

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
MINUTES**

Thursday, February 25, 2021 at 9:30 a.m.

1. Call to Order

Meeting was called to order at 9:33 a.m.

2. Roll Call

Board: Gail McGrath, Board Chair; Paul Swanson, M.D., Vice Chair; Teresa Whitfield, Board Member; Linda Satchwell, Board Member; and Augustine Corcoran, Board Member.

Staff in attendance: Doug McCoy, CEO; Katherine Pairish, CFO; Lori Tange, Human Resources Director; and Jessica Folchi, Executive Assistant

3. Board Comments

Chairman McGrath commented on the lovely, sunny weather. Director Whitfield mentioned a recall on an IV fusion pump. Several Board members commented on the crowd of 50+ people that were gathered in town, unmasked, on Tuesday evening for a concert.

4. Public Comment

No comment was received.

5. Consent Calendar

ACTION: Motion was made by Director Whitfield, seconded by Director Swanson to approve all items on the consent calendar including resolutions 289, 290, and 291.

AYES: Directors McGrath, Satchwell, and Corcoran

NAYS: None

6. Oath of Office

A. Augustine Corcoran took the Oath of Office to serve on the Board of Directors for the remainder of the term expiring December 2, 2022.

7. Auxiliary Report

Director McGrath reported that the Nifty Thrifty is open Wednesday through Sunday from 10 am to 5 pm. Nifty Thrifty is in need of more volunteers. Nifty Thrifty and the Auxiliary just donated enough money to purchase a new Dexa Bone Density Machine.

8. Staff Reports

Staff reported on COVID-19 response and actions being taken.

- Infection Control/COVID-19 Michelle Romero
 - Doug McCoy reported from Michelle Romero as she is administering vaccines. There have been 195 cases in California of the UK variant of COVID. For the South African variant, 22 cases in the US with 2 in California. And for the Brazil variant, 5 cases reported in the US.
- Chief Nursing Officer Report Penny Holland
 - Penny Holland was also administering vaccines so Doug McCoy presented. Currently, still separating COVID patients from inpatients and swing patients. The team is trying to find safe ways to admit more swing patients based on our layout. Director McGrath commented that the vaccination clinics at the Graeagle Fire Hall have been going very smoothly and everyone is happy.

Regular Meeting of the Board of Directors of Eastern Plumas Health Care
February 25, 2021 MINUTES - Continued

- HR Director Report Lori Tange
 - Lori Tange reported that HR is working on staffing initiatives with management and creative ways to recruit difficult to staff positions. Many new employees have been on boarded in the last few weeks.
- Chief Financial Officer Report Katherine Pairish
 - See attached January financial reports.
- SNF Director of Nursing Report Lorraine Noble
 - Lorraine Noble was unable to attend and Doug McCoy presented that CMS is holding off on annual survey until mid to late March or even later. SNF had a short survey recently and with no deficiencies. Visitations are to begin again soon as well as the CNA training program and respite care program. Almost all residents have been vaccinated.

9. Chief Executive Officer Report

Doug McCoy

OPERATIONAL PLAN OVERVIEW:

EPHC is trending well with the operational plan for the final two quarters of the fiscal year that was presented on February 4th. With few exceptions all February action items are either completed or in progress and listed in the attachment for Board review. Overall SNF census has increased by 3 ADC since the beginning of the month and outpatient, ancillary, and clinic volume remains strong. We are pending receipt of the plan proposals from Aspen Street for the ED expansion project and Loyalton clinic building relocation opportunity.

The 'Ignite the Patient Experience' training for all EPHC staff and providers which was planned for 3/2-3/3 was postponed due to ongoing COVID restrictions. It has been rescheduled for 5/18-5/19 which will coincide with our 3-year leadership strategic planning event. We are hopeful that the COVID restrictions will not limit the onsite training planned for that date. A patient experience portal has been added to the EPHC website for customer feedback and testimonials. We will post at least 10 testimonial statements monthly both online and throughout the EPHC campus.

Telemed units were installed at both SNF campuses for behavioral health therapy as well as patient/visitor interaction. EPHC will be provided with a demonstration on the EPIC EMR system on 2/26, and we have already received a demonstration and cost estimate for an upgrade to our AHT SNF software for electronic documentation.

There has been a change in Clinic leadership with Rhonda Grandi retiring after 5 years of service to EPHC. Rhonda has made significant operational and financial improvements to the clinics over her tenure and we appreciate her dedicated service to our organization. In the interim I will be overseeing clinic operations and working directly with Dr. Stoll and Christina Potter until a new director has been hired. Additional clinic recruitment continues for a front office lead and PA/NP with strong candidates currently undergoing final interviews.

The COVID community vaccine program continued in February with 64 residents (age 75+) receiving both 1st and 2nd doses, and 190 residents receiving their initial dose. 240 doses are expected to arrive on campus this week based on weather issues in the Midwest, and it is anticipated that all 75+ residents requesting vaccination will be completed this week. Public Health has also been vaccinating teachers and child care workers during this period. 5200 letters were mailed from EPHC to community members outlining the process for vaccine registration, vaccine information, and FAQs regarding immunization. We anticipate

community members age 65+ will begin receiving vaccinations as early as the 1st week of March (pending State receipt and distribution).

We are currently evaluating two new programs to add to our community offerings. An initial presentation has been made by Psychiatric Medical Care to provide outpatient group behavioral health services in conjunction with our current behavioral health program. This program would include both onsite and virtual group therapy sessions three times per week overseen by a psychiatrist and LCSW. The program will require a space allocation which is currently under review. We are also reviewing a community health program utilizing our EMT staff to provide home based health checks/screenings on patients at high risk due to significant medical issues. A similar program is being utilized through PDH with a high level of success.

EPHC would like to thank the Auxiliary for their generous donation to assist us in replacing our DEXA bone density scanner. This is a critical part of our radiology services, and we appreciate their ongoing support of our campus.

QUALITY/REGULATORY:

An abbreviated standard SNF survey was conducted on January 29th. No deficiencies were identified. CMS/CDPH continues to hold all annual surveys due to COVID restrictions. Life safety and clinical documentation reviews continue in order to prevent or reduce deficiencies per our operational plan.

10. Policies

Director Whitfield asked for clarification on three policies: Hand Hygiene, MRSA Survey Program, and High Risk Medication. They are approved after a second consideration. All other policies presented were approved.

ACTION: Motion was made by Director McGrath, seconded by Director Satchwell to approve the policies as submitted.

AYES: Directors Whitfield, Corcoran, and Swanson.

NAYS: None

11. Committee Reports

A. Finance Committee: Director Swanson reported that revenue was under by about \$360,000 for month with volume down as well. But the Intergovernmental transfer is greater than expected.

12. Board Closing Remarks

Director McGrath remarked that things are coming along well. Doug has been here for awhile now and that she is impressed with the timelines and strategic plans.

Open Session recessed at 10:33 a.m.

Board moved to Organizational Meeting Agenda and then recessed into Closed Session.

13. Closed Session

A. Public Employee Performance Evaluation (Government Code Section 54957)

Subject Matter: CEO

Discussion was held on a privileged item.

B. Hearing (Health and Safety Code 32155)

Subject Matter: Staff Privileges

**EASTERN PLUMAS HEALTH CARE DISTRICT
MEETING OF THE STANDING FINANCE COMMITTEE
OF THE BOARD OF DIRECTORS
MINUTES**

Thursday, February 25, 2021 at 8:30 a.m.

1. Call to Order

Meeting was called to order at 8:35 a.m.

2. Roll Call

Present: Paul Swanson, M.D., Board Member

Staff in attendance: Doug McCoy, CEO; Katherine Pairish, CFO; and Jessica Folchi, Executive Assistant

3. Consent Calendar

The consent calendar and minutes were approved as submitted.

Motion: Doug McCoy, Seconded by: Director Swanson

4. Board Comments

None.

5. Public Comments

None.

6. CFO Report

Report of January Financials

Summary

Total Patient Revenue for the month of January was under budget by \$360,276. Total Operating Expenses for the month of January were over budget by \$23,452. Year-to-date Net Loss was \$496,681. We budgeted for a Net Loss of \$2,108,153. PRIME IGT came back \$1,262,250 greater than what was budgeted and Contractual Adjustments were less than budget by \$523,245. Both of these had a positive impact on the bottom line for the seven months ended January 31, 2021.

Revenues

Year-to-Date Inpatient Revenue was under budget by \$251,427. Outpatient Revenue was over budget by \$225,956. Clinic Revenue was under budget by \$98,943.

Expenses

Salaries and Benefits: Year-to-Date Combined Salaries and Benefits were over budget by \$48,594.

Professional Fees: Year-to-Date Professional Fees were under budget by \$97,378.

Repairs & Maintenance: Year-to-Date Repairs & Maintenance were under budget by \$182,593.

Supplies: Year-to-Date Supplies were over budget by \$20,439.

Purchased Services: Year-to-Date Purchased Services were over budget by \$426,378. This included architectural fees, payments to our outside lab for COVID testing and travelers.

Depreciation Expense: Year-to-Date Depreciation Expense was under budget by \$10,699.

Meeting of the Standing Finance Committee of Eastern Plumas Health Care
February 25, 2021 MINUTES - Continued

Other Expenses: Other expenses were under budget by \$57,197. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable ended the month at \$5.3M. Gross Accounts Receivable days at January 31, 2021 were 51. We budgeted 45 and best practice is 55.

Balance Sheet

We paid off the Plumas Bank loan in February. The balance sheet will reflect the payoff in February in the amount of \$375,341.

Additional Information

Our cash position is good. Days cash on hand at January 31, 2021 was 257. Without the Medicare Advance, HHS Stimulus and PPP funds, days cash on hand would be 111. January 31, 2020 days cash on hand was 63. We will continue to work on the strategic/operating plan to determine the return on investment for some of the larger projects such as a new Rehab building, EPHC-owned MRI and Loylton clinic relocation.

Year-to-date we have paid \$395,495 for COVID supplies and testing.

