPENSE	\$ 26,644	\$ 18,654	\$ 7,990	\$ 113,782	\$ 130,577	\$ (16,795)	\$ 223,846
DEPRECIATION/AMORTIZATION	\$ 70,631	\$ 75,748	\$ (5,117)	\$ 471,794	\$ 494,235	\$ (22,441)	\$ 872,975
INTEREST EXPENSE	\$ 23,307	\$ 26,098	\$ (2,791)	\$ 156,515	\$ 182,688	\$ (26,173)	\$ 313,180
OTHER EXPENSES	\$ 8,540	\$ 18,227	\$ (9,687)	\$ 97,520	\$ 109,022	\$ (11,502)	\$ 178,099
TOTAL EXPENSES	\$ 1,769,552	\$ 1,734,003	\$ 35,549	\$ 11,831,309	\$ 12,160,896	\$ (329,587)	\$ 20,716,299
OPERATING INCOME (LOSS)	\$ (85,392)	\$ 17,193	\$ (102,585)	\$ 319,557	\$ (48,720)	\$ 368,277	\$ (134,298)
MISCELLANEOUS CONTRIBUTIONS	\$ 3,645	\$ 2,383	\$ 1,262	\$ 41,963	\$ 16,683	\$ 25,280	\$ 28,600
PROPERTY TAX REVENUE	\$ -	\$ 50,000	\$ (50,000)	\$ 81,820	\$ 150,000	\$ (68,180)	\$ 200,000
NET OPERATING INCOME (EXPENSE)	\$ 47,373	\$ 47,375	\$ (2)	\$ 331,615	\$ 331,625	\$ (10)	\$ 568,500
NON-OPERATING INCOME (EXPENSE)	\$ 51,019	\$ 99,758	\$ (48,739)	\$ 455,398	\$ 498,308	\$ (42,910)	\$ 797,100
NET INCOME (LOSS)	\$ (34,374)	\$ 116,952	\$ (151,326)	\$ 774,955	\$ 449,588	\$ 325,367	\$ 662,802

**EASTERN PLUMAS HEALTH CARE
STATEMENT OF REVENUE & EXPENSE
FOR THE MONTH ENDED
JANUARY 31, 2013**

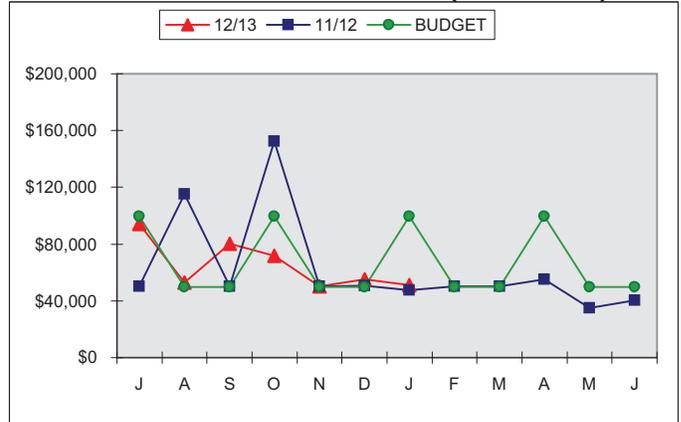
DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
STATISTICAL DATA							
ACUTE INPATIENT ADMISSIONS	18	35	-17	143	243	-100	411
ACUTE PATIENT DAYS	65	83	-18	450	575	-125	975
SKILLED NURSING PATIENT DAYS	1411	1488	-77	10707	10320	387	17520
SWING BED DAYS	46	31	15	238	214	24	362
E.R. VISITS	282	268	14	2075	1860	215	3160
CLINIC VISITS	2608	2313	295	16467	16039	428	27230

EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2013

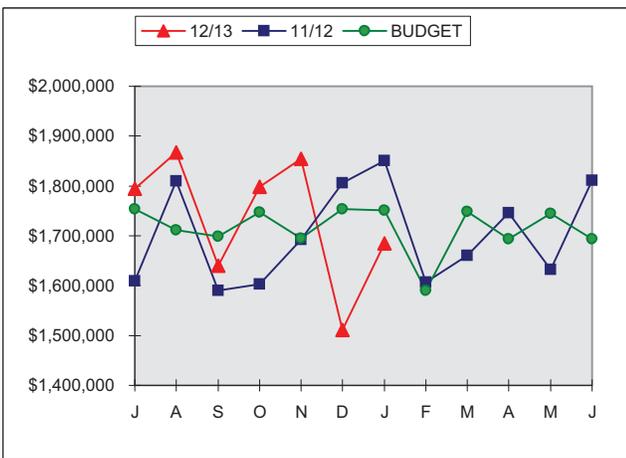
1. GROSS PATIENT REVENUE



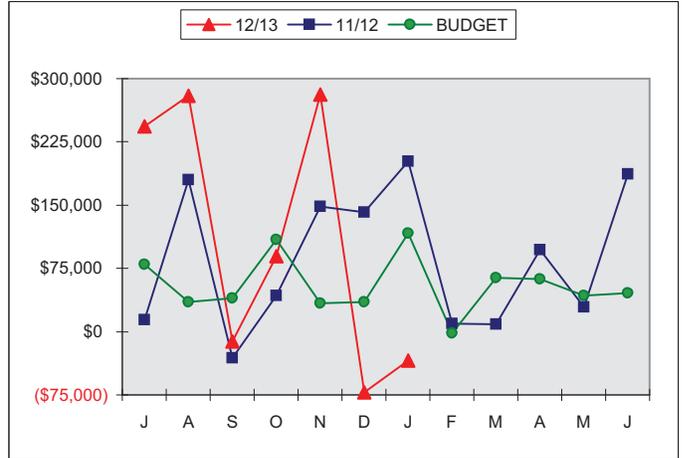
4. NON-OPERATING INCOME (EXPENSE)



