

**EASTERN PLUMAS HEALTH CARE DISTRICT  
REGULAR MEETING OF THE BOARD OF DIRECTORS  
Thursday, August 22, 2013  
10:00 A.M.  
EPHC Education Center, Portola, CA**

**Agenda**

**REASONABLE ACCOMMODATIONS:** In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting please contact the Clerk of the Board at (530) 832-6564. Notification 72 hours prior to the meeting will enable the Eastern Plumas Health Care to make reasonable arrangements to ensure accessibility.

	<u>Presenter(s)</u>	<u>I/D/A</u>	<u>Page(s)</u>
<b>1. Call to Order</b>	Gail McGrath	A	
<b>2. Roll Call</b>	Gail McGrath	I	
<b>3. Consent Calendar</b>	Gail McGrath	A	
(A) Agenda			1-2
(B) Meeting Minutes of 7.24.13 Special Planning Committee			3
(C) Meeting Minutes of 7.25.13 Regular Board Meeting			4-8
<b>4. Board Chair Comments</b>	Gail McGrath	I/D	
<b>5. Board Comments</b>	Board Members	I	
<b>6. Public Comment</b>	Members of the Public	I	
<b>7. Auxiliary Report</b>	Katie Tanner	I/D	
<b>8. Committee Reports</b>	Board Members	I/D	
• Standing Finance Committee	Skutt/ McBride		
<b>9. Auxiliary Report</b>	Katie Tanner	I/D	
<b>10. Chief Executive Officer Report</b>	Tom Hayes	I/D	
• DP/SNF reimbursement cuts update			
• California Department of Public Health Recertification Survey			
• Other			
<b>11. Recommendation for Approval of Privilege Cards</b>		I/D/A	
• ER/Hospitalist Privilege Card, Updated			
• Family Practice Privilege Card, Updated			
• Urology Privilege Card			
• Endocrinology Card			

- |  |              |       |      |
|--|--------------|-------|------|
| <b>12. Chief Financial Officer Report</b>  | Jeri Nelson  | I/D   | 9-19 |
| <ul style="list-style-type: none"> <li>• July Financials</li> <li>• Other</li> </ul>   |              |       |      |
| <b>13. Closed Session</b>  | Gail McGrath | I/D/A |      |
| <p>I. Closed Session, pursuant to Health and Safety Code 32155, to review reports on Quality Assurance.</p> <p>II. Closed Session, pursuant to Government Code Section 54957 to consider the following privileges and appointments to the medical staff:</p>   |              |       |      |
| <p><b>a. Recommendation for Two Year Courtesy Privileges</b></p> <ul style="list-style-type: none"> <li>• <b>Susan Marron, MD</b> (ER/Hospitalist)</li> <li>• <b>Kenneth Moses, MD</b> (ER/Hospitalist)</li> <li>• <b>Miland Dhond, MD</b> (Cardiology)</li> <li>• <b>David Barton, DDS</b> (Dentistry)</li> </ul> |              |       |      |
| <p><b>b. Recommendation for One Year Provisional Privileges</b></p> <ul style="list-style-type: none"> <li>• <b>Christine Lajeunesse, MD</b> (Urology)</li> </ul>  |              |       |      |
| <b>14. Open Session Report of Actions Taken in Closed Session</b>  | Gail McGrath | I     |      |
| <b>15. Adjournment</b>   | Gail McGrath | A     |      |

**EASTERN PLUMAS HEALTH CARE DISTRICT  
SPECIAL MEETING OF THE STANDING PLANNING COMMITTEE  
OF THE BOARD OF DIRECTORS  
Wednesday, July 24, 2013, 1:00 P.M.  
EPHC Administrative Conference Room**

**Minutes**

1. **Call to Order:** The meeting was called to order at 1:05 pm by Chairman McGrath.
2. **Roll Call:**  
Present: Gail McGrath, Larry Fites . Tom Hayes, CEO and Tiffany Williams, Administrative Assistant. Public member Jack Bridge. Aspen Street Architects representatives David Hitchcock and Nathan Morgan.
3. **Approval of agenda:** The agenda was approved as submitted.
4. **Board Comments:** None.
5. **Public Comments:** None.
6. **Aspen Architects update of the Master Plan:**  
Dave Hitchcock gave a brief report on the Master Plan. Changes were made and this is now the final version. He explained Aspen is willing to help with any roll out to the community as necessary.  
  
There was also discussion regarding the various facility infrastructure issues that will need to be addressed prior to the addition of any facilities. These will be identified along with an estimated construction cost, and time frame to be completed.  
  
Mr. Hayes will also be setting up a Leadership/Advisory Council meeting in August/September to review the Master Plan with the group. Mr. Morgan stated he would be willing to help present the plan.
8. **Other:** There was a brief discussion on doing a lot line adjustment to ensure that the property for the project is one parcel. Mr. Hayes and Mr. Fites will follow up with the City.
9. **Adjournment:** Chairman McGrath adjourned the meeting at 2:15 p.m.

Approved by \_\_\_\_\_

Date \_\_\_\_\_

**EASTERN PLUMAS HEALTH CARE DISTRICT  
REGULAR MEETING OF THE BOARD OF DIRECTORS**

**Thursday, June 27, 2013**

**10:00 A.M.**

**EPHC Education Center, Portola, CA**

**Minutes**

**1. Call to Order.**

The meeting was called to order at 10:00 am by Gail McGrath

**2. Roll Call.**

Present: Gail McGrath, Larry Fites, Janie McBride, and Lucie Kreth

Absent: Jay Skutt

Staff: Tom Hayes, CEO, Jeri Nelson, CFO, Dr. Eric Bugna, Chief of Staff, and Tiffany Williams, Administrative Assistant.

Visitors: Approximately 5 visitors were present at the start of the meeting

**3. Consent Calendar.**

Ms. McGrath made a motion to add 7a, Chief of Staff Report to the agenda. A second was made by Mr. Fites. None opposed, the motion was approved.

Mr. Fites motioned to accept the consent calendar as submitted. A second was made by Ms. McBride. None opposed, the motion was approved.

**4. Board Chair Comments.**

None

**5. Board Comments.**

Mr. Fites stated that going forward he would like to see more details in the minutes regarding discussions about State Medi-Cal cuts.

Ms. McGrath welcomed Linda Jameson, RN EPHC's new Director of Nursing.

**6. Public Comment.**

Ms. Nelson congratulated Carolyn Carter on her engagement.

Dr. Bugna, Chief of Staff stated that Dr. Kim is streamlining clinic processes. He also stated that the Board would be reviewing credentials for a new provider Dr. Anne Williams.

**7. Auxiliary Report**

Ms. Tanner reported that Nifty Thrifty grossed \$18,718 for June. Mr. Hayes stated that the Auxiliary recently donated \$14,000 for a new bath tub for the Portola Skilled Nursing Facility.

There was a brief discussion regarding recent maintenance of the Nifty Thrift Building which is owned by the Foundation.

**7a.** Dr. Bugna reported that Dr. Kopes-Kerr has resigned from the EPHC Medical Staff and that Dr. Anne Williams is beginning Saturday in the Portola Clinic, pending approval of her

privileges. He also reported that we are going to be recruiting another Family Practice physician as Dr. Kim is extremely busy. The Pain Management program is being reviewed and revised by Dr. Kim, Dr. Phen and Dr. Bugna.

## **8. Committee Reports**

### **• Finance Committee**

Mr. McBride stated that the Finance Committee met and reviewed the June Financials. She stated that EPHC has opened three accounts with Bank of the West including a \$500,000 operating line of credit. A \$500,000 Capitol Equipment line of credit has also been set up with Wells Fargo. Ms Nelson will provide a more detailed explanation during the CFO Report.

## **9. Quality Report**

Kathy Valladon, RN presented the current Quality Program. She stated that we are current with CMS including the Plan of Correction Items and have developed quality forms for all departments.

Ms. Valladon reported on the Core Measures, Inpatient and Outpatient as well as MBQUIP, QCHI and NHSN. The Quality Inpatient and Outpatient Dashboards were reviewed and plan of corrections were discussed. Included in the Quality Packet were: incident reports spreadsheet for 2013, monthly performance improvement summary reports for the Lab, dietary, radiology, distribution, and HIM, patient satisfaction results and 2013 reportable injuries.