We received good news regarding the HQAF6 IGT that was funded in December. The actual return of funds will be \$3,395,202; \$1,273,214 more than expected. We will receive these funds sometime in February.

7. **Adjournment**

Power outage at 9:12 a.m.

Meeting adjourned at 9:19 a.m.

**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
MINUTES
Thursday, February 25, 2021
Organizational Meeting**

1. Call to Order

Meeting was called to order at 10:33 am.

2. Roll Call

Board: Gail McGrath, Board Chair; Paul Swanson, M.D., Vice Chair; Teresa Whitfield, Board Member; Linda Satchwell, Board Member, and Augustine Corcoran, Board Member.

Staff in attendance: Doug McCoy, CEO; Katherine Parish, CFO; Lori Tange, Human Resources Director; and Jessica Folchi, Executive Assistant

3. Consent Calendar

ACTION: Motion was made by Director Whitfield, seconded by Director Swanson to approve all items on the consent calendar.
AYES: Directors McGrath, Satchwell, and Corcoran
Abstention: None
NAYS: None

4. Board Comments

Gail McGrath welcomed new Director Augustine Corcoran.

5. Public Comment

No comment was received.

6. Annual Organizational Meeting

A. Election of Officers

1. Chairman. *Current officer: Gail McGrath*
2. Vice Chairman. *Current officer: Paul Swanson*
3. Secretary. *Current officer: vacant*

Chairman McGrath nominated Augustine Corcoran as secretary. After some discussion on the role, Director Corcoran accepted the nomination.

ACTION: Motion was made by Director Whitfield, seconded by Director Satchwell to elect Director Corcoran as Secretary:

AYES: Directors McGrath, Swanson, and Corcoran
Abstention: None
NAYS: None

Discussion was held on the Chairman position. Director Whitfield and Director Swanson expressed their interest in the Chairman position. Chairman McGrath has served as the chairman for many years and has served on the Board for approximately 14 years. The Board came to consensus that the item would be revisited during the next Board meeting.

B. Confirmation and/or Reconsideration of Subcommittee Assignments

1. Quality Assurance (Standing). *Current Officers: Gail McGrath, Teresa Whitfield*
2. Finance (Standing). *Current Directors: Paul Swanson, vacant*
3. Planning (Standing). *Current Directors: Gail McGrath, vacant*

After some discussion, Augustine Corcoran was nominated and accepted to fill the vacancy on the Finance Committee and Linda Satchwell was nominated and accepted to fill the vacancy on the Planning Committee.

ACTION: Motion was made by Director McGrath, seconded by Director Whitfield to fill vacancies on the Finance and Planning Committees:

AYES: Directors Swanson, Corcoran, and Satchwell

Abstention: None

NAYS: None

C. Adjournment

Meeting adjourned at 10:46 a.m.

**Eastern Plumas Health Care
Financial Statements – Board Report
February 2021**

Summary

For the month of February, 2021 we posted a net profit in the amount of \$1,089,628 – Thanks to the HQAF6 IGT in the amount of \$1,697,607. As we have discussed, the IGT's are crucial to our continued success.

Total Patient Revenue for the month of February was under budget by \$445,461. Total Operating Expenses for the month were over budget by \$68,018. Year-to-date Net Income was \$592,943. We budgeted for a year-to-date Net Loss of \$1,409,244.

Revenues

Year-to-Date Inpatient Revenue was under budget by \$563,539. Outpatient Revenue was over budget by \$139,372. Clinic Revenue was under budget by \$145,707.

Expenses

Salaries and Benefits: Year-to-Date Combined Salaries and Benefits were over budget by \$97,080.

Professional Fees: Year-to-Date Professional Fees were under budget by \$82,533.

Repairs & Maintenance: Year-to-Date Repairs & Maintenance were under budget by \$195,245.

Supplies: Year-to-Date Supplies were under budget by \$8,139.

Purchased Services: Year-to-Date Purchased Services were over budget by \$493,738. This included architectural fees, payments to our outside lab for COVID testing and travelers.

Depreciation Expense: Year-to-Date Depreciation Expense was under budget by \$27,076.

Other Expenses: Other expenses were under budget by \$68,422. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable ended the month at \$5.3M. Gross Accounts Receivable days at February 28, 2021 were 52. We budgeted 45 and best practice is 55.

Balance Sheet

We paid off the Plumas Bank loan in February in the amount of \$375,341. Total Assets increased by \$3,098,436 or 16.74% (not including the funds received for CARES Act, Medicare Advance and PPP).

Additional Information

Our cash position is good. Days cash on hand at February 28, 2021 was 269. Without the CARES Act, Medicare Advance, and PPP funds, days cash on hand would be 127. February 29, 2020 days cash on hand was 59.

Year-to-date we have paid \$450,883 for COVID supplies and testing.

We will begin the 21/22 budget process the first part of April.

Eastern Plumas Health Care
Income Statement
For the Month of February 2021

	% Net Pt Revenue	Actual	Month-to-Date Budget	\$ Variance	% Net Pt Revenue	Actual	Year-to-Date Budget	\$ Variance
1 REVENUE								
2 Inpatient Revenue - Acute		\$ 91,991	\$ 177,383	\$ (85,392)		\$ 748,242	\$ 747,416	\$ 826
3 Inpatient Revenue - Acute Pro Fees		\$ 6,215	\$ 14,215	\$ (8,000)		\$ 58,409	\$ 74,885	\$ (16,476)
4 Inpatient Revenue - Swing Bed		\$ 22,000	\$ 75,000	\$ (53,000)		\$ 694,000	\$ 665,480	\$ 28,520
5 Inpatient Revenue - SNF		\$ 578,400	\$ 681,331	\$ (102,931)		\$ 5,102,800	\$ 5,450,664	\$ (347,864)
6 Inpatient Revenue - Ancillary		\$ 88,823	\$ 151,613	\$ (62,790)		\$ 982,924	\$ 1,211,469	\$ (228,545)
7 Inpatient Revenue		\$ 787,429	\$ 1,099,542	\$ (312,113)		\$ 7,586,375	\$ 8,149,914	\$ (563,539)
8 Outpatient		\$ 1,567,531	\$ 1,654,115	\$ (86,584)		\$ 14,555,209	\$ 14,415,837	\$ 139,372
9 Clinics		\$ 374,754	\$ 421,518	\$ (46,764)		\$ 3,226,437	\$ 3,372,144	\$ (145,707)
10 Total Patient Revenue		\$ 2,729,719	\$ 3,175,175	\$ (445,461)		\$ 25,368,021	\$ 25,937,895	\$ (569,874)
11 Contractual Allowances		\$ (1,056,489)	\$ (1,265,112)	\$ 208,623		\$ (9,122,935)	\$ (9,764,638)	\$ 641,703
12 Charity Discounts		\$ (8,222)	\$ (8,501)	\$ 279		\$ (30,440)	\$ (65,446)	\$ 35,006
13 Other Allowances		\$ (15,502)	\$ (13,175)	\$ (2,327)		\$ (118,384)	\$ (102,427)	\$ (15,957)
14 Bad Debt		\$ (3,329)	\$ (56,629)	\$ 53,300		\$ (487,884)	\$ (465,205)	\$ (22,679)
15 Total Deductions		\$ (1,083,542)	\$ (1,343,417)	\$ 259,875		\$ (9,759,643)	\$ (10,397,716)	\$ 638,073
16 Net Patient Revenue		\$ 1,646,172	\$ 1,831,758	\$ (185,586)		\$ 15,608,378	\$ 15,540,179	\$ 68,199
17 % of Gross Revenue		60.31%	57.69%	2.62%		61.53%	59.91%	1.61%
18 Meaningful Use Revenue		\$ -	\$ -	\$ -		\$ -	\$ -	\$ -
19 Quality Payments		\$ -	\$ -	\$ -		\$ 172,120	\$ 68,970	\$ 103,150
20 IGT Payments		\$ 1,697,607	\$ 1,060,995	\$ 636,612		\$ 3,552,029	\$ 1,600,995	\$ 1,951,034
21 Other Operating Revenue		\$ 5,159	\$ 5,582	\$ (423)		\$ 144,006	\$ 44,656	\$ 99,350
22 Total Operating Revenue		\$ 3,348,938	\$ 2,898,335	\$ 450,603		\$ 19,476,533	\$ 17,254,800	\$ 2,221,733
23 EXPENSES								
24 Salaries and Wages	59.5%	\$ (979,439)	\$ (969,398)	\$ (10,041)	53.8%	\$ (8,404,959)	\$ (8,368,912)	\$ (36,047)
25 Employee Benefits	26.6%	\$ (437,997)	\$ (399,553)	\$ (38,444)	21.9%	\$ (3,423,136)	\$ (3,362,103)	\$ (61,033)
26 Professional Fees - Medical	12.3%	\$ (202,535)	\$ (203,360)	\$ 825	10.1%	\$ (1,574,233)	\$ (1,626,873)	\$ 52,640
27 Professional Fees - Other	1.6%	\$ (27,044)	\$ (11,375)	\$ (15,669)	0.5%	\$ (79,286)	\$ (109,179)	\$ 29,893
28 Supplies	10.0%	\$ (165,108)	\$ (193,686)	\$ 28,578	9.9%	\$ (1,541,456)	\$ (1,549,595)	\$ 8,139
29 Purchased Services	13.7%	\$ (225,829)	\$ (158,469)	\$ (67,360)	11.5%	\$ (1,801,868)	\$ (1,308,130)	\$ (493,738)
30 Insurance	1.9%	\$ (31,357)	\$ (30,734)	\$ (623)	1.6%	\$ (250,296)	\$ (245,871)	\$ (4,425)
31 Rental and Leases	0.3%	\$ (5,122)	\$ (5,181)	\$ 59	0.3%	\$ (40,976)	\$ (41,448)	\$ 472
32 Repairs and Maintenance	4.5%	\$ (74,875)	\$ (87,528)	\$ 12,653	3.2%	\$ (493,083)	\$ (688,328)	\$ 195,245
33 Utilities and Telephone	3.8%	\$ (61,933)	\$ (56,333)	\$ (5,600)	3.4%	\$ (535,722)	\$ (486,244)	\$ (49,478)
34 Depreciation Amortization	5.9%	\$ (96,338)	\$ (112,716)	\$ 16,378	5.6%	\$ (873,033)	\$ (900,109)	\$ 27,076
35 Other Expenses	1.9%	\$ (31,700)	\$ (42,926)	\$ 11,226	2.1%	\$ (324,985)	\$ (393,407)	\$ 68,422
36 Total Operating Expenses	142.1%	\$ (2,339,277)	\$ (2,271,259)	\$ (68,018)	123.9%	\$ (19,343,033)	\$ (19,080,199)	\$ (262,834)
37 Income From Operations	61.3%	\$ 1,009,661	\$ 627,076	\$ 382,585	0.9%	\$ 133,500	\$ (1,825,399)	\$ 1,958,899
38 Tax Revenue	-3.4%	\$ 55,875	\$ 50,417	\$ 5,458	-2.8%	\$ 441,539	\$ 403,336	\$ 38,203
39 Non Capital Grants and Donations	-2.4%	\$ 40,000	\$ 40,000	\$ -	-0.3%	\$ 46,000	\$ 41,500	\$ 4,500
40 Interest Income	0.0%	\$ -	\$ -	\$ -	-0.8%	\$ 117,603	\$ 120,000	\$ (2,397)
41 Interest Expense	1.2%	\$ (19,283)	\$ (21,210)	\$ 1,927	1.1%	\$ (169,457)	\$ (169,681)	\$ 224
42 Non-Operating Income (Expenses)	-0.2%	\$ 3,375	\$ 2,625	\$ 750	-0.2%	\$ 23,758	\$ 21,000	\$ 2,758
43 Total Non-Operating Gain (Loss)	-4.9%	\$ 79,967	\$ 71,832	\$ 8,135	-2.9%	\$ 459,443	\$ 416,155	\$ 43,288
44 Net Income	66.2%	\$ 1,089,628	\$ 698,908	\$ 390,720	3.8%	\$ 592,943	\$ (1,409,244)	\$ 2,002,187
45 Operating Margin %		30.15%	21.64%	8.51%		0.69%	-10.58%	11.26%
46 Net Margin %		32.54%	24.11%	8.42%		3.04%	-8.17%	11.21%
47 Payroll as % of Operating Expense		60.59%	60.27%			61.15%	61.48%	