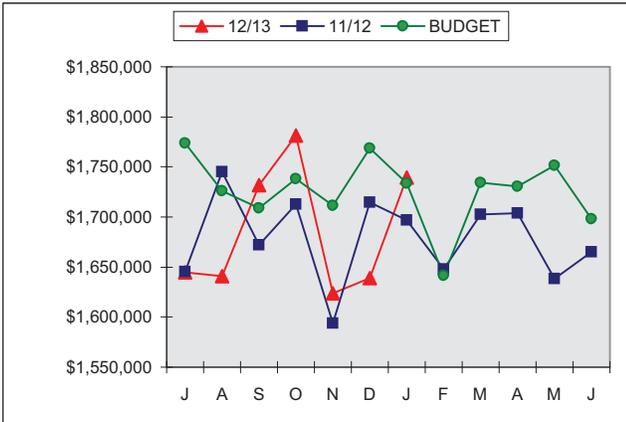
2. ESTIMATED NET REVENUE



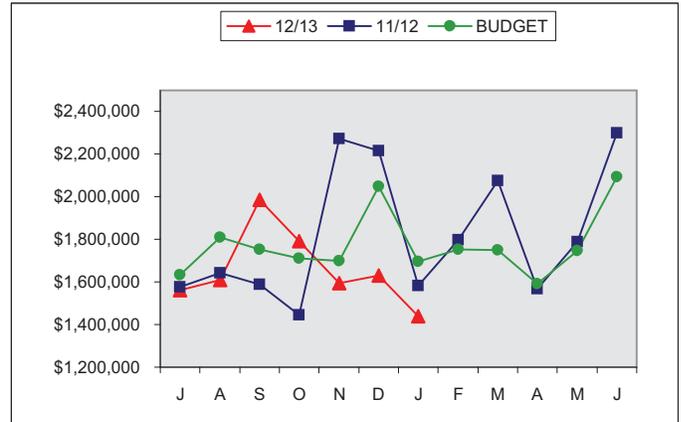
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