Ms. Jameson stated that she is thrilled to see the progress that is being made.

## **10. CFO Report**

Ms. Nelson reported that we fell short of our budget goals for the year. The last five months were consistently down and flat in revenue. Operating expenses varied as we tried to adjust to the changes. AR days increased by four days due to Medicare and Medi-Cal claim payment delays at year end. Property tax revenue was adjusted down in June due to the shortfall in expected receipts from Plumas and Sierra Counties. Capital Expenses are being closely scrutinized.

Mr. Hayes stated that over the last six months volumes have been down and staff has done a good job controlling expenses, but will need to do more next year if volumes continue to be down.

Ms. Nelson stated that we have opened three bank accounts with Bank of the West: a savings, a general operations and a payroll account which will allow employees to have direct deposit even if they're with another bank. She reported we are getting a new intermediary for Medicare, Noridian Healthcare Solutions. This will be the natural time for the shift to Bank of the West. We also have a \$500,000 Operating Line of Credit through Bank of the West and a \$500,000 Capital Equipment Line of Credit through Wells Fargo.

**11. Extension of CEO Contract**

Mr. Fites stated that the current CEO contract dated January 2010 is due to expire January 2014. He explained that if we intend to extend the contract we are required to give notice six months in advance. Ms. McGrath, Mr. Hayes and Mr. Fites met to discuss the details of his contract. The new contract was reviewed and discussed by the Board. Mr. Fites stated that the compensation was staying the same and Mr. Hayes has agreed to work 33 hours per week. The only change was regarding health insurance. Mr. Fites explained that coverage for dental, vision, health insurance was provided until by his previous employer. The contract includes reimbursement for Medicare Part B which is a cost saving alternative to being put on the EPHC Plan. Mr. Fites stated that the contract had been drafted by Steve Gross, Attorney and will become effective August 1, 2013 if approved.

Mr. McGrath motioned to approve the CEO contract dated August 1, 2013 as submitted. A second was made by Ms. Fites. None opposed, the motion was approved unanimously.

**12. Resolution 241 Line of Credit**

Ms. Nelson explained the Bank of the West is requesting a Board Resolution to open the \$500,000 operating line of credit. Ms. McGrath motioned to approve Resolution 241. A second was provided by Mr. Fites. Resolution 241 was approved by the following roll call vote:

Chairman McGrath	<u>Aye</u>	Vice Chairman Fites	<u>Aye</u>
Director McBride	<u>Aye</u>	Director Skutt	<u>Absent</u>
Secretary Kreth	<u>Aye</u>		

**13. Resolution 242 Authorize Signatures for Bank of the West**

Ms. Nelson explained the Bank of the West is requesting a Board Resolution for authorized signatures. Ms. McGrath motioned to approve Resolution 242. A second was provided by Ms. McBride. Resolution 242 was approved by the following roll call vote:

Chairman McGrath	<u>Aye</u>	Vice Chairman Fites	<u>Aye</u>
Director McBride	<u>Aye</u>	Director Skutt	<u>Absent</u>
Secretary Kreth	<u>Aye</u>		

**14. CEO Report**

- **DP/SNF Reimbursement Cuts:** Mr. Hayes reported that two of the three bills did not make it through the legislative process, however AB900 is still alive. Mr. Hayes stated that our request for an exemption has not yet been ruled on.
- **Organizational Chart:** Mr. Hayes provided a current copy of EPHC's organizational chart. Mr. Hayes welcomed Linda Jameson, RN, Director of Nursing.
- **Quality Performance Improvement Plan Update:** Mr. Hayes reported that the Quality Performance Improvement Plan has been updated to include all of the Quality Metrics from the recent Plan of Correction for the California Department of Public Health.
- **Employee Satisfaction Committee Results:** Mr. Hayes provided a hand out of the Employee Satisfaction results that was provided to us by Dink Rife, our independent

- **California Department of Public Health Recertification Survey:** Mr. Hayes reported that we have had three acute re-visits and our annual SNF survey finished last Friday. And we are currently having our SNF Life Safety survey. Mr. Hayes stated that he voiced a complaint to the California Department of Public Health regarding the SNF surveyors and the Friday, 9:30 pm, exit conference. Mr. Hayes stated that staff is working very hard on all of the corrections.
- **Other:** Mr. Hayes reported that we had a Planning Committee meeting yesterday. The Master Plan was reviewed. He stated that the next step is to schedule an Advisory/Leadership meeting to review the plan. Mr. Fites will be also working on a lot line adjustment. Ms. McGrath explained that our deadline is 2030 and that this is a long process which can take 8-10 years to complete.

**15. Closed Session.**

Ms. McGrath announced the Board would move into closed session at 11:15 am., pursuant to Health and Safety Code 32155 and Government Code Section 54957.

**16. Open Session Report of Actions Taken in Closed Session.**

The Board returned at approximately 12:15 pm and announced the following:

**I. Health and Safety Code 32155, to review reports on Quality Assurance.**

No reportable action.

**II. Government Code Section 54957, to consider the following appointments to the medical staff:**

**Recommendation for Two Year Courtesy Privileges and re-Appointments:**

Dr. Bugna stated that the MEC reviewed the privileges and background including claims history of Shiquan Ziong, MD, Mario Garibotti, DDS, and Troy Van Pelt, DDS. The MEC feels comfortable recommending the physician for Two Year Courtesy Privileges to the Board for Approval.

Dr. Bugna also stated that MEC reviewed the Updated Schedule 1 from Clinicians Telemedicine Group. The MEC feels comfortable recommending the approval of the updated schedule 1.

The Board reviewed each Medical Staff file as submitted including but not limited to: privileges, background, malpractice claims information, and AMA/Education.

Ms. McGrath motioned to approve the following privileges and appointments to the medical staff as submitted.

**Recommendation for Two Year Courtesy Privileges**

- **Shiquan Xiong, MD (Psychiatry-Telemedicine)**
- **Mario Garibotti, DDS (Dentistry)**

- **Troy C. Van Pelt, DDS (Dentistry)**

**Updated Schedule 1 – Clinicians Telemedicine Group**

A second was provided by Mr. Fites. None opposed, the motion approved.

- 17. Adjournment.** Ms. McGrath subsequently adjourned the meeting at 12:30 p.m.

\_\_\_\_\_  
Approval

\_\_\_\_\_  
Date



## EASTERN PLUMAS HEALTH CARE DISTRICT

### MEMORANDUM

**Date:** August 16, 2013  
**To:** Board of Directors  
**From:** Jeri Nelson, Chief Financial Officer  
**Subject:** **Summary of Financial Results – July 2013**

**Table 1. Consolidated Financial Results – July 2013**

	<b>Actual</b>	<b>Budget</b>	<b>Variance</b>
<b>Total Revenue</b>	<b>\$3,368,880</b>	<b>\$3,494,821</b>	<b>\$(125,941)</b>
Contractual Adjustments	\$1,526,017	\$1,564,420	\$(38,403)
Bad Debt/Admin Adjustments	\$207,551	\$177,110	\$30,441
<b>Net Revenue</b>	<b>\$1,635,312</b>	<b>\$1,753,291</b>	<b>\$(117,979)</b>
<b>Total Expenses</b>	<b>\$1,679,409</b>	<b>\$1,726,878</b>	<b>\$(47,469)</b>
Operating Income (Loss)	\$(44,097)	\$26,413	\$(70,510)
Non-Operating Income(Expense)	\$45,568	\$75,333	\$(29,765)
<b>Net Income (Loss)</b>	<b>\$1,471</b>	<b>\$101,746</b>	<b>\$(100,275)</b>

Zero Swing Bed days is the main contributor to our revenue variance. We'll work on this service area to see what can be done regarding patients transferring back to us for rehabilitation. Bad debt was over budget due to several high dollar hospital accounts that had to be written off. Another area for us to monitor. For most of our departments we have budgeted based on last years volumes. On a good note, denials were minor. We've made great improvement, thanks to all who helped with this. Transfers were unusually high and we've asked staff to review for appropriateness.

Payments on accounts receivable exceeded \$1.8 million bringing down A/R days. I am budgeting this up due to Managed Medi-Cal coming in the fall. We will see increased billing requirements. Operating cash this year includes our savings account that will be a backstop for the increased demands of quicker turnaround on payroll and accounts payable. This does not include the "restricted" LAIF savings that is on the Balance Sheet.