**Eastern Plumas Health Care
Income Statement
13-Month Trend Ended February 28, 2021**

	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21
1 REVENUE													
2 Inpatient Revenue - Acute	\$ 125,134	\$ 85,618	\$ 95,497	\$ 144,892	\$ 26,344	\$ 30,231	\$ 60,895	\$ 128,427	\$ 79,032	\$ 73,326	\$ 155,211	\$ 129,129	\$ 91,991
3 Inpatient Revenue - Acute Pro Fees	\$ 8,439	\$ 6,682	\$ 7,643	\$ 13,599	\$ 2,313	\$ 2,261	\$ 5,676	\$ 8,106	\$ 6,251	\$ 6,075	\$ 13,751	\$ 10,074	\$ 6,215
4 Inpatient Revenue - Swing Bed	\$ 144,000	\$ 142,000	\$ 26,000	\$ 76,000	\$ 106,000	\$ 72,000	\$ 64,000	\$ 116,000	\$ 214,000	\$ 124,000	\$ 72,000	\$ 10,000	\$ 22,000
5 Inpatient Revenue - SNF	\$ 564,290	\$ 702,000	\$ 685,481	\$ 702,400	\$ 665,600	\$ 675,200	\$ 658,000	\$ 649,200	\$ 666,800	\$ 622,800	\$ 626,800	\$ 625,600	\$ 578,400
6 Inpatient Revenue - Ancillary	\$ 216,529	\$ 158,777	\$ 88,350	\$ 121,483	\$ 103,581	\$ 43,453	\$ 61,668	\$ 164,986	\$ 196,554	\$ 145,340	\$ 160,632	\$ 121,467	\$ 88,823
7 Inpatient Revenue	\$ 1,058,392	\$ 1,095,077	\$ 902,971	\$ 1,058,374	\$ 903,838	\$ 823,145	\$ 850,239	\$ 1,066,719	\$ 1,162,637	\$ 971,541	\$ 1,028,394	\$ 896,270	\$ 787,429
8 Outpatient	\$ 1,745,624	\$ 1,522,040	\$ 1,056,061	\$ 1,630,764	\$ 1,782,275	\$ 2,120,138	\$ 2,124,611	\$ 1,891,075	\$ 1,885,289	\$ 1,657,368	\$ 1,651,561	\$ 1,657,638	\$ 1,567,531
9 Clinics	\$ 401,216	\$ 366,644	\$ 190,902	\$ 262,399	\$ 400,119	\$ 419,597	\$ 395,680	\$ 441,672	\$ 466,443	\$ 388,798	\$ 388,242	\$ 351,251	\$ 374,754
10 Total Patient Revenue	\$ 3,205,232	\$ 2,983,761	\$ 2,149,934	\$ 2,951,537	\$ 3,086,232	\$ 3,362,880	\$ 3,370,530	\$ 3,399,466	\$ 3,514,369	\$ 3,017,707	\$ 3,068,197	\$ 2,905,159	\$ 2,729,714
11 Contractual Allowances	\$ (1,222,002)	\$ (701,666)	\$ (1,266,196)	\$ (594,082)	\$ (1,005,169)	\$ (1,142,215)	\$ (937,672)	\$ (1,117,578)	\$ (1,404,731)	\$ (1,207,637)	\$ (1,127,945)	\$ (1,169,064)	\$ (1,056,489)
12 Charity Discounts	\$ (21,867)	\$ (19,909)	\$ 316	\$ (37,472)	\$ (9,302)	\$ 52	\$ 5,618	\$ (387)	\$ (17,460)	\$ (10,381)	\$ 340	\$ -	\$ (8,222)
13 Other Allowances	\$ (19,450)	\$ (20,579)	\$ (36,818)	\$ (32,604)	\$ (10,376)	\$ (9,799)	\$ (20,517)	\$ (18,670)	\$ (9,611)	\$ (10,349)	\$ (22,283)	\$ (11,649)	\$ (15,502)
14 Bad Debt	\$ (128,749)	\$ (73,472)	\$ 9,850	\$ (11,610)	\$ (38,433)	\$ (60,875)	\$ (97,443)	\$ (68,022)	\$ (97,996)	\$ (40,383)	\$ (64,925)	\$ (54,909)	\$ (3,329)
15 Total Deductions	\$ (1,392,068)	\$ (815,626)	\$ (1,292,848)	\$ (675,768)	\$ (1,063,280)	\$ (1,212,837)	\$ (1,050,014)	\$ (1,204,657)	\$ (1,529,798)	\$ (1,268,750)	\$ (1,214,813)	\$ (1,235,622)	\$ (1,083,542)
16 Net Patient Revenue	\$ 1,813,164	\$ 2,168,135	\$ 857,086	\$ 2,275,769	\$ 2,022,952	\$ 2,150,043	\$ 2,320,516	\$ 2,194,809	\$ 1,984,571	\$ 1,748,957	\$ 1,853,384	\$ 1,669,537	\$ 1,646,172
17 % of Gross Revenue	56.57%	72.66%	39.87%	77.10%	65.55%	63.93%	68.85%	64.56%	56.47%	57.96%	60.41%	57.47%	60.31%
18 Meaningful Use Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
19 Quality Payments	\$ -	\$ -	\$ 50,221	\$ -	\$ 218,130	\$ -	\$ -	\$ 108,036	\$ 321	\$ -	\$ -	\$ 101,208	\$ -
20 IGT Payments	\$ -	\$ -	\$ 3,814,192	\$ 4,014,605	\$ -	\$ -	\$ 12,268	\$ 523,267	\$ 1,262,250	\$ -	\$ -	\$ -	\$ 1,697,607
21 Other Operating Revenue	\$ 7,257	\$ 23,753	\$ 4,205	\$ 11,686	\$ 4,310	\$ 2,466	\$ 72,275	\$ 7,239	\$ 11,284	\$ 5,193	\$ 94,931	\$ 5,042	\$ 5,159
22 Total Operating Revenue	\$ 1,820,421	\$ 2,191,888	\$ 4,725,704	\$ 6,302,060	\$ 2,245,392	\$ 2,152,509	\$ 2,392,791	\$ 2,322,352	\$ 2,519,443	\$ 3,016,400	\$ 1,948,315	\$ 1,775,787	\$ 3,348,938
23 EXPENSES													
24 Salaries & Wages	\$ (1,016,424)	\$ (1,075,743)	\$ (998,179)	\$ (1,016,136)	\$ (995,825)	\$ (1,035,560)	\$ (1,054,164)	\$ (1,016,621)	\$ (1,116,843)	\$ (1,050,070)	\$ (1,068,440)	\$ (1,083,822)	\$ (979,439)
25 Employee Benefits	\$ (409,547)	\$ (411,107)	\$ (380,632)	\$ (370,086)	\$ (370,344)	\$ (447,500)	\$ (394,504)	\$ (355,947)	\$ (422,165)	\$ (418,457)	\$ (497,099)	\$ (449,467)	\$ (437,997)
26 Professional Fees - Medical	\$ (177,198)	\$ (180,813)	\$ (137,063)	\$ (180,277)	\$ (202,588)	\$ (191,796)	\$ (198,153)	\$ (189,821)	\$ (212,565)	\$ (184,524)	\$ (183,832)	\$ (203,514)	\$ (202,535)
27 Professional Fees - Other	\$ (6,787)	\$ (13,418)	\$ (14,813)	\$ (15,440)	\$ (7,839)	\$ (5,249)	\$ (17,370)	\$ (6,578)	\$ (4,945)	\$ (7,855)	\$ (3,937)	\$ (13,801)	\$ (27,044)
28 Supplies	\$ (178,750)	\$ (199,522)	\$ (151,729)	\$ (148,196)	\$ (68,715)	\$ (188,428)	\$ (179,795)	\$ (201,692)	\$ (197,269)	\$ (239,863)	\$ (226,299)	\$ (143,001)	\$ (165,108)
29 Purchased Services	\$ (122,930)	\$ (178,158)	\$ (143,265)	\$ (127,556)	\$ (300,736)	\$ (164,166)	\$ (194,035)	\$ (192,446)	\$ (281,199)	\$ (214,397)	\$ (245,778)	\$ (284,018)	\$ (225,829)
30 Insurance	\$ (29,409)	\$ 39,081	\$ (29,409)	\$ (29,409)	\$ (29,073)	\$ (31,217)	\$ (31,217)	\$ (31,217)	\$ (31,217)	\$ (31,078)	\$ (31,357)	\$ (31,636)	\$ (31,357)
31 Rental and Leases	\$ (6,572)	\$ (6,572)	\$ (6,572)	\$ (8,236)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)	\$ (5,122)
32 Repairs and Maintenance	\$ (118,832)	\$ (60,726)	\$ (77,954)	\$ (66,261)	\$ (59,178)	\$ (61,400)	\$ (83,704)	\$ (43,013)	\$ (63,115)	\$ (76,045)	\$ (52,642)	\$ (38,289)	\$ (74,875)
33 Utilities and Telephone	\$ (53,351)	\$ (56,319)	\$ (61,926)	\$ (72,718)	\$ (84,492)	\$ (39,007)	\$ (77,351)	\$ (48,639)	\$ (67,242)	\$ (77,007)	\$ (84,068)	\$ (80,476)	\$ (61,933)
34 Depreciation Amortization	\$ (92,414)	\$ (92,896)	\$ (89,455)	\$ (90,127)	\$ (187,118)	\$ (109,142)	\$ (107,956)	\$ (108,633)	\$ (113,490)	\$ (113,761)	\$ (114,772)	\$ (108,941)	\$ (96,338)
35 Other Expenses	\$ (19,374)	\$ (70,938)	\$ (22,667)	\$ (28,402)	\$ (184,222)	\$ (32,616)	\$ (91,542)	\$ (31,347)	\$ (34,884)	\$ (30,394)	\$ (38,524)	\$ (33,975)	\$ (31,700)
36 Total Operating Expenses	\$ (2,231,588)	\$ (2,307,131)	\$ (2,113,664)	\$ (2,152,844)	\$ (2,495,252)	\$ (2,311,203)	\$ (2,434,913)	\$ (2,231,076)	\$ (2,550,056)	\$ (2,448,573)	\$ (2,551,870)	\$ (2,476,062)	\$ (2,339,277)
37 Income From Operations	\$ (411,167)	\$ (115,243)	\$ 2,612,040	\$ 4,149,216	\$ (249,860)	\$ (158,694)	\$ (42,122)	\$ 91,276	\$ (30,613)	\$ 567,827	\$ (603,555)	\$ (700,275)	\$ 1,009,661
38 Tax Revenue	\$ 50,417	\$ 50,417	\$ 50,417	\$ 50,417	\$ 50,417	\$ 50,417	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875	\$ 55,875
39 Non Capital Grants and Donations	\$ 7,038	\$ -	\$ 786	\$ 62,038	\$ -	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ -	\$ 40,000
40 Interest Income	\$ 1	\$ -	\$ 18,890	\$ -	\$ -	\$ 50,064	\$ -	\$ -	\$ 37,921	\$ -	\$ -	\$ 29,553	\$ -
41 Interest Expense	\$ (26,223)	\$ (26,264)	\$ (29,891)	\$ (27,418)	\$ (6,387)	\$ (22,044)	\$ (22,139)	\$ (22,078)	\$ (21,663)	\$ (21,817)	\$ (21,275)	\$ (19,160)	\$ (19,283)
42 Non-Operating Income (Expenses)	\$ -	\$ 376	\$ 21,100	\$ 2,844	\$ 2,801	\$ 3,325	\$ 2,653	\$ 20	\$ -	\$ 7,880	\$ 3,125	\$ 3,444	\$ 3,375
43 Total Non-Operating Gain (Loss)	\$ 31,233	\$ 24,529	\$ 61,302	\$ 87,881	\$ 46,831	\$ 82,762	\$ 36,389	\$ 33,817	\$ 72,133	\$ 41,938	\$ 42,725	\$ 69,712	\$ 79,967
44 Net Income	\$ (379,934)	\$ (90,714)	\$ 2,673,342	\$ 4,237,097	\$ (203,029)	\$ (75,932)	\$ (5,733)	\$ 125,093	\$ 41,520	\$ 609,765	\$ (560,830)	\$ (630,563)	\$ 1,089,628
45 Operating Margin %	-22.59%	-5.26%	55.27%	65.84%	-11.13%	-7.37%	-1.76%	3.93%	-1.22%	18.82%	-30.98%	-39.43%	30.15%
46 Net Margin %	-20.87%	-4.14%	56.57%	67.23%	-9.04%	-3.53%	-24.00%	5.39%	1.65%	20.21%	-28.79%	-35.51%	32.54%
47 Payroll as % of Operating Expense	63.90%	64.45%	65.23%	64.39%	54.75%	64.17%	59.50%	61.52%	60.35%	59.97%	61.35%	61.92%	60.59%