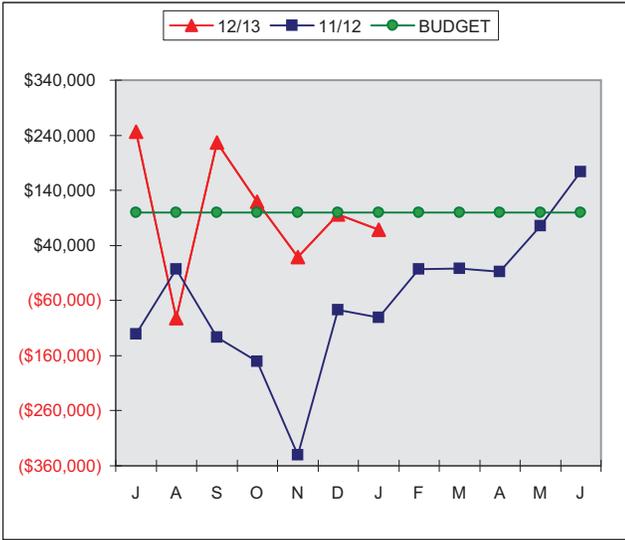


6. CASH RECEIPTS

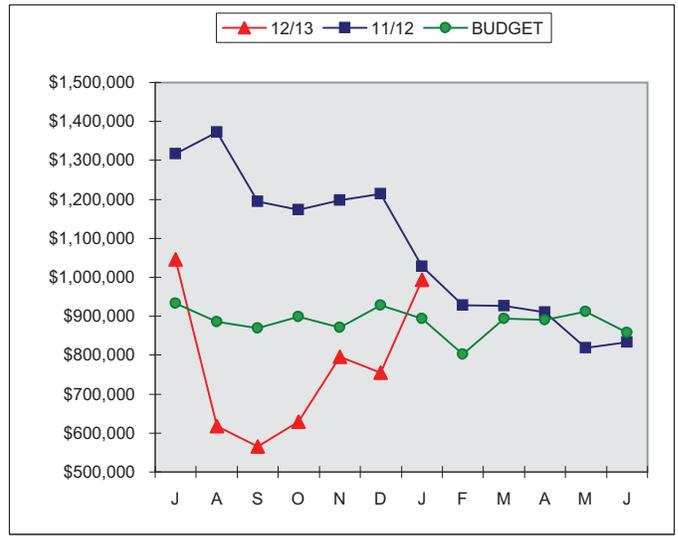


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2013

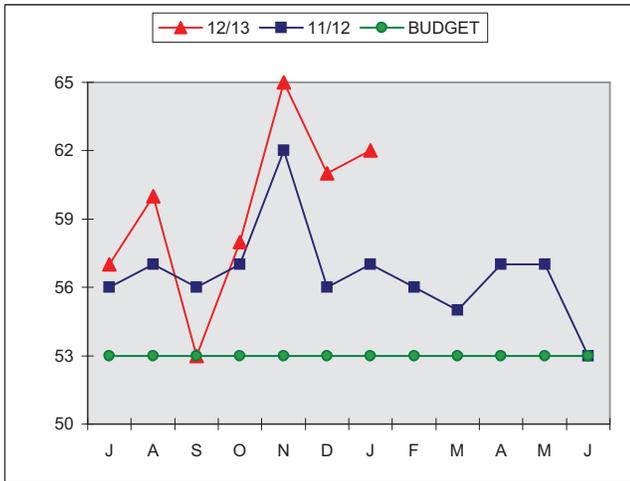
7. OPERATING CASH



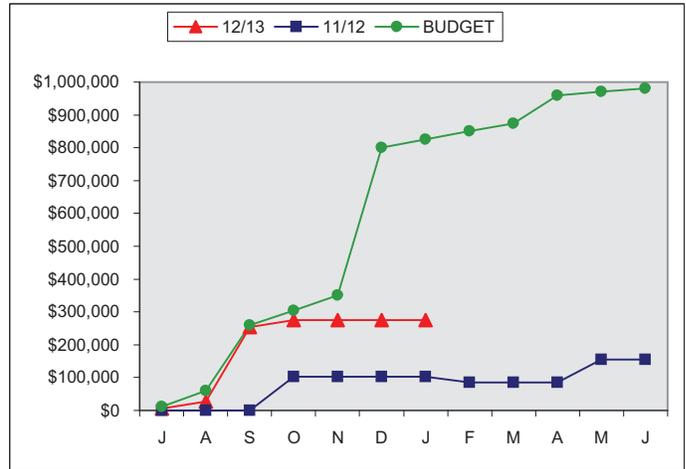
10. ACCOUNTS PAYABLE



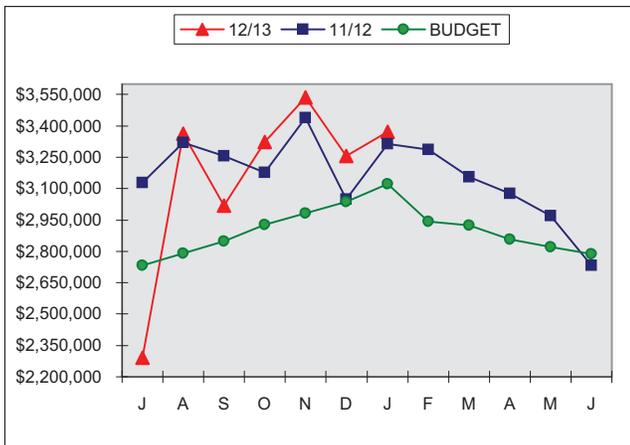
8. ACCOUNTS RECEIVABLE-DAYS



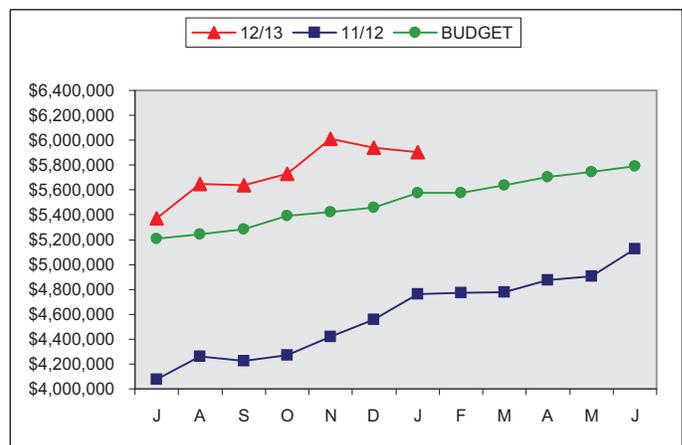
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