**EASTERN PLUMAS HEALTH CARE  
STATEMENT OF REVENUE & EXPENSE  
FOR THE MONTH ENDED  
JUNE 30, 2013**

DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
OPERATING REVENUE							
INPATIENT ROUTINE	169643	186550	-16907	169643	186550	-16907	2186989
INPATIENT ANCILLARY	177967	218888	-40921	177967	218888	-40921	2563180
TOTAL INPATIENT	347610	405438	-57828	347610	405438	-57828	4750169
SWING ROUTINE	0	66038	-66038	0	66038	-66038	776000
SWING ANCILLARY	0	41691	-41691	0	41691	-41691	489835
TOTAL SWING BED	0	107729	-107729	0	107729	-107729	1265835
SKILLED NURSING ROUTINE	465132	520607	-55475	465132	520607	-55475	6132000
SKILLED NURSING ANCILLARY	113679	73500	40179	113679	73500	40179	865566
TOTAL SKILLED NURSING	578811	594107	-15296	578811	594107	-15296	6997566
OUTPATIENT SERVICES	2434190	2382431	51759	2434190	2382431	51759	25953805
TOTAL PATIENT REVENUES	3360610	3489705	-129095	3360610	3489705	-129095	38967375
OTHER OPERATING REVENUE	8270	5116	3154	8270	5116	3154	61396
TOTAL REVENUE	3368880	3494821	-125941	3368880	3494821	-125941	39028771
=====							
DEDUCTIONS FROM REVENUE							
BAD DEBT/ADMINISTRATIVE A CONTRACTUAL ADJUSTMENTS	DJ'S 20 1526017	177110 1564420	30441 -38403	207551 1526017	177110 1564420	30441 -38403	1950550 17440309
TOTAL DEDUCTIONS	1733567	1741530	-7963	1733567	1741530	-7963	19390859
NET REVENUE	1635312	1753291	-117979	1635312	1753291	-117979	19637912
=====							
OPERATING EXPENSES							
SALARIES	778817	782834	-4017	778817	782834	-4017	9050380
BENEFITS	222749	225442	-2693	222749	225442	-2693	2668005
SUPPLIES	148546	144217	4329	148546	144217	4329	1700608
PROFESSIONAL FEES	241058	234661	6397	241058	234661	6397	2788765
REPAIRS & MAINTENANCE	36878	48052	-11174	36878	48052	-11174	576628
PURCHASED SERVICES	62024	72433	-10409	62024	72433	-10409	865194
UTILITIES/TELEPHONE	29646	52127	-22481	29646	52127	-22481	715360
INSURANCE	31799	32996	-1197	31799	32996	-1197	396464
RENT/LEASE EXPENSE	15127	16618	-1491	15127	16618	-1491	199411
DEPRECIATION/AMORTIZATION	72503	75742	-3239	72503	75742	-3239	908899
INTEREST EXPENSE	21809	20948	861	21809	20948	861	251373
OTHER EXPENSES	18454	20810	-2356	18454	20810	-2356	244488
TOTAL EXPENSES	1679409	1726878	-47469	1679409	1726878	-47469	20365575
OPERATING INCOME (LOSS)	-44097	26413	-70510	-44097	26413	-70510	-727663
=====							
MISCELLANEOUS	2773	2625	148	2773	2625	148	31500
CONTRIBUTIONS	0	25000	-25000	0	25000	-25000	300000
PROPERTY TAX REVENUE	42795	47708	-4913	42795	47708	-4913	572500
NON-OPERATING INCOME (EXPEN NET INCOME (LOSS)	45568 1471	75333 101746	-29765 -100275	45568 1471	75333 101746	-29765 -100275	904000 176337
=====							

STATISTICAL DATA	CURRENT PERIOD			YEAR TO DATE			ANNUAL BUDGET
	ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	
ACUTE INPATIENT ADMISSIONS	17	31	-14	17	31	-14	365
ACUTE PATIENT DAYS	59	70	-11	59	70	-11	821
SKILLED NURSING PATIENT DAYS	1401	1488	-87	1401	1488	-87	17520
SWING BED DAYS	0	33	-33	0	33	-33	388
E.R. VISITS	361	337	24	361	337	24	3488
CLINIC VISITS	2200	2163	37	2200	2163	37	27255

**EASTERN PLUMAS HEALTH CARE  
COMPARATIVE BALANCE SHEET  
FOR THE MONTHS ENDED**

	JUNE 2013	JULY 2013	CHANGE
<b>ASSETS</b>			
CURRENT ASSETS			
CASH	\$ 451,566	\$ 533,136	\$ 81,570
LAIF SAVINGS	\$ 1,110,172	\$ 1,110,172	\$ -
ACCOUNTS RECEIVABLE NET	\$ 3,252,022	\$ 3,120,320	\$ (131,702)
ACCOUNTS RECEIVABLE OTHER	\$ 128,311	\$ 38,718	\$ (89,593)
INVENTORY	\$ 213,700	\$ 213,700	\$ -
PREPAID EXPENSES	\$ 47,608	\$ 107,810	\$ 60,202
TOTAL CURRENT ASSETS	<u>\$ 5,203,379</u>	<u>\$ 5,123,856</u>	<u>\$ (79,523)</u>
PROPERTY AND EQUIPMENT			
LAND AND IMPROVEMENTS	\$ 934,164	\$ 934,164	\$ -
BUILDINGS AND IMPROVEMENTS	\$ 10,080,726	\$ 10,080,726	\$ -
EQUIPMENT	\$ 10,894,841	\$ 10,894,841	\$ -
IN PROGRESS	\$ 141,976	\$ 141,976	\$ -
	<u>\$ 22,051,707</u>	<u>\$ 22,051,707</u>	<u>\$ -</u>
ACCUMULATED DEPRECIATION	\$ 14,060,412	\$ 14,132,663	\$ 72,251
TOTAL PROPERTY AND EQUIPMENT	<u>\$ 7,991,295</u>	<u>\$ 7,919,044</u>	<u>\$ (72,251)</u>
COSTS OF ISSUANCE NET	\$ 13,909	\$ 13,657	\$ (252)
TOTAL	<u>\$ 13,208,583</u>	<u>\$ 13,056,557</u>	<u>\$ (152,026)</u>
<b>LIABILITIES AND FUND BALANCE</b>			
CURRENT LIABILITIES			
LEASES PAYABLE	\$ 105,710	\$ 98,260	\$ (7,450)
ACCOUNTS PAYABLE	\$ 891,728	\$ 833,470	\$ (58,258)
ACCRUED PAYROLL/RELATED TAXES	\$ 917,172	\$ 881,973	\$ (35,199)
OTHER CURRENT LIABILITIES	\$ 510,699	\$ 502,736	\$ (7,963)
TOTAL CURRENT LIABILITIES	<u>\$ 2,425,309</u>	<u>\$ 2,316,439</u>	<u>\$ (108,870)</u>
LEASES PAYABLE	\$ 308,063	\$ 308,063	\$ -
CHFFA LOAN	\$ 60,727	\$ 54,068	\$ (6,659)
CITY OF PORTOLA	\$ 348,000	\$ 348,000	\$ -
USDA LOANS	\$ 4,461,334	\$ 4,423,366	\$ (37,968)
TOTAL LIABILITIES	<u>\$ 7,603,433</u>	<u>\$ 7,449,936</u>	<u>\$ (153,497)</u>
FUND BALANCE	\$ 5,605,150	\$ 5,605,150	\$ -
NET INCOME (LOSS)	\$ -	\$ 1,471	\$ 1,471
TOTAL	<u>\$ 13,208,583</u>	<u>\$ 13,056,557</u>	<u>\$ (152,026)</u>