Eastern Plumas Health Care
Comparative Balance Sheets - Board Report
Dates as Indicated

	FYE	FYE	FYE	FYE	FYE 2021-2020	
	as of 2/28/21	2/28/2020	2/28/2019	2/28/2018	\$ Change	% Change
Assets						
Current Assets						
Cash	\$ 687,489	\$ 835,887	\$ 838,014	\$ 622,497	\$ (148,398)	-17.75%
Short-term Investments (LAIF)	\$ 19,908,959	\$ 3,722,626	\$ 1,269,467	\$ 1,918,790	\$ 16,186,333	434.81%
Total Cash and Equivalents	\$ 20,596,448	\$ 4,558,513	\$ 2,107,481	\$ 2,541,287	\$ 16,037,935	351.82%
Patient Accounts Receivable	\$ 5,336,358	\$ 5,506,591	\$ 5,771,444	\$ 6,092,581	\$ (170,233)	-3.09%
Accounts Receivable Reserves	\$ (1,976,056)	\$ (1,985,325)	\$ (2,366,089)	\$ (2,216,747)	\$ 9,270	-0.47%
Net Accounts Receivable	\$ 3,360,302	\$ 3,521,266	\$ 3,405,355	\$ 3,875,834	\$ (160,963)	-4.57%
% of Gross Account Receivables	63.0%	63.9%	59.0%	63.6%		
Inventory	\$ 262,207	\$ 219,825	\$ 229,621	\$ 200,598	\$ 42,382	19.28%
Other Assets	\$ 658,922	\$ 169,684	\$ 145,392	\$ 286,326	\$ 489,238	288.32%
Total Other Assets	\$ 921,129	\$ 389,508	\$ 375,014	\$ 486,924	\$ 531,621	136.49%
Total Current Assets	\$ 24,877,879	\$ 8,469,287	\$ 5,887,850	\$ 6,904,045	\$ 16,408,592	193.74%
Fixed Assets						
Land	\$ 1,123,344	\$ 1,120,209	\$ 948,686	\$ 948,686	\$ 3,135	0.28%
Buildings	\$ 14,837,671	\$ 14,143,123	\$ 14,087,815	\$ 10,400,251	\$ 694,547	4.91%
Capital Equipment	\$ 14,372,618	\$ 13,536,691	\$ 12,585,510	\$ 12,408,336	\$ 835,927	6.18%
In Progress	\$ -	\$ 955,454	\$ 448,608	\$ 2,684,666	\$ (955,454)	-100.00%
Total Plant & Equipment	\$ 30,333,632	\$ 29,755,477	\$ 28,070,619	\$ 26,441,940	\$ 578,155	1.94%
Accumulated Depreciation	\$ (21,045,234)	\$ (19,712,656)	\$ (18,495,774)	\$ (17,504,675)	\$ (1,332,578)	6.76%
Net Fixed Assets	\$ 9,288,397	\$ 10,042,821	\$ 9,574,845	\$ 8,937,265	\$ (754,424)	-7.51%
Total Assets	\$ 34,166,277	\$ 18,512,108	\$ 15,462,695	\$ 15,841,310	\$ 15,654,169	84.56%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 742,280	\$ 668,024	\$ 767,444	\$ 925,090	\$ 74,255	11.12%
Accrued Payroll & Benefits	\$ 1,060,803	\$ 871,990	\$ 1,284,592	\$ 1,244,555	\$ 188,814	21.65%
Other Current Liabilities	\$ 12,556,892	\$ 240,265	\$ 14,570	\$ 750,000	\$ 12,316,627	5126.27%
Total Current Liabilities	\$ 14,359,974	\$ 1,780,278	\$ 2,066,606	\$ 2,919,645	\$ 12,579,696	706.61%
Long-Term Liabilities						
Loans	\$ 5,343,740	\$ 6,129,688	\$ 6,484,528	\$ 3,537,237	\$ (785,948)	-12.82%
Capitalized Leases	\$ -	\$ -	\$ 50,156	\$ 512,150	\$ -	0.00%
Total Long Term Liabilities	\$ 5,343,740	\$ 6,129,688	\$ 6,534,684	\$ 4,049,387	\$ (785,948)	-12.82%
Deferred Revenue	\$ -	\$ -	\$ 202,286	\$ 660,195	\$ -	0.00%
TOTAL LIABILITIES	\$ 19,703,714	\$ 7,909,966	\$ 8,803,576	\$ 7,629,227	\$ 11,793,748	149.10%
Fund Balance	\$ 14,462,562	\$ 10,602,142	\$ 6,659,119	\$ 8,212,083	\$ 3,860,421	36.41%
TOTAL LIABILITIES AND FUND BALANCE	\$ 34,166,277	\$ 18,512,108	\$ 15,462,695	\$ 15,841,310	\$ 15,654,169	84.56%