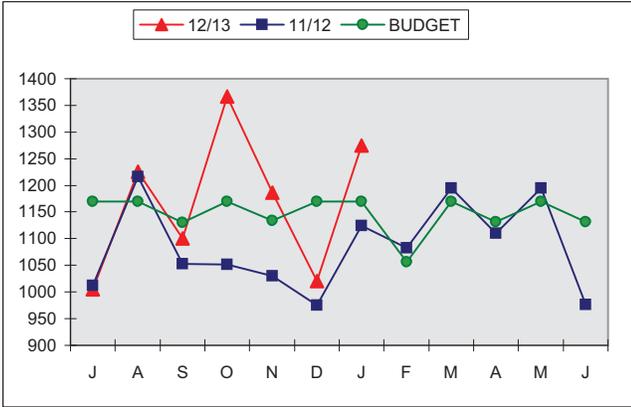


12. FUND BALANCE + NET INCOME (LOSS)

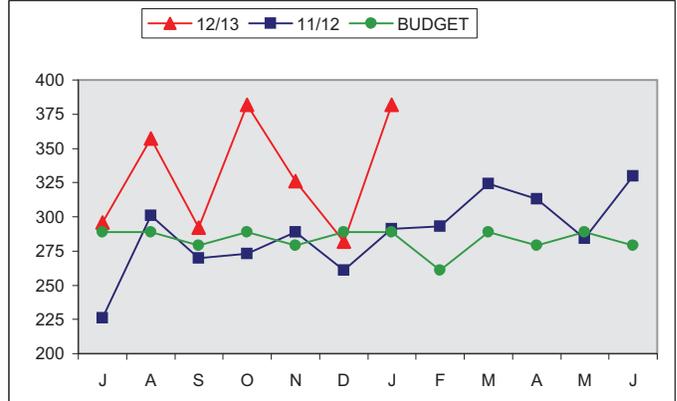


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2013

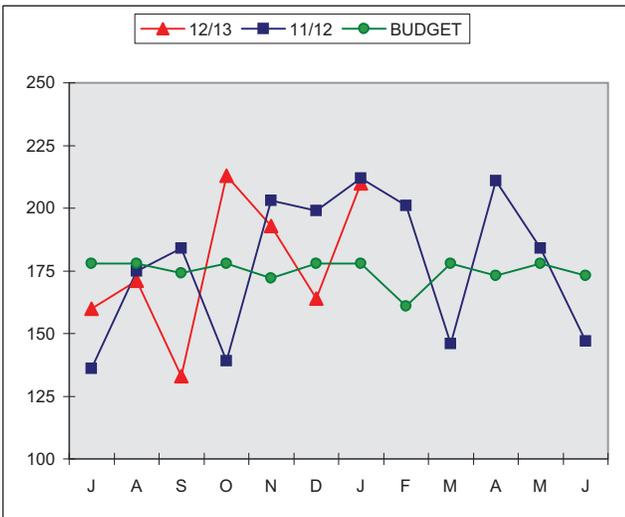
13. PORTOLA MEDICAL CLINIC VISITS



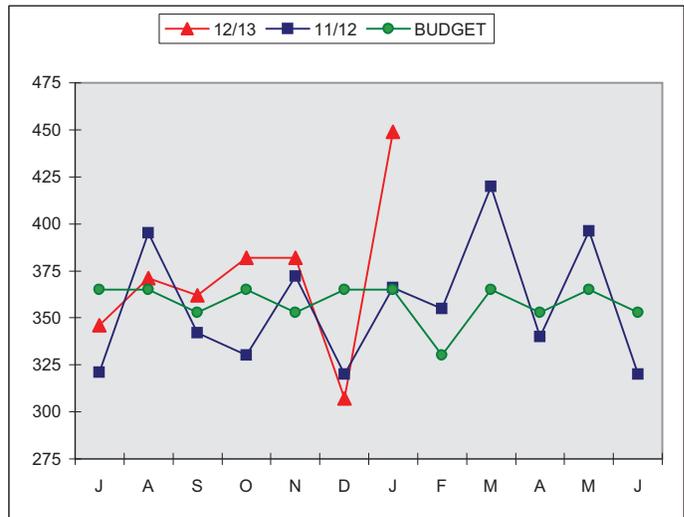
16. LOYALTON MEDICAL CLINIC VISITS



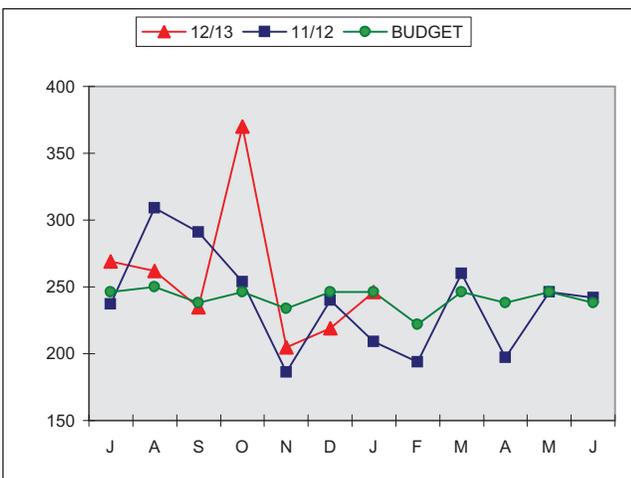
14. PORTOLA DENTAL CLINIC VISITS