**EASTERN PLUMAS HEALTH CARE  
BALANCE SHEET  
FOR THE MONTH ENDED  
JULY 31, 2013**

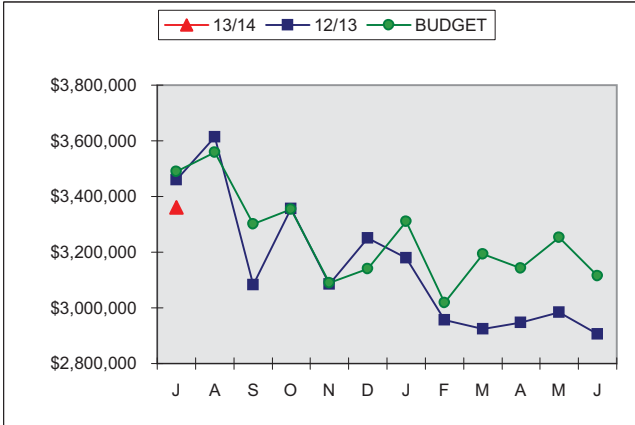
**DESCRIPTION**

**ASSETS**

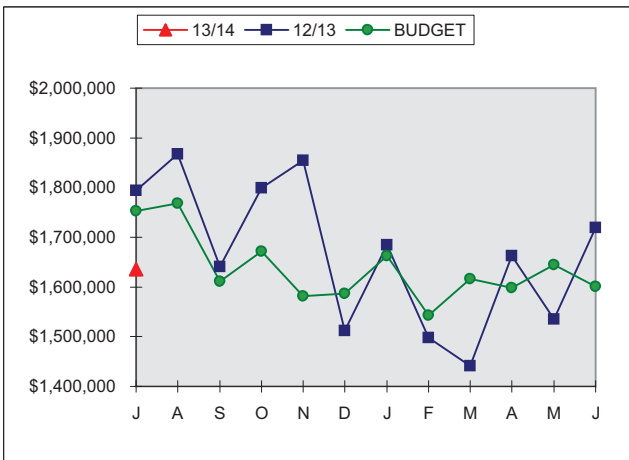
CURRENT ASSETS	
CASH	533,136
INVESTMENTS	1,110,172
ACCOUNTS RECEIVABLE NET	3,120,320
ACCOUNTS RECEIVABLE OTHER	38,718
INVENTORY	213,700
PREPAID EXPENSES	107,810
TOTAL CURRENT ASSETS	<u>5,123,857</u>
PROPERTY AND EQUIPMENT	
LAND AND IMPROVEMENTS	934,164
BUILDINGS AND IMPROVEMENTS	10,080,726
EQUIPMENT	10,894,841
IN PROGRESS	141,976
TOTAL PROPERTY AND EQUIPMENT	<u>22,051,707</u>
ACCUMULATED DEPRECIATION	<u>14,132,663</u>
NET PROPERTY AND EQUIPMENT	7,919,044
COSTS OF ISSUANCE NET	13,657
TOTAL	13,056,557 =====
LIABILITIES AND FUND BALANCE	
CURRENT LIABILITIES	
LEASES PAYABLE	98,260
ACCOUNTS PAYABLE	833,470
ACCRUED PAYROLL/RELATED TAXES	881,973
OTHER CURRENT LIABILITIES	502,736
TOTAL CURRENT LIABILITIES	<u>2,316,439</u>
LEASES PAYABLE	308,063
USDA REPAIRS & DEFEASANCE	325,273
CHFFA - EMR & ENDO EQUIP LOAN	54,068
CITY OF PORTOLA- PROPERTY LOAN	348,000
USDA LOANS SNF	3,498,243
USDA LOAN REPAIRS	9,177
USDA LOAN LOYALTON	494,012
USDA LOAN LOYALTON & PORTOLA	96,663
TOTAL LIABILITIES	<u>7,449,936</u>
FUND BALANCE	5,605,150
NET INCOME (LOSS)	1,471
TOTAL	13,056,557 =====