EASTERN PLUMAS HEALTH CARE
ACTIVITY SUMMARY
FOR THE MONTH OF JANUARY 2021

		MONTH TO DATE			YEAR TO DATE	
		CURRENT MONTH Feb-21	PRIOR MONTH Jan-21	PRIOR YEAR MONTH Feb-20	Jul-20 - Jun-21	Jul-19 - Jun-20
1	Acute Inpatient					
	Admissions	7	12	10	71	63
	Discharges	8	13	8	232	61
2	Observations Admissions	4	14	1	42	55
3	Endoscopy	26	0	16	118	154
4	Ambulatory Services	32	108	29	415	482
5	Ambulance	57	78	65	547	675
6	Emergency Visits	167	201	334	1908	2664
7	Lab Procedures	3404	3412	2899	28488	23707
8	Diagnostic Imaging					
	CT Scan	70	133	144	1074	1273
	Mammography	33	13	40	301	374
	MRI	16	6	14	121	147
	Radiology Procedures	151	211	268	1794	2419
	Ultrasound	49	54	61	558	606
9	Respiratory	51	92	374	528	1830
10	Cardiology	97	112	194	894	812
11	Physical Therapy	923	881	906	8870	5850
12	Occupational Therapy	480	385	493	3693	3288
13	ACUTE CARE					
14	Acute Patient Days	27	40	38	232	389
15	Acute ADC	0.96	1.29	1.31	1.08	1.59
16	% Occupancy Acute	10.71%	14.34%	14.56%	11.99%	17.64%
17	Avg Length of Stay	3.5	3.2	4.3	3.3	3.7
18	Swing Bed Days	11	5	72	347	538
19	Swing Bed ADC	0.39	0.16	2.48	1.43	2.20
20	Avg Length of Stay	11.00	5.00	13.00	20.40	13.30
21	Observations Hours	133	246	12	1009	1452
22	Observations ADC	0.20	0.33	0.02	0.17	0.25
23	Total ADC	1.56	1.78	3.81	2.68	4.03
	SKILLED NURSING UNIT					
24	Patient Days	1446	1564	1587	12751	13044
25	SNF Average Census	51.64	50.45	54.72	52.47	53.24
26	% Occupancy SNF	78.25%	76.44%	82.91%	79.50%	80.67%
	TOTAL					
27	Patient Days	1484	1609	1697	13330	13971
28	Average Daily Census	53.00	51.90	58.52	54.86	57.02

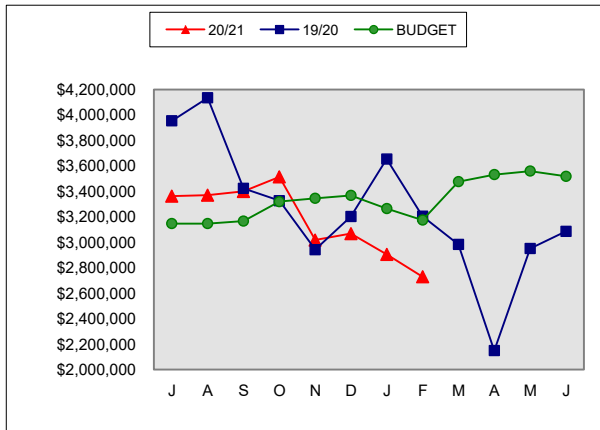
**EASTERN PLUMAS HEALTH CARE
ACTIVITY SUMMARY
FOR THE MONTH OF JANUARY 2021**

	MONTH TO DATE			YEAR TO DATE	
	CURRENT MONTH Feb-21	PRIOR MONTH Jan-21	PRIOR YEAR MONTH Feb-20	Jul-20 - Jun-21	Jul-19 - Jun-20
Provider Visits					
Adams, Robert	47	0	0	49	3
Adkins, Stacia	82	74	94	617	739
Aggarwal, Shruti	0	0	0	0	885
Ball, Donald	0	0	25	0	245
Brooks, Michael	75	61	82	584	587
Bugna, Eric	42	45	17	397	380
Coll, Shawni	0	0	0	29	37
Corvera, Amanda	0	0	0	1	0
Cox, Charles	6	0	7	14	59
Dhond, Milind	47	60	51	420	417
Dupuis, William	52	59	0	469	0
Ettinger, Victor	18	14	19	123	117
Farias, Ginger	1	1	11	28	46
Feil, Frederick	0	0	18	69	154
Flapan, Wendy	0	0	0	0	294
Foley, Trish	73	72	71	568	533
Freitas, Paul	0	0	1	3	11
Gould, Roxanne	30	7	0	136	290
Grier, Barnett	190	164	202	1451	1474
Hibler, John	50	39	80	495	817
Hill, Beth	0	0	175	658	1290
Hoffman, Daniel	185	151	248	1409	1953
Hunt, Ben	14	14	16	108	158
Jaquez, Robin	27	28	61	246	481
Mills, William	0	1	2	7	7
Morrison, Mary	134	138	0	1054	525
Muto-Isolani, Antonio	0	0	0	7	1
Nielsen, Marc	0	0	1	5	15
Ouyang, Debra	0	0	10	0	46
Phen, Lovsho	71	79	121	923	1086
Potter, Christina	222	242	248	1934	1841
Prichard, Gail	0	0	0	0	1
Printz, Richard	0	15	15	53	76
Robinson, Ken	1	0	3	24	43
Sapir, Leora	122	143	85	977	695
Scott, John	0	0	0	0	64
Skiles, Sunny	4	2	7	36	62
Spencer, Christine	45	51	68	573	602
Stoll, Daniel	96	107	95	891	983
Streit, Cara	18	0	7	36	21
Sturgis, Cristy	0	0	0	0	63
Swanson, Paul	27	26	2	67	25
Taylor, Peter	0	0	0	22	23
Thompson, Steven	0	18	0	35	14
Vo, Quang	3	5	9	50	64
Walters, Marc	0	1	3	13	11
Williams, Anne	0	0	0	0	34
Wojek, Irene	109	104	85	821	675
Total	1791	1721	1939	15402	17947

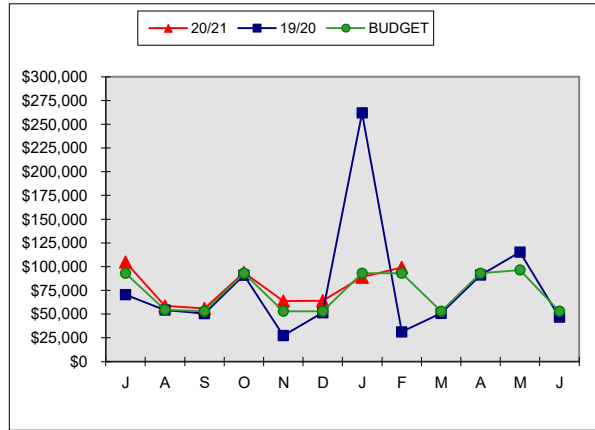
Clinics					
Graeagle Medical Clinic	191	202	213	1708	2180
Loyalton Medical Clinic	281	283	310	2385	2414
Pine Street Dental Clinic	0	0	0	0	0
Pine Street Medical Clinic	0	0	0	0	103
Portola Dental Clinic	349	291	341	2631	3047
Portola Medical Clinic	750	718	870	6918	8500
Behavioral Health	168	162	156	1277	1209
Telemed	52	65	49	483	494
Total	1791	1721	1939	15402	17947

EASTERN PLUMAS HEALTH CARE MONTHLY FINANCIAL GRAPHS FOR THE YEAR ENDED JUNE 30, 2021

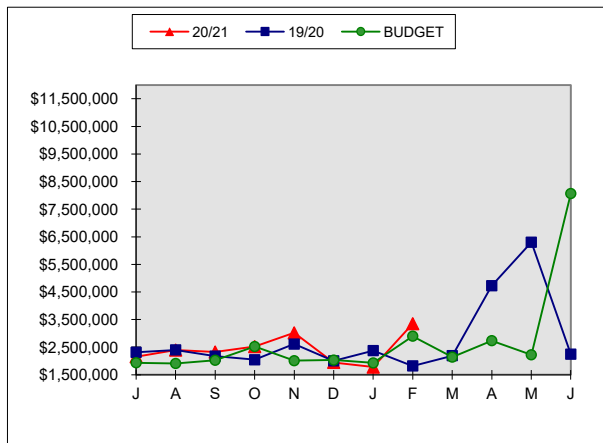
1. GROSS PATIENT REVENUE



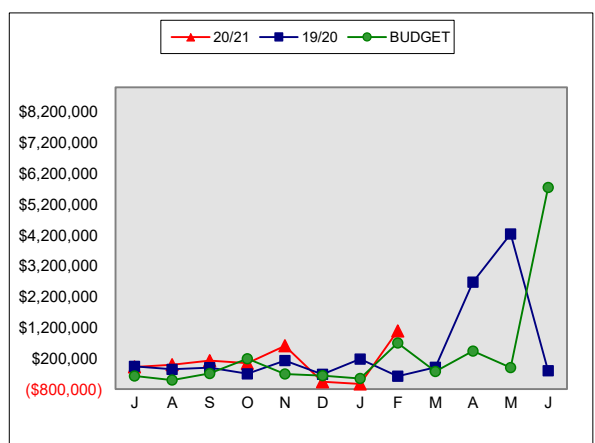
4. NON-OPERATING INCOME



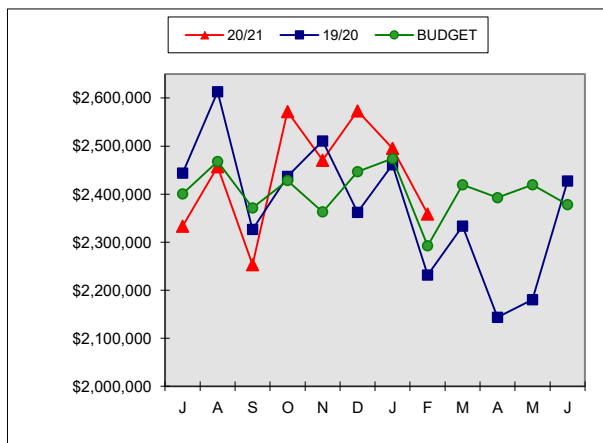
2. ESTIMATED NET REVENUE



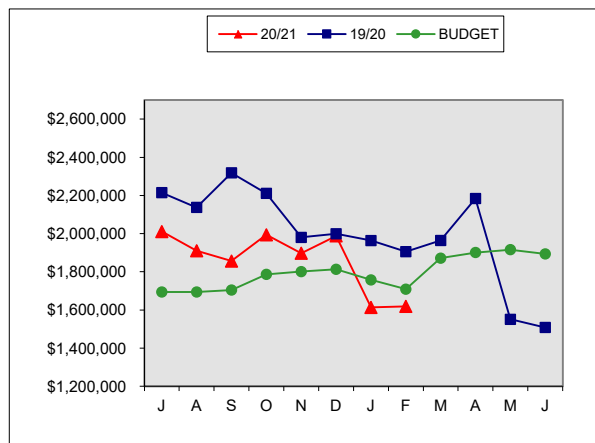
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