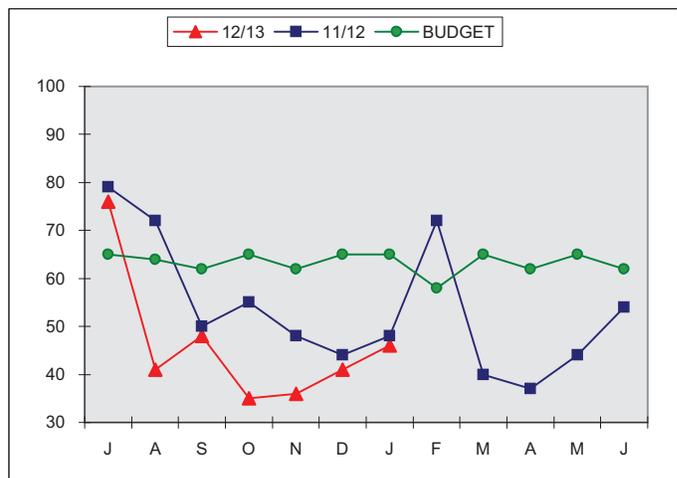
17. INDIAN VALLEY MEDICAL CLINIC VISITS



15. GRAEAGLE MEDICAL CLINIC VISITS

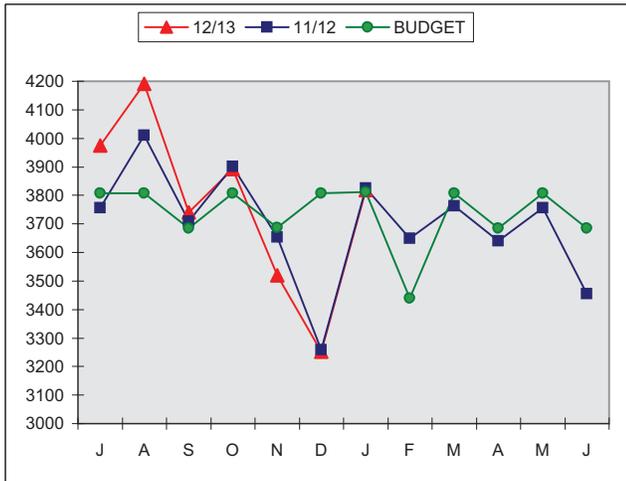


18. PORTOLA ANNEX VISITS

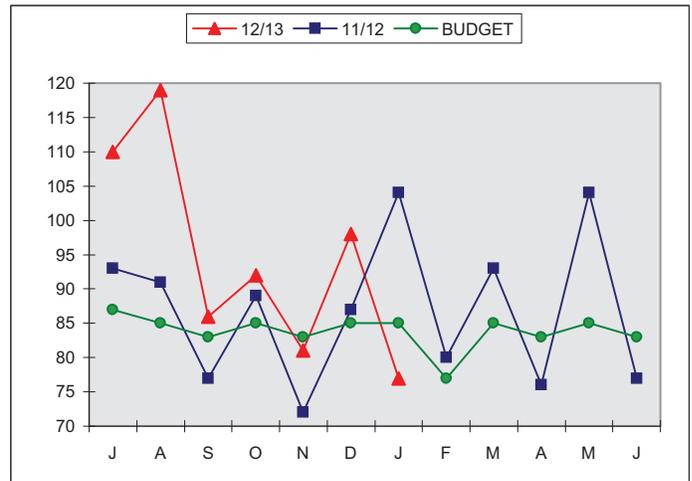


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2013

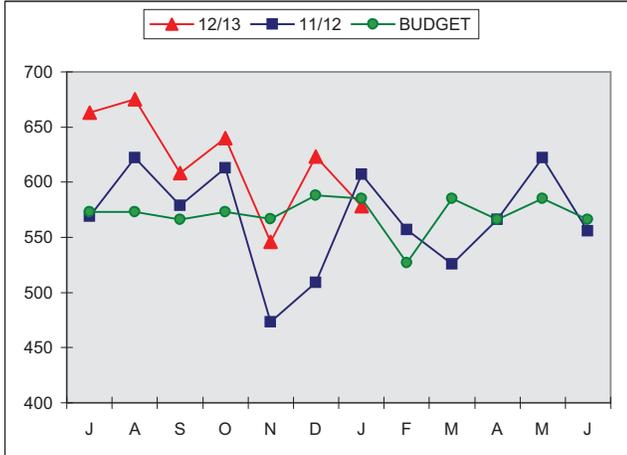
19. LABORATORY PROCEDURES



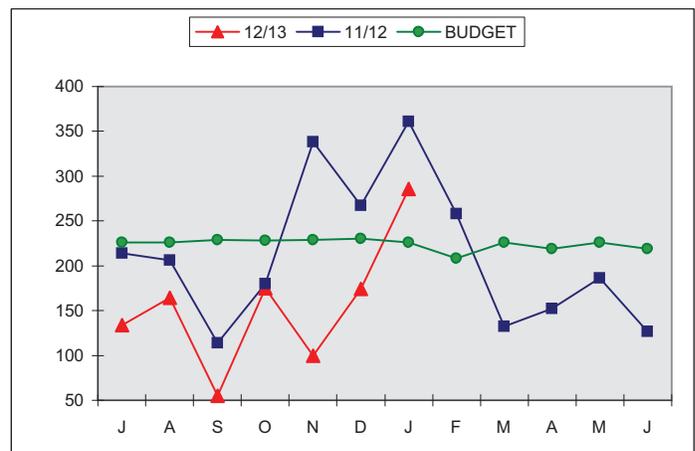