EASTERN PLUMAS HEALTH CARE  
 MONTHLY FINANCIAL GRAPHS  
 FOR THE YEAR ENDED JUNE 30, 2013

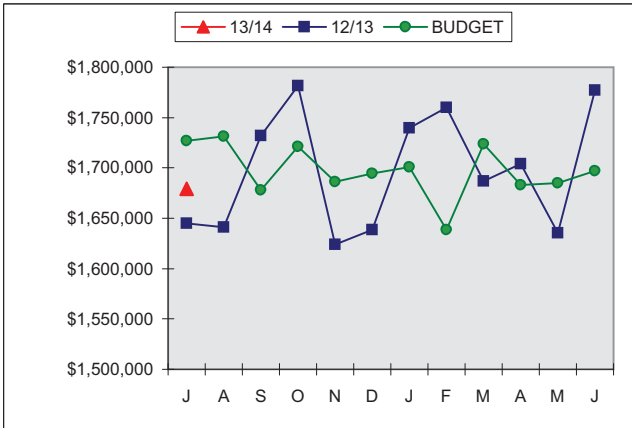
**1. GROSS PATIENT REVENUE**



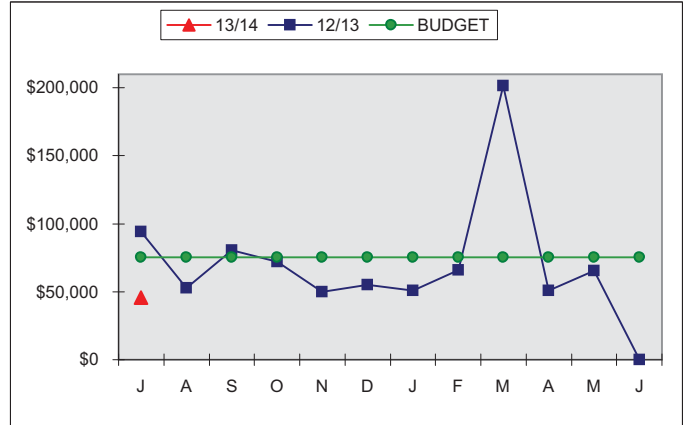
**2. ESTIMATED NET REVENUE**



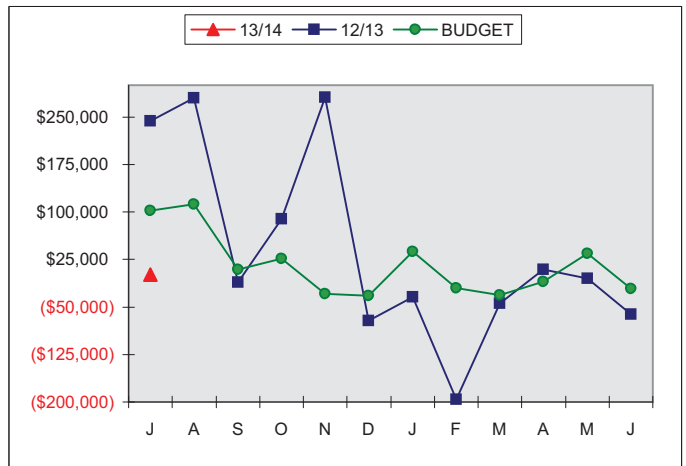
**3. OPERATING EXPENSES**



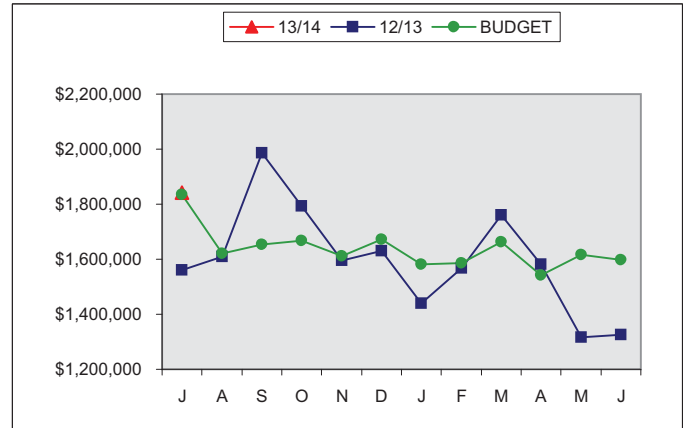
**4. NON-OPERATING INCOME**



**5. NET INCOME (LOSS)**

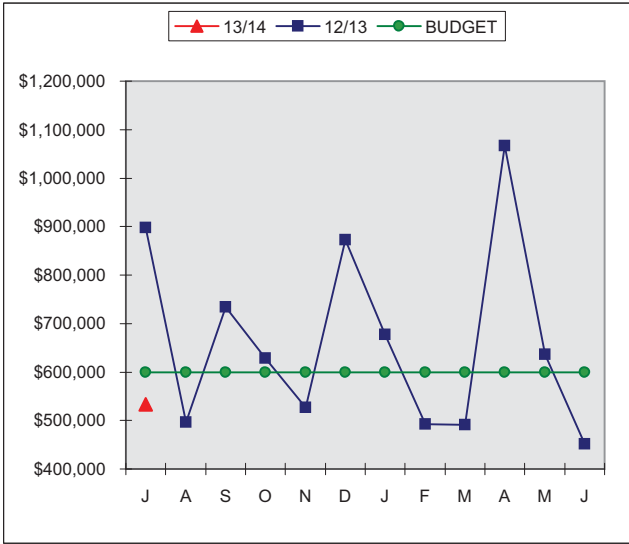


**6. CASH RECEIPTS**

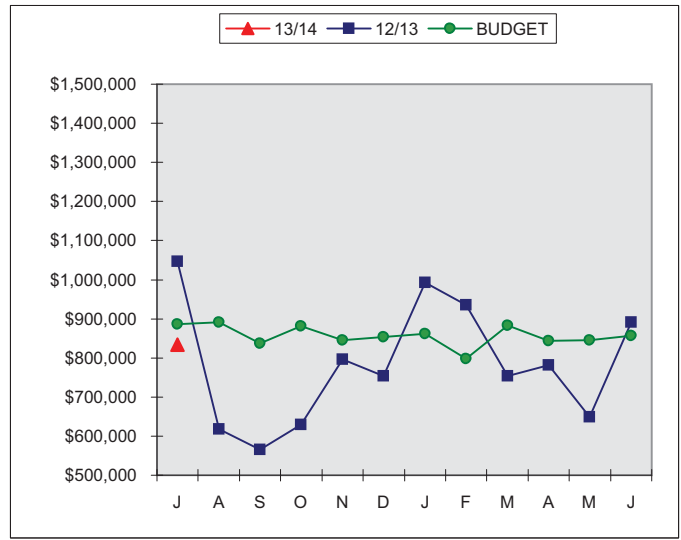


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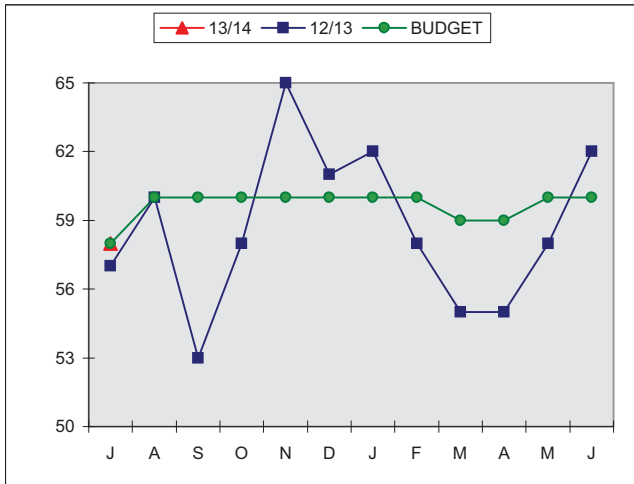
**7. OPERATING CASH**



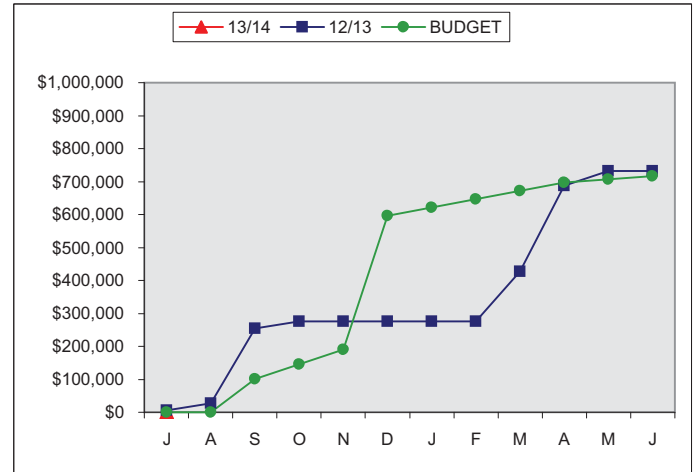
**10. ACCOUNTS PAYABLE**



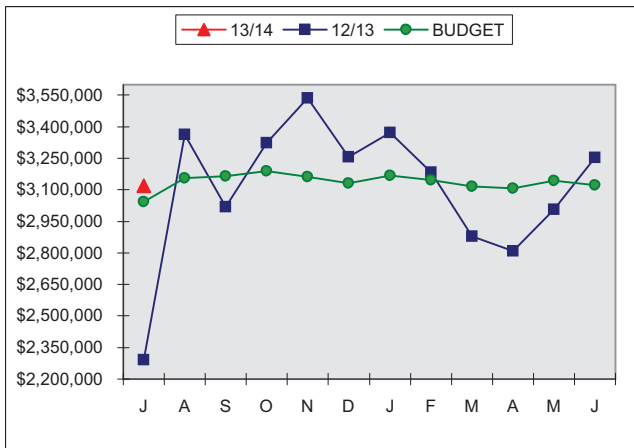
**8. ACCOUNTS RECEIVABLE-DAYS**



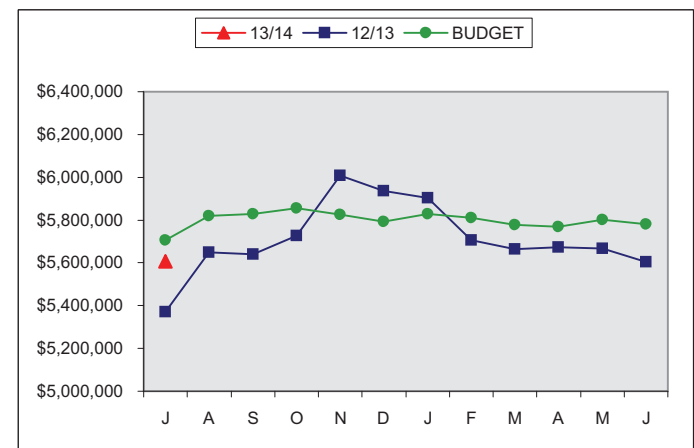
**11. CAPITAL EXPENDITURES-YTD**



**9. ACCOUNTS RECEIVABLE, NET**

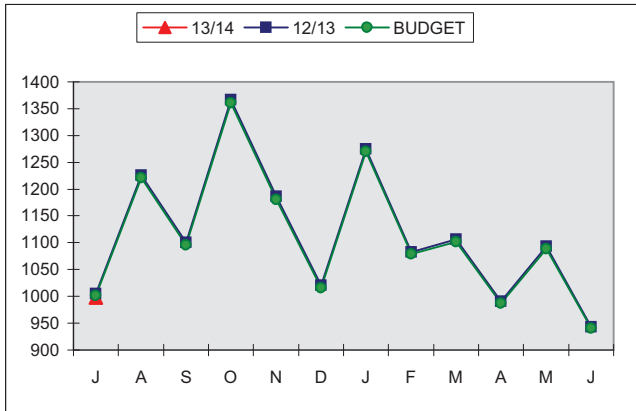


**12. FUND BALANCE + NET INCOME (LOSS)**

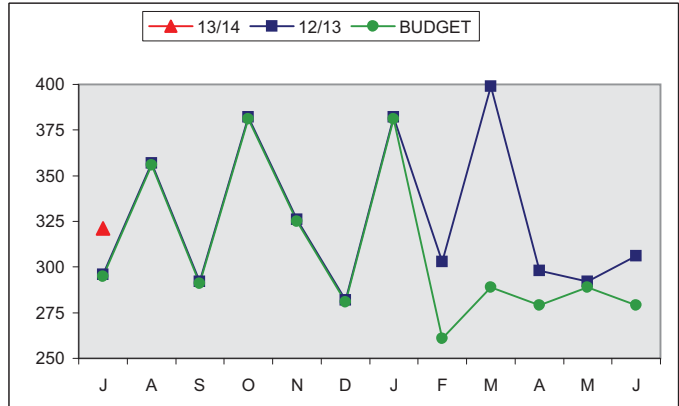


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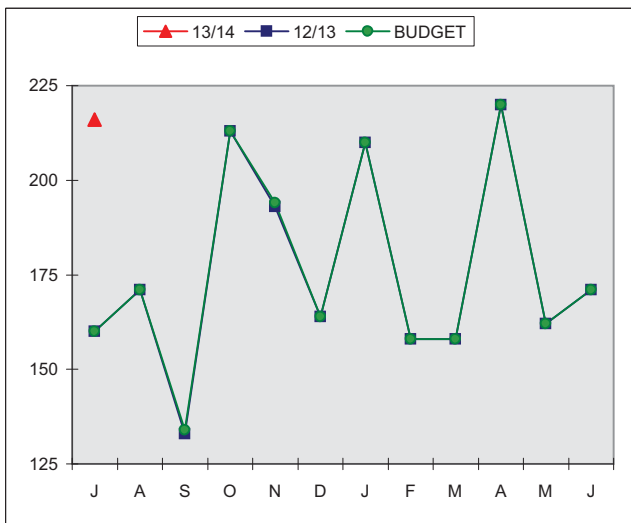
**13. PORTOLA MEDICAL CLINIC VISITS**