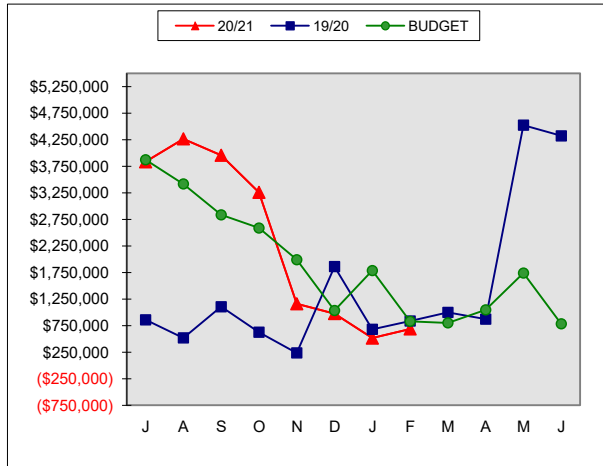


6. CASH RECEIPTS

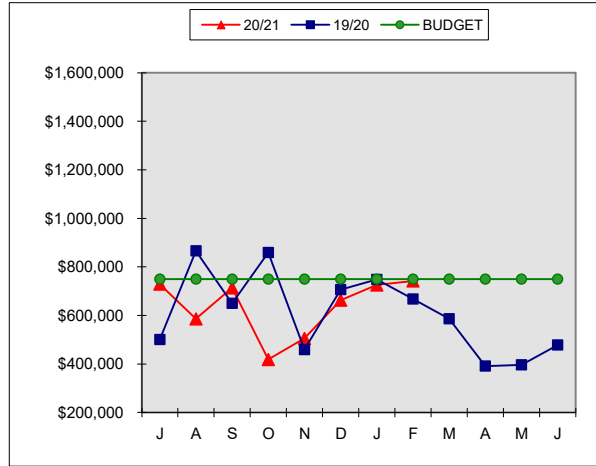


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

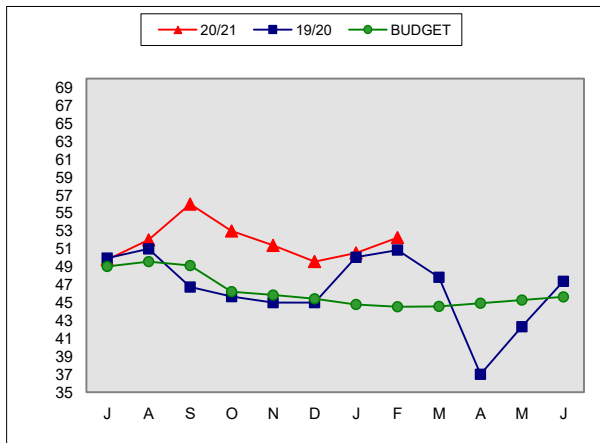
7. OPERATING CASH



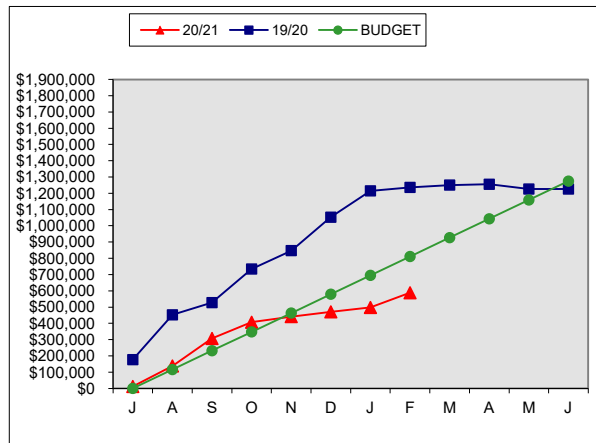
10. ACCOUNTS PAYABLE



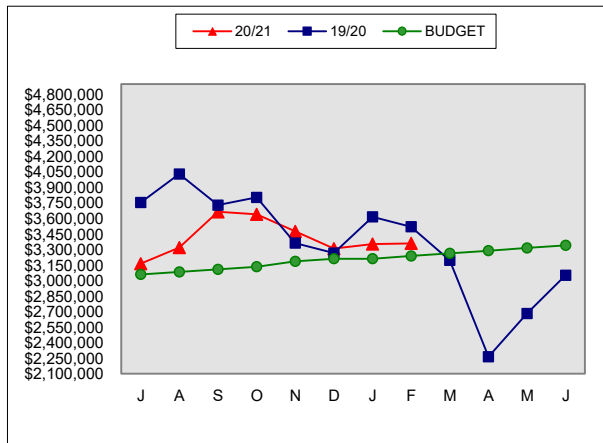
8. ACCOUNTS RECEIVABLE-DAYS



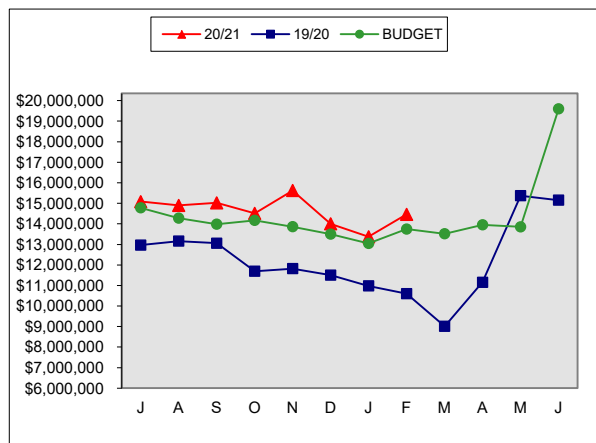
11. CAPITAL EXPENDITURES-YTD



9. ACCOUNTS RECEIVABLE, NET

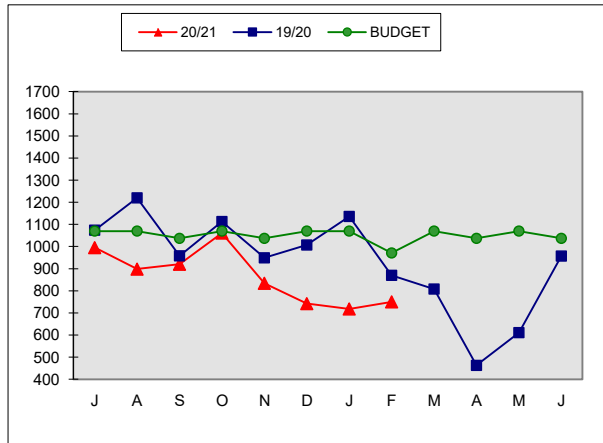


12. FUND BALANCE + NET INCOME (LOSS)

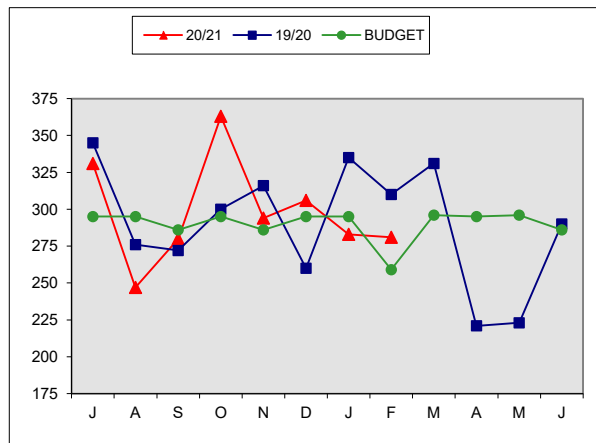


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021

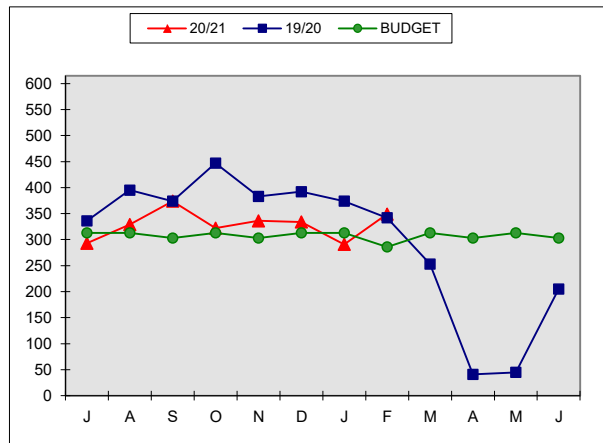
13. PORTOLA MEDICAL CLINIC VISITS



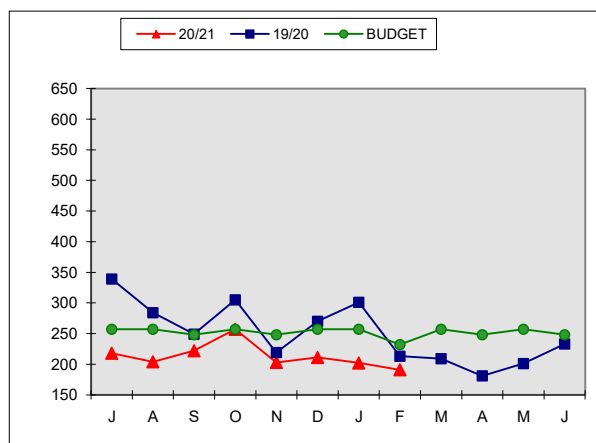
16. LOYALTON MEDICAL CLINIC VISITS



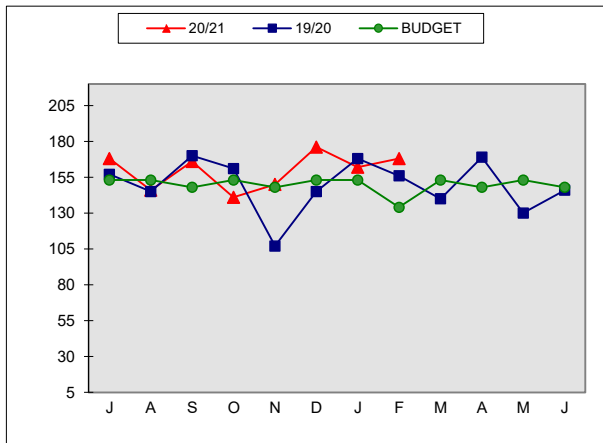
14. PORTOLA DENTAL CLINIC VISITS



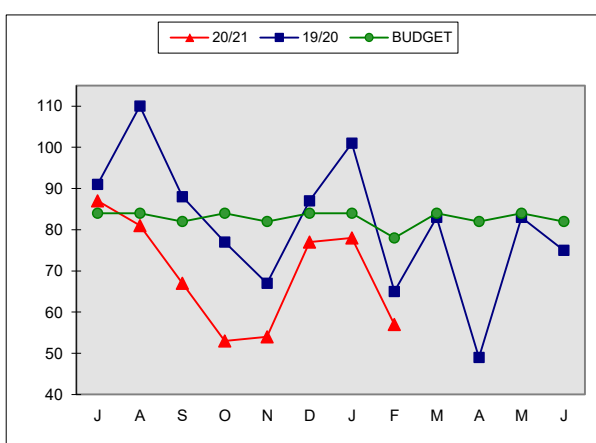
17. GRAEAGLE MEDICAL CLINIC VISITS



15. BEHAVIORAL HEALTH VISITS

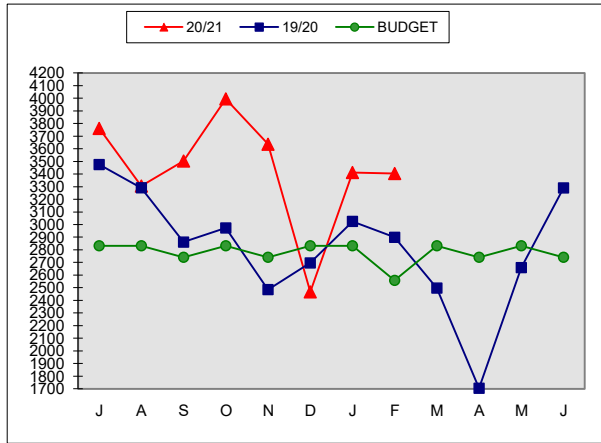


18. AMBULANCE RUNS

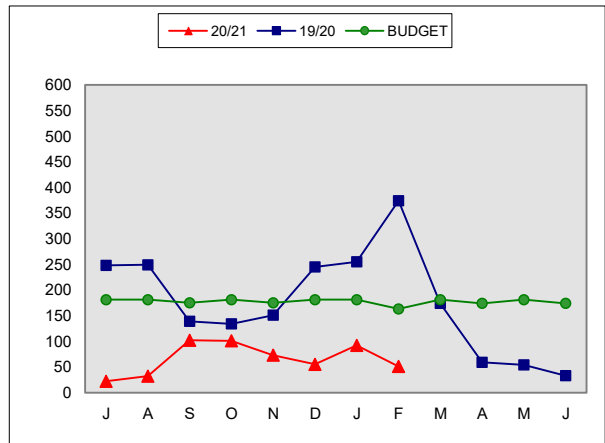


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

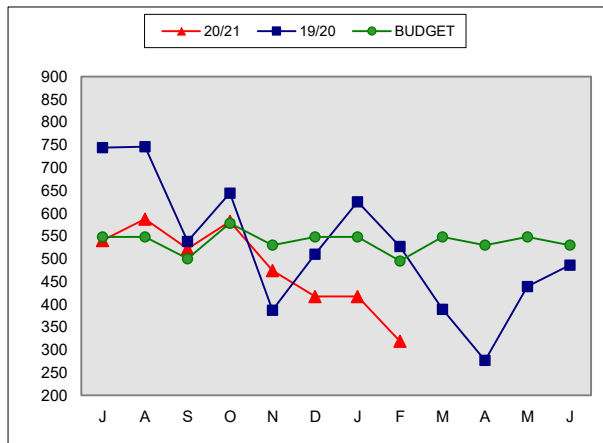
19. LABORATORY PROCEDURES



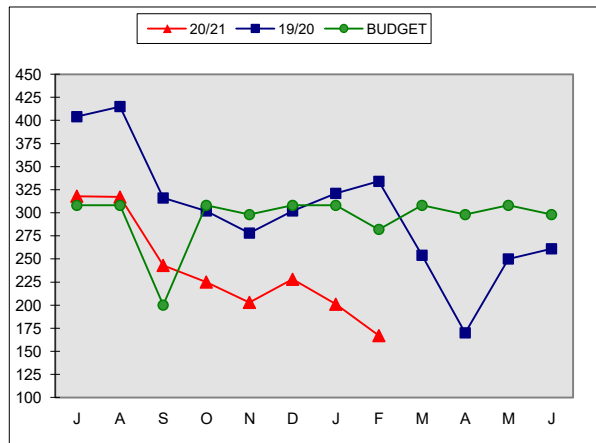