22. AMBULANCE RUNS



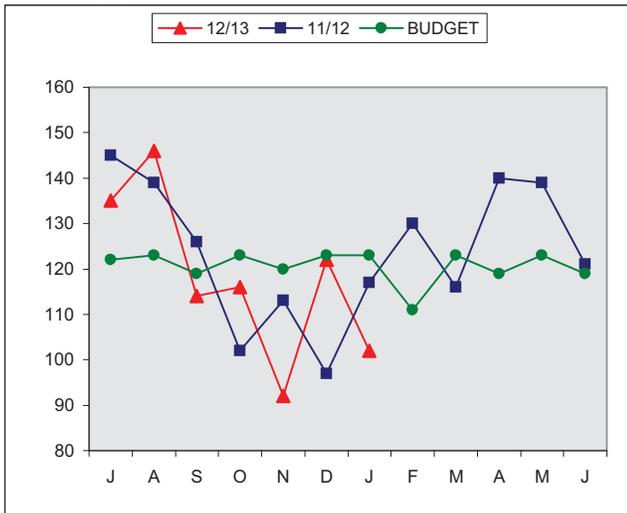
20. RADIOLOGY PROCEDURES



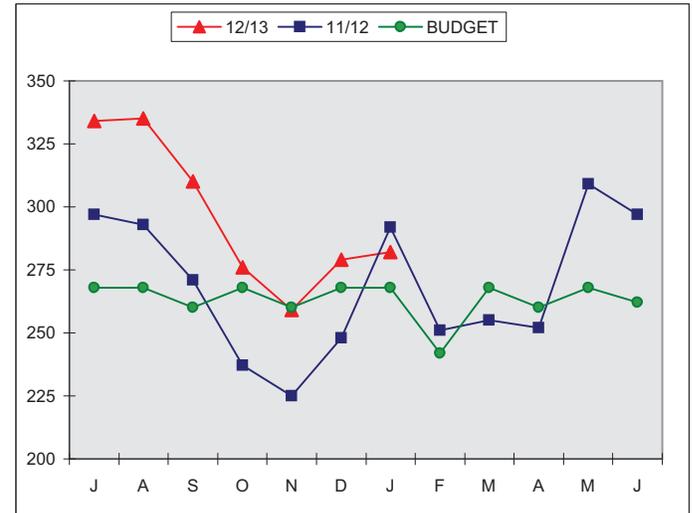
23. RESPIRATORY PROCEDURES



21. ECGS

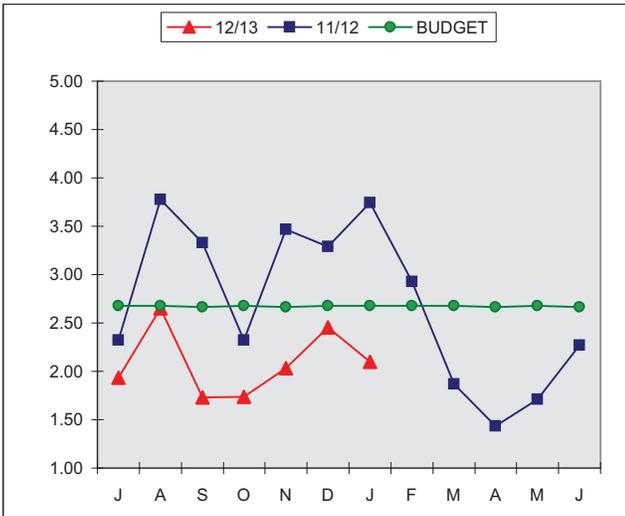


24. EMERGENCY ROOM VISITS

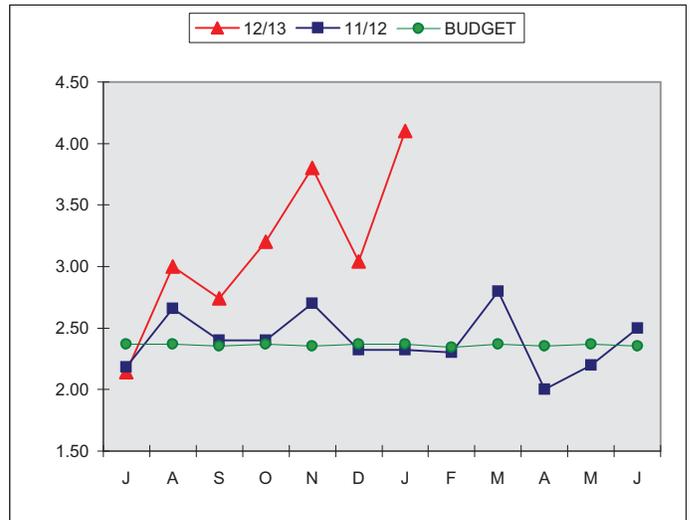


EASTERN PLUMAS HEALTH CARE
 MONTHLY FINANCIAL GRAPHS
 FOR THE YEAR ENDED JUNE 30, 2013

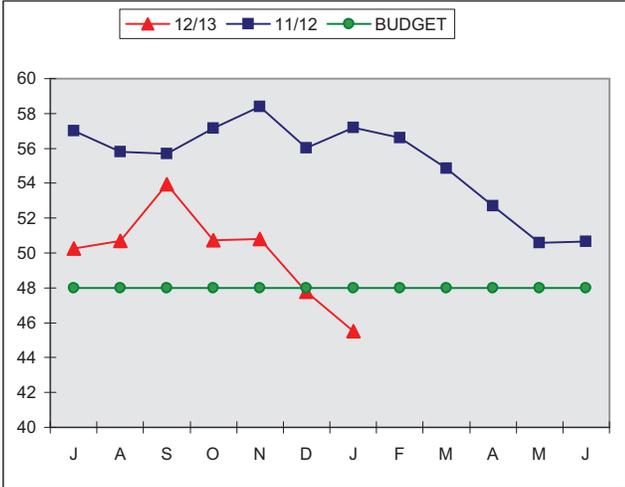