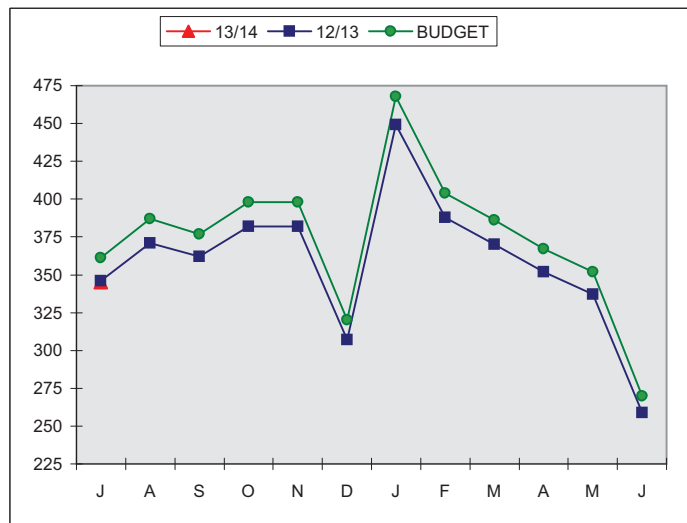
**16. LOYALTON MEDICAL CLINIC VISITS**



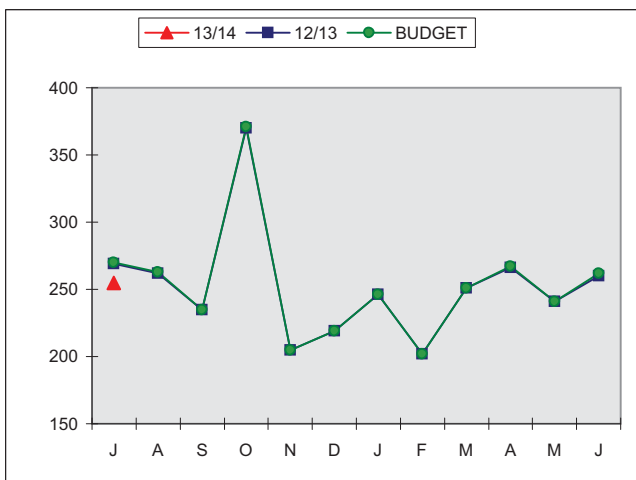
**14. PORTOLA DENTAL CLINIC VISITS**



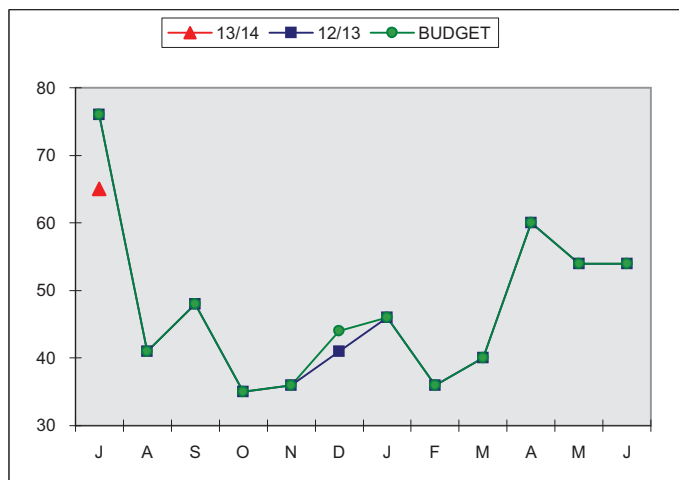
**17. INDIAN VALLEY MEDICAL CLINIC VISITS**



**15. GRAEAGLE MEDICAL CLINIC VISITS**



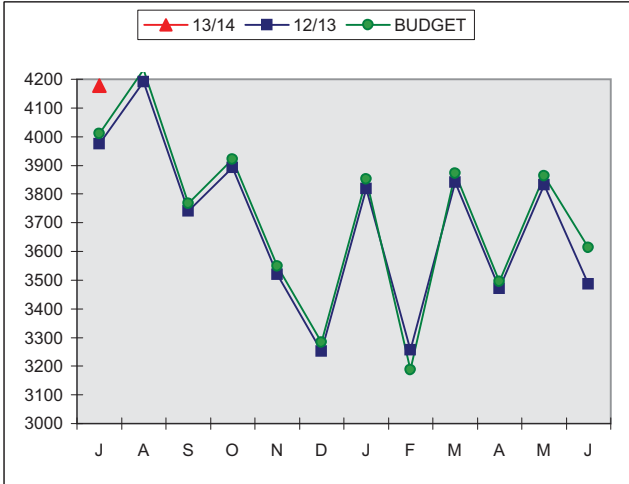
**18. PORTOLA ANNEX VISITS**



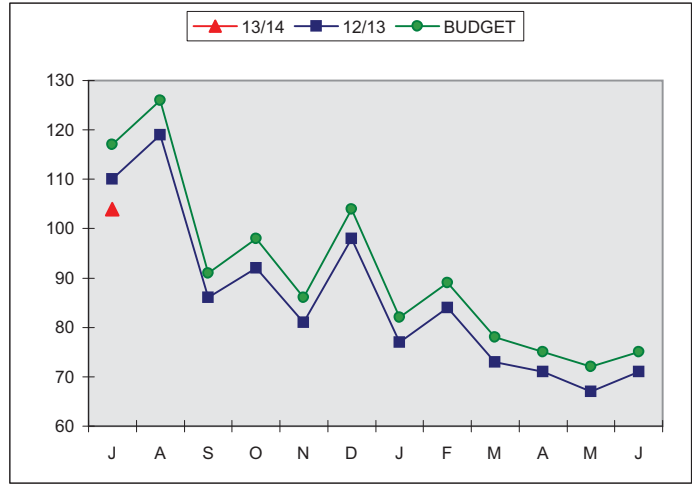


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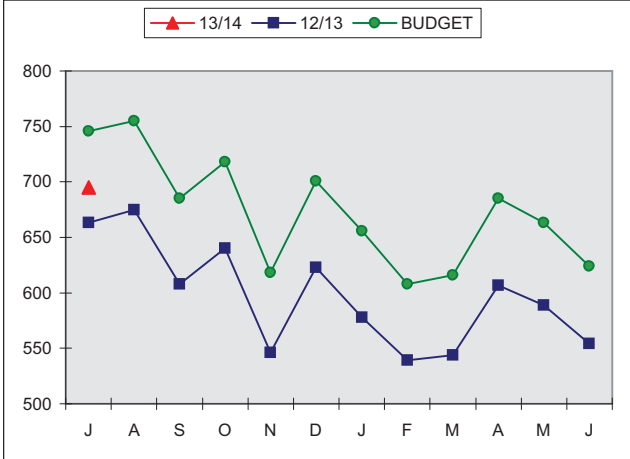
**19. LABORATORY PROCEDURES**