22. RESPIRATORY PROCEDURES



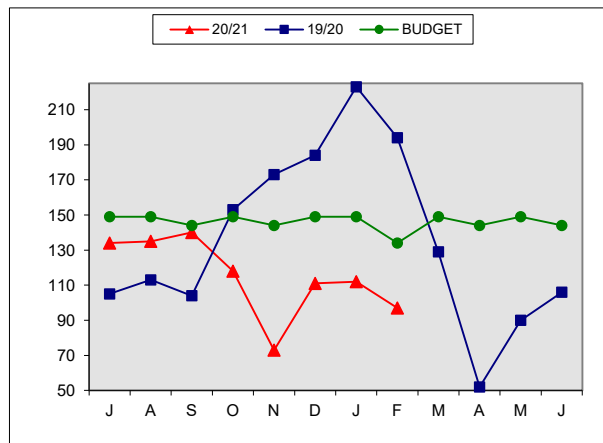
20. RADIOLOGY PROCEDURES



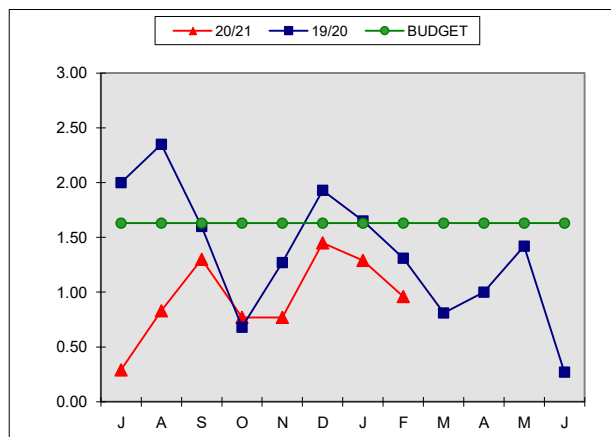
23. EMERGENCY ROOM VISITS



21. ECGS

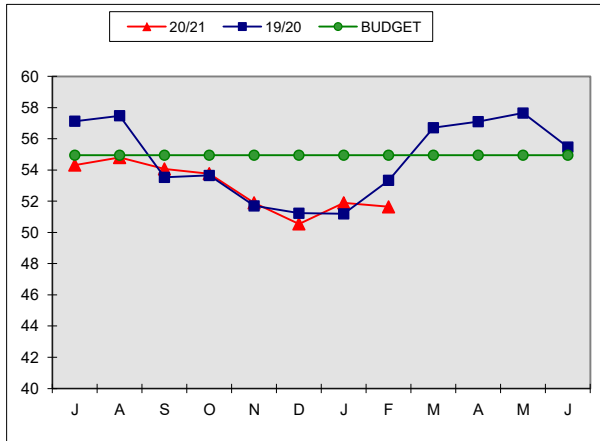


24. AVERAGE DAILY CENSUS - ACUTE

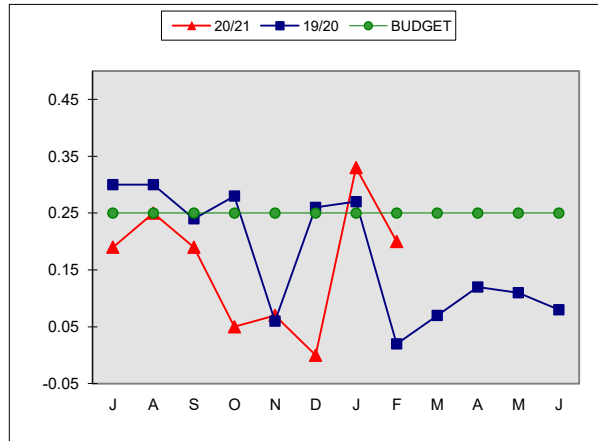


EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021

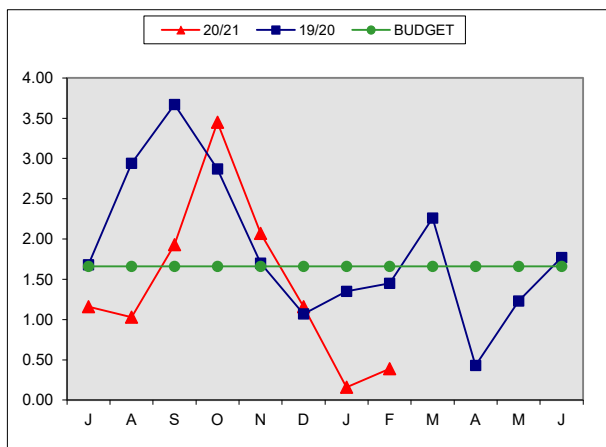
25. AVERAGE DAILY CENSUS - SNF



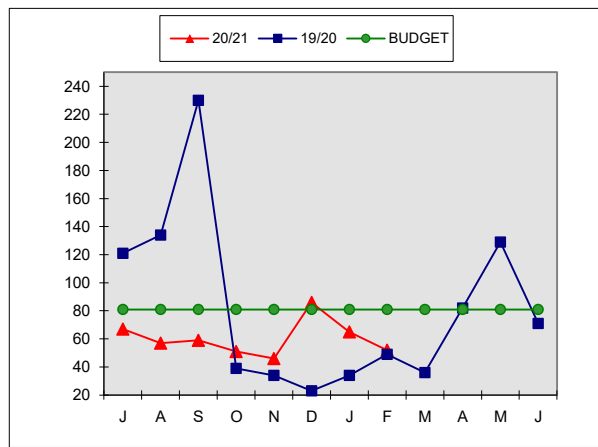
28. AVERAGE DAILY CENSUS - OBSERVATION



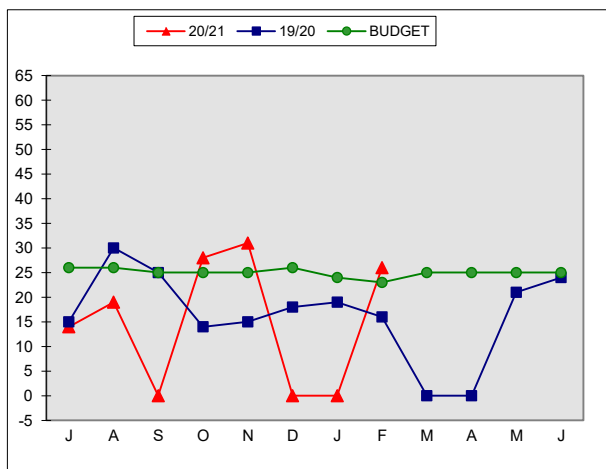
26. AVERAGE DAILY CENSUS-SWING



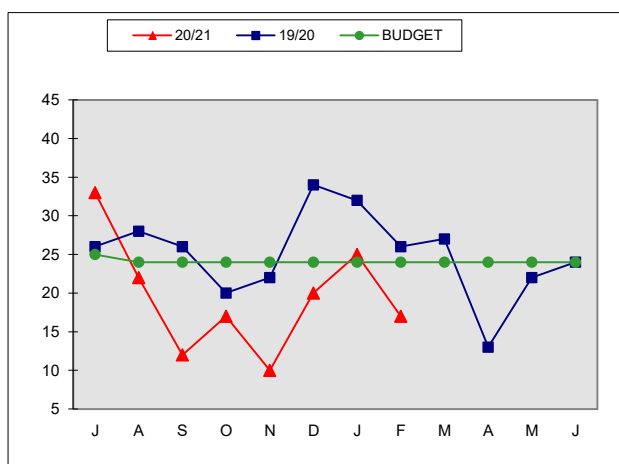
29. TELEMEDICINE VISITS



27. ENDOSCOPY PROCEDURES

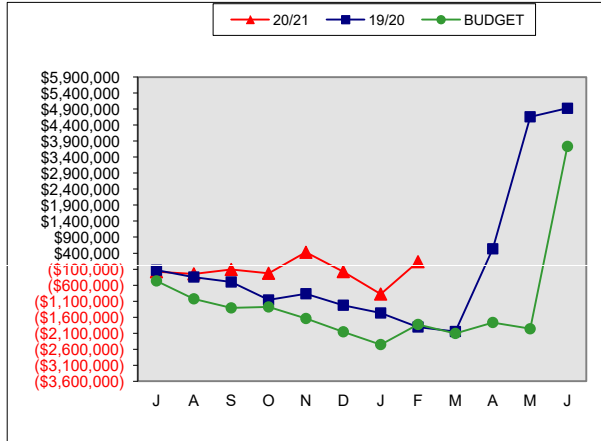


30. EMERGENCY DEPARTMENT TRANSFERS

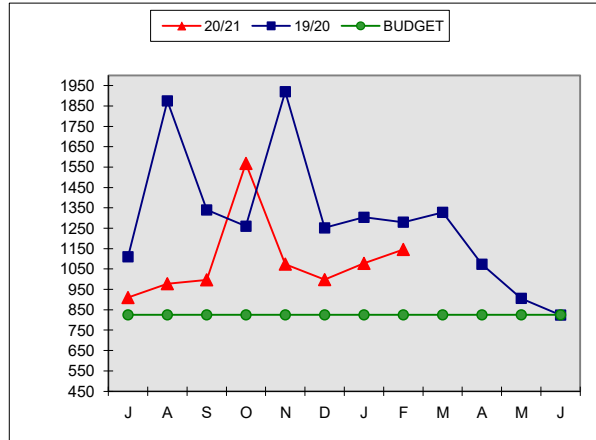


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2021**

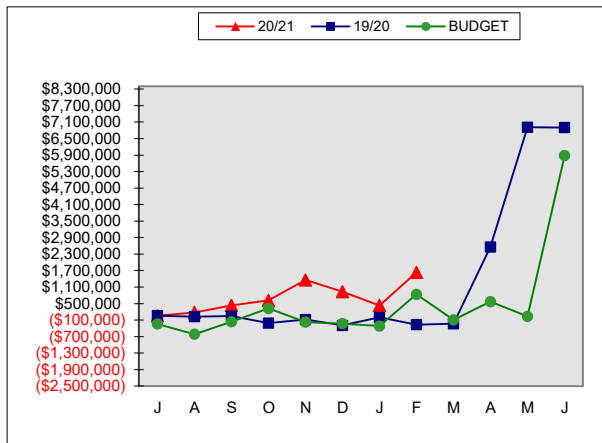
31. YEAR TO DATE OPERATING INCOME (LOSS)



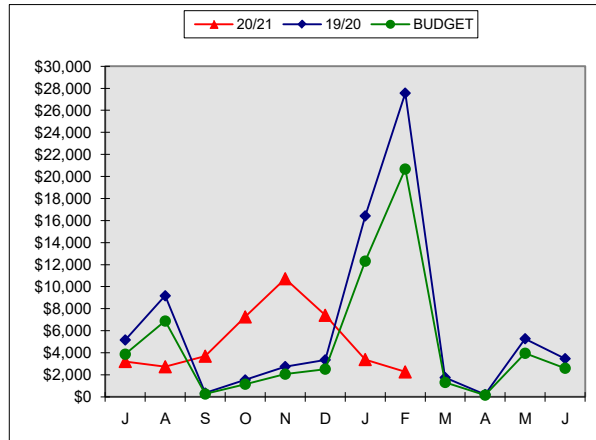
34. OVERTIME HOURS



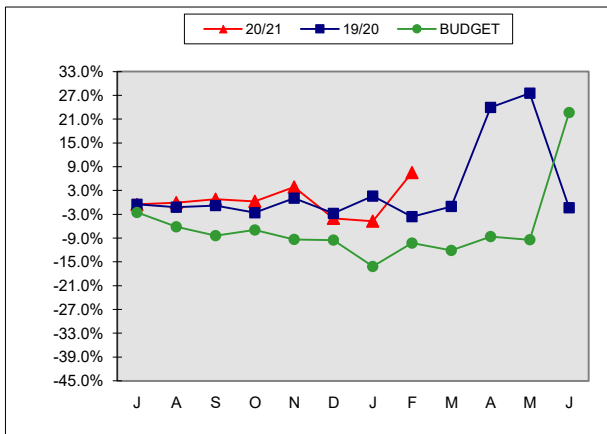
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



35. DENIALS



33. RETURN ON EQUITY



AGENDA ITEM COVER SHEET

ITEM	CAH Committee Consent Agenda
RESPONSIBLE PARTY	Donna Dorsey, RN, BSN Emergency Room Manager