25. AVERAGE DAILY CENSUS - ACUTE



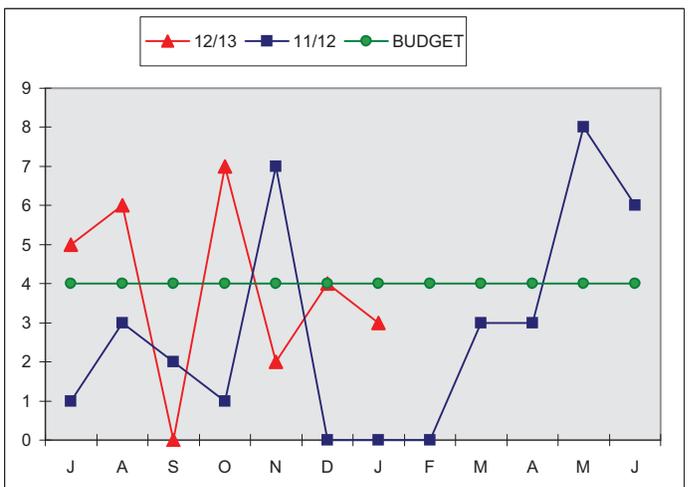
28. AVERAGE LENGTH OF STAY - ACUTE



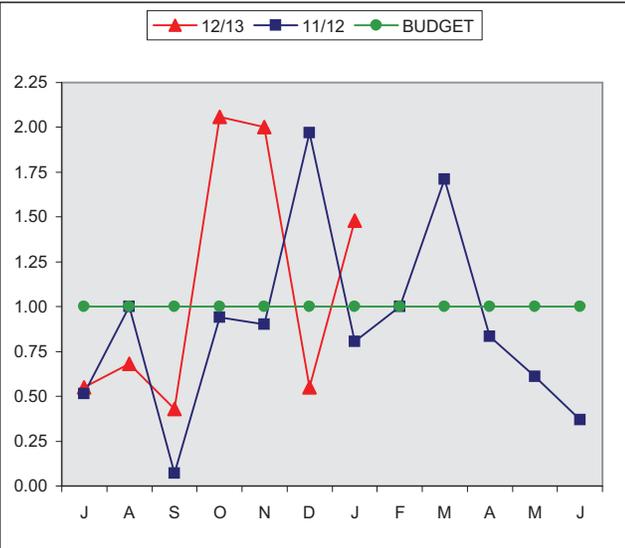
26. AVERAGE DAILY CENSUS - SNF



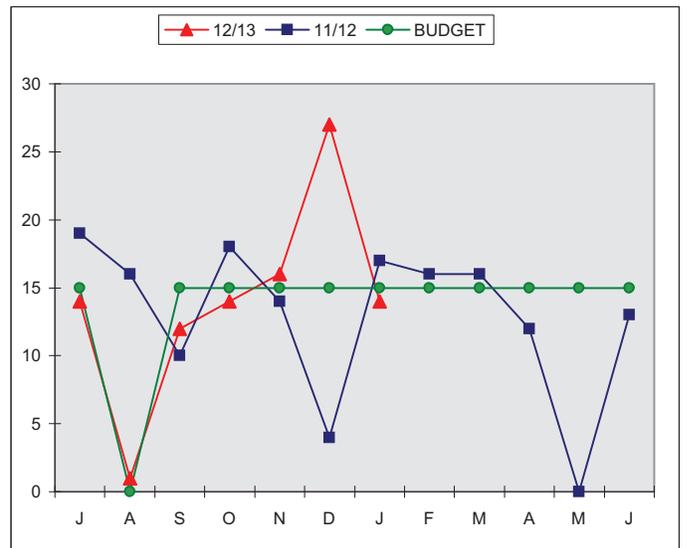
29. SURGERIES - IN & OUTPATIENT



27. AVERAGE DAILY CENSUS-SWING

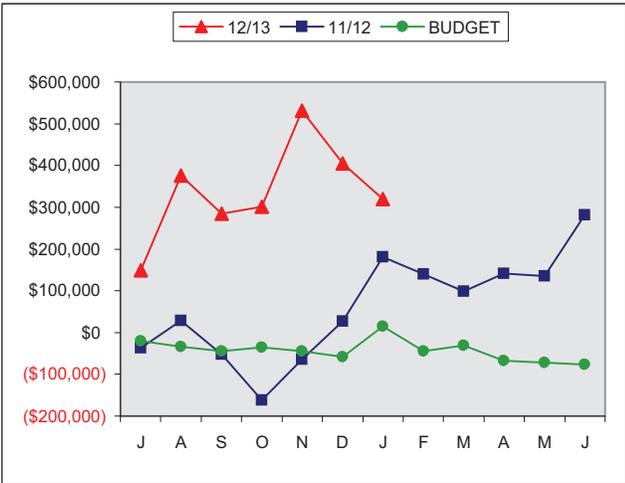


30. ENDOSCOPY PROCEDURES