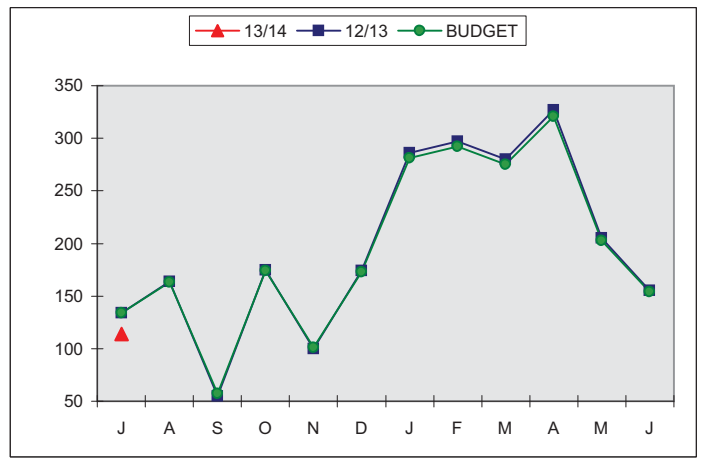
**22. AMBULANCE RUNS**



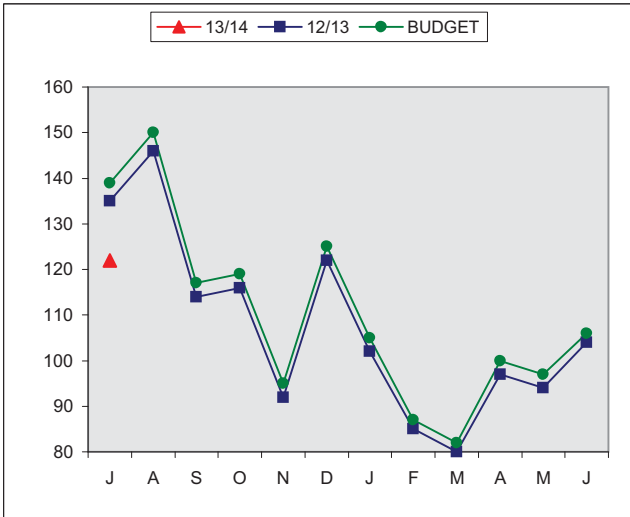
**20. RADIOLOGY PROCEDURES**



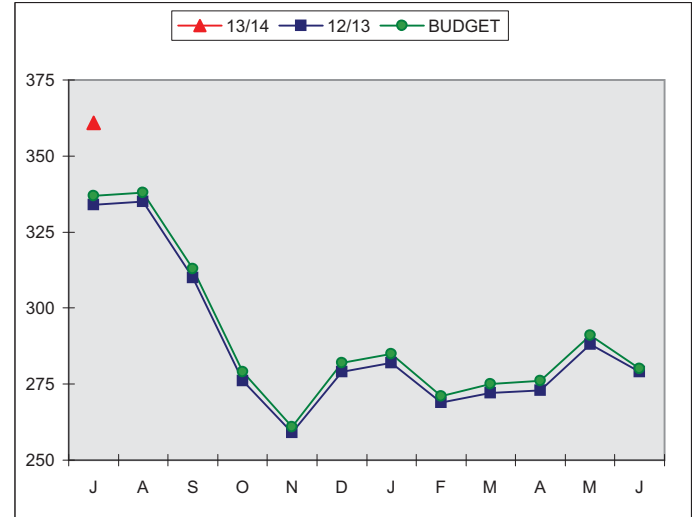
**23. RESPIRATORY PROCEDURES**



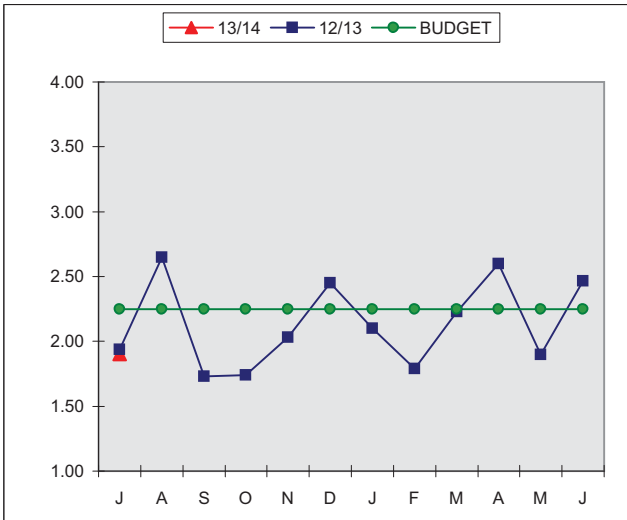
**21. ECGS**



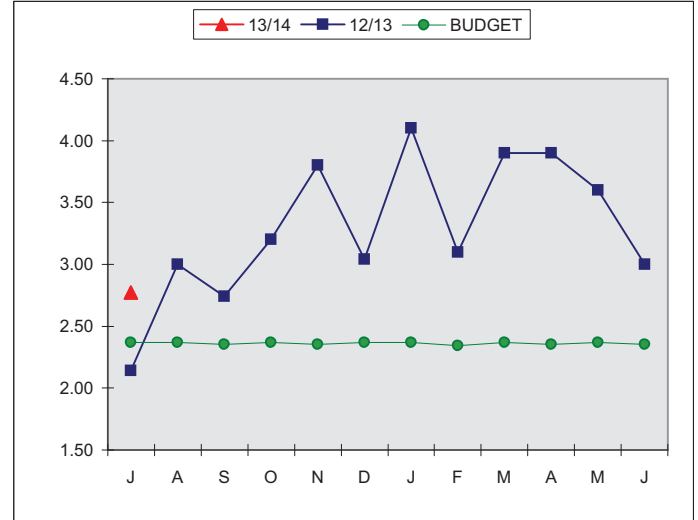
**24. EMERGENCY ROOM VISITS**



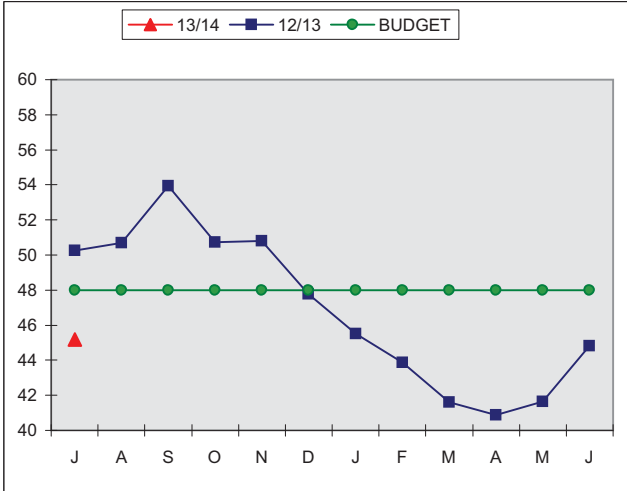
**25. AVERAGE DAILY CENSUS - ACUTE**



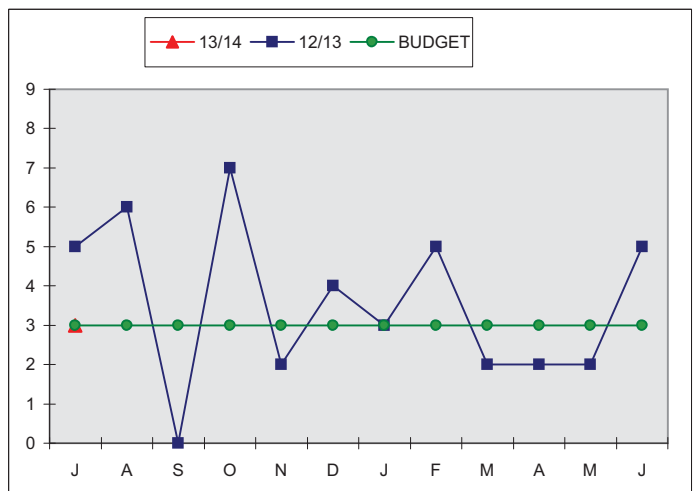
**28. AVERAGE LENGTH OF STAY - ACUTE**



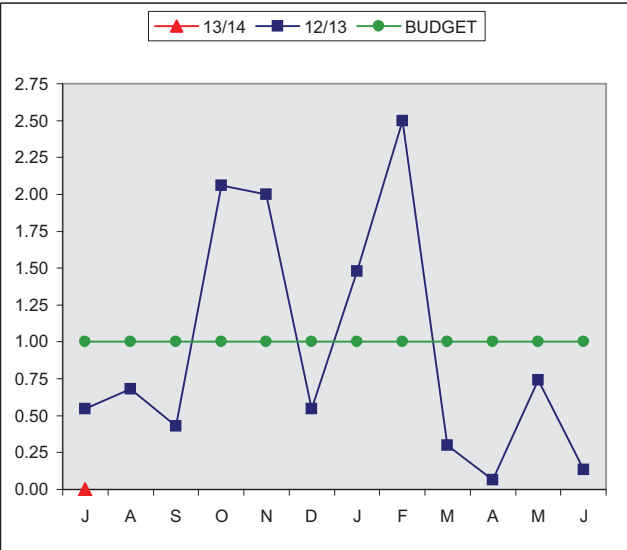
**26. AVERAGE DAILY CENSUS - SNF**



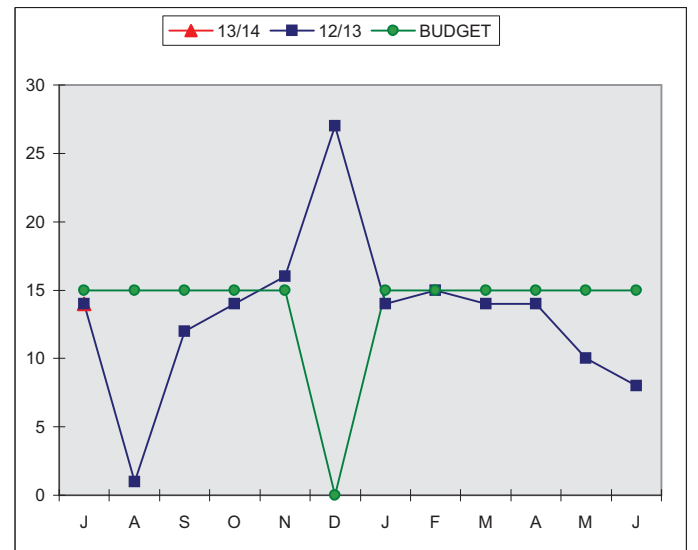