ACTION REQUESTED?	For Board Action
BACKGROUND: During the February 24, 2021 CAH Committee meeting, the committee made the following consent agenda item recommendations to the Board of Directors.	
SUMMARY/OBJECTIVES: Approval of the following consent agenda items: Annual Policy Review: <ul style="list-style-type: none">• Admitting• Laboratory• Pharmacy• Skilled Nursing	
SUGGESTED DISCUSSION POINTS: None	
SUGGESTED MOTION/ALTERNATIVES: Move to approve CAH Committee Consent Agenda as presented.	
LIST OF ATTACHMENTS: List attached.	

Policy List

PolicyStat ID	Title	Area
8949207	Patient Registration During Computer Down Time	Admitting
9079512	Back-Up Auto Instruments	Laboratory
9079527	Employee Competency Evaluation	Laboratory
9079516	Environment of Care Laboratory Safety	Laboratory
9079514	Hospital Computer System Down	Laboratory
9079530	Proficiency Program	Laboratory
9079528	Release of Results	Laboratory
9079532	Request for Services	Laboratory
9079513	Retention of Records	Laboratory
9079533	Specimen Quality Evaluation - Rejection	Laboratory
9079493	STAT Test List	Laboratory
9250713	Compounding Sterile Preparations (CSP)	Pharmacy
9079490	Elder or Dependent Adult Abuse Reporting	Skilled Nursing
9079529	Physical Restraints	Skilled Nursing