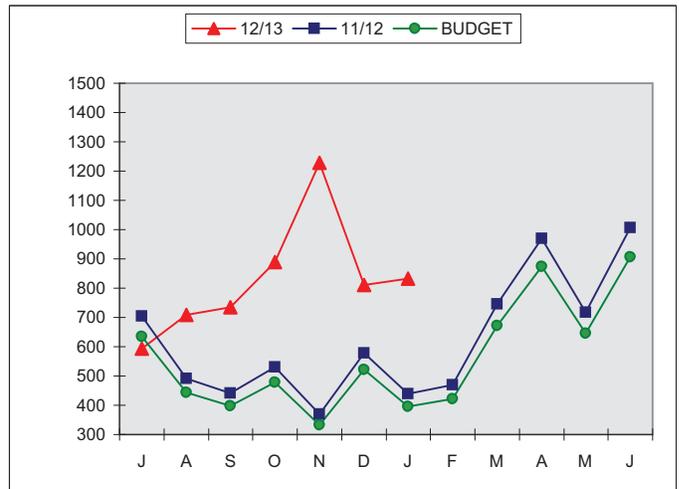


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2013

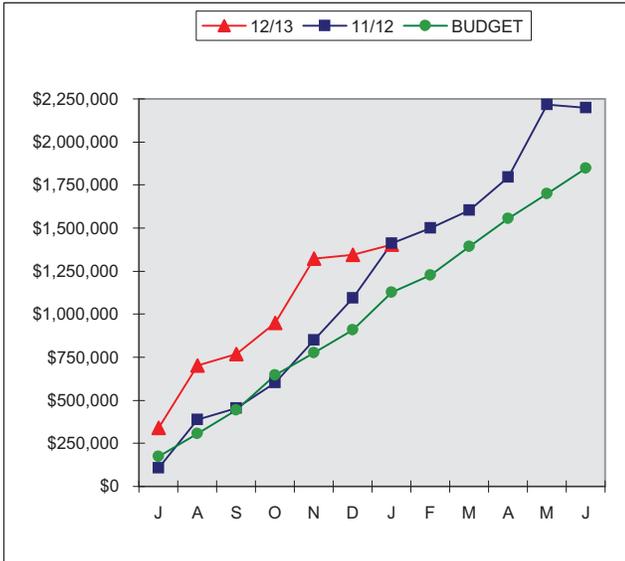
31. YEAR TO DATE OPERATING INCOME (LOSS)



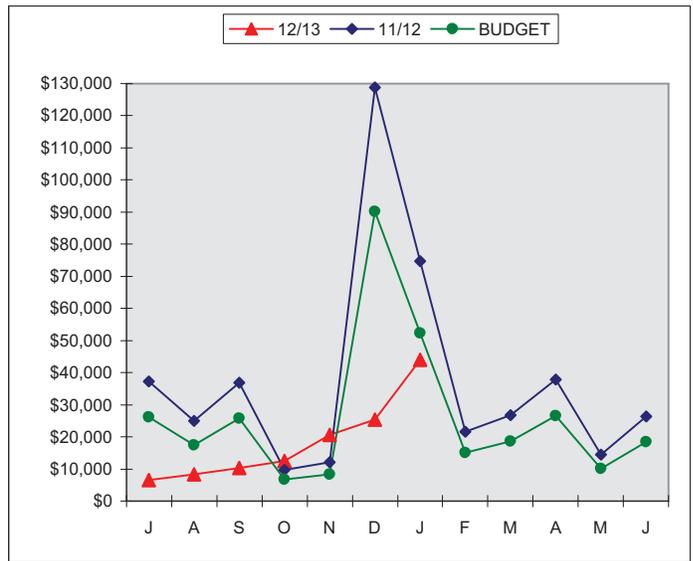
34. OVERTIME HOURS



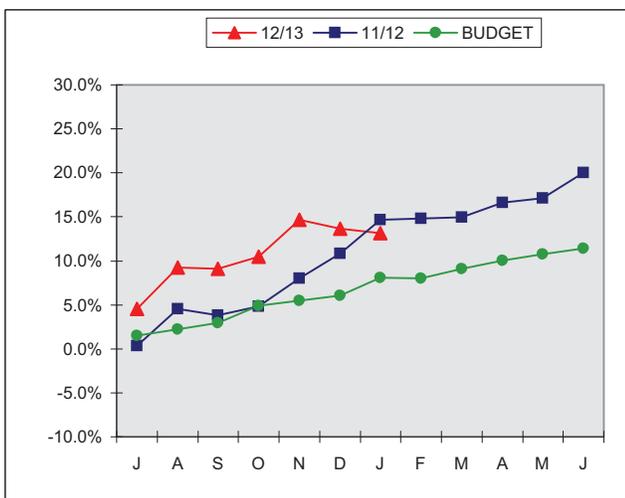
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



35. DENIALS



34. RETURN ON EQUITY



36. EMERGENCY DEPARTMENT TRANSFERS