**29. SURGERIES - IN & OUTPATIENT**



**27. AVERAGE DAILY CENSUS-SWING**

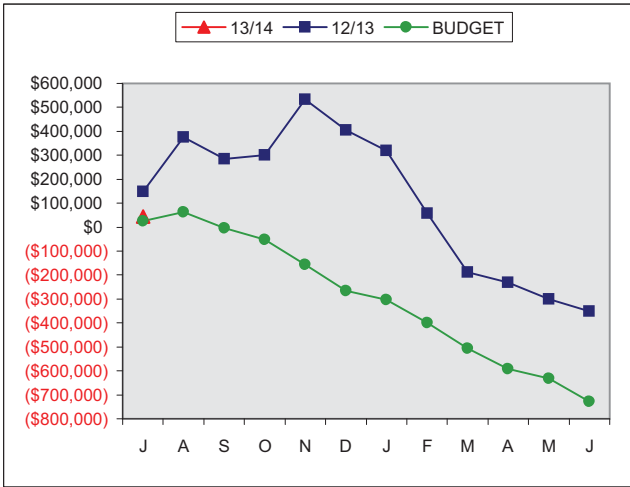


**30. ENDOSCOPY PROCEDURES**

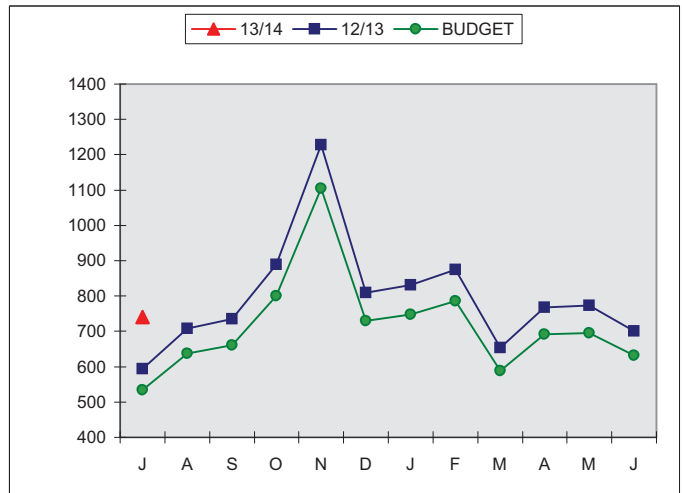


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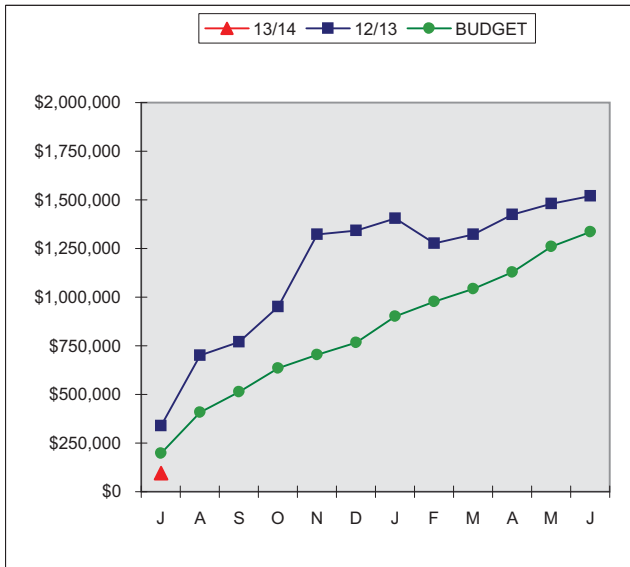
31. YEAR TO DATE OPERATING INCOME(LOSS)



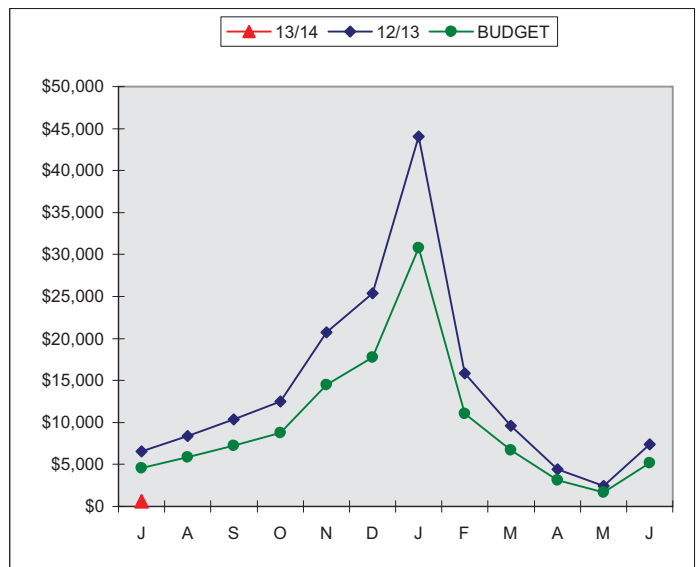
34. OVERTIME HOURS



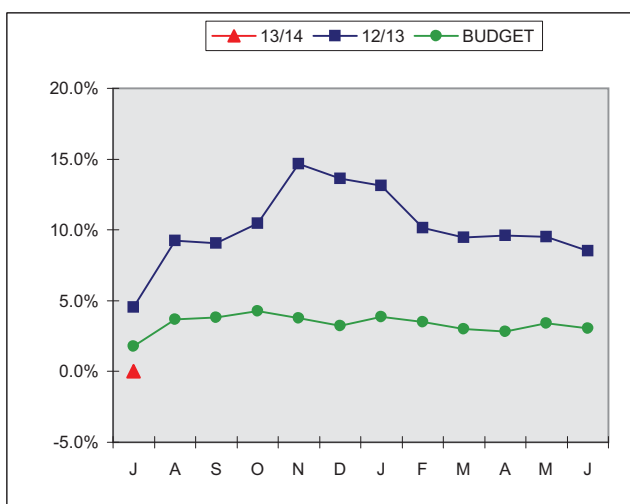
32. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION



35. DENIALS



34. RETURN ON EQUITY



36. EMERGENCY DEPARTMENT TRANSFERS

