



REGULAR MEETING OF THE BOARD OF DIRECTORS
AGENDA

Thursday, April 24, 2025 at 4:00 p.m.
Portola Medical Clinic Conference Room, Portola, CA

The April 24, 2025 Board of Directors meeting will be held in an in-person setting for the general public. The Board meeting location at the Portola Medical Clinic Conference Room will be accessible to the public. Public comment will be accepted on any item on the agenda as called for by the Board chair until the close of public comment for each item.

Any person with a disability may submit a request for reasonable modification or accommodation to the above-described means for accessing and offering comment at the meeting to Barbara Sokolov at barbara.sokolov@ephc.org who will swiftly resolve such request.

	Presenter(s)	I/D/A	Page(s)
1. <u>Call to Order</u>	Augustine Corcoran	A	
2. <u>Roll Call</u>	Augustine Corcoran	I	
3. <u>Board Comments</u>	Board Members	I/D/A	
• Deletions/Corrections to the Posted Agenda			
4. <u>Public Comment</u>			
There will be an opportunity for public comment on each agenda item listed with an “A” for action. Comments will be limited to three minutes per individual.			
5. <u>Consent Calendar</u>	Augustine Corcoran	I/D/A	
A. Agenda			1-2
B. Meeting Minutes of 3.27.25 BOD Meeting			3-6
6. <u>Auxiliary Report</u>	Gail McGrath	I/D/A	
7. <u>Staff Reports</u>			
A. Chief Nursing Officer Report	Penny Holland	I/D	7
B. SNF Directors of Nursing Report	Lorraine Noble/Tamara Santella	I/D	8
C. Director of Clinics Report	Tracy Studer	I/D	9
D. Chief Financial Officer	Katherine Pairish	I/D	10-14
8. <u>Acceptance of Draft Financials As Presented</u>	Augustine Corcoran	I/D/A	
9. <u>Chief Executive Officer Report</u>	Doug McCoy	I/D/A	15
10. <u>Policies</u>		I/D/A	16-17
A. Policy Review			
The CAH Committee recommends the following for approval by the Board of Directors:			
<u>Annual Policy Review</u>			
Employee Health, HIM, Dietary, Biomed, Rehabilitation, Nursing, EOCC, Infection Prevention, Radiology			

Regular Meeting of the Board of Directors of Eastern Plumas Health Care
April 24, 2025 AGENDA – Continued

- | | | |
|---|-----------------------|-------|
| 11. <u>Committee Reports</u> | Board Members | I/D/A |
| A. Finance Committee | | |
| 12. <u>Public Comment</u> | Members of the Public | I |
| <p>This is an opportunity for members of the public to address the Board on items which are not on the agenda. Comments are limited to three minutes ordinarily, unless the Board Chair indicates a different amount will be allotted. Comments should be limited to matters within the jurisdiction of the Board. The Board Chair may choose to acknowledge the comment, or, where appropriate, briefly answer a question, refer the matter to staff, or set the item for discussion at a future meeting. Like any other member of the hospital district, an employee or a contracted employee can address the Board in the proper forum at the proper time. However, the Board will not hear personnel issues or grievances, or matters that affect the employees personally.</p> | | |
| 13. <u>Board Closing Remarks</u> | Board Members | I/D |
| 14. <u>Closed Session</u> | Augustine Corcoran | I/D/A |
| A. Hearing (Health and Safety Code 32155) | | |
| <i>Subject Matter: Staff Privileges</i> | | |
| No providers due for appointment/reappointment. | | |
| B. Conference with Real Property Negotiators (Government Code Section 54954.5) | | |
| C. Public Employee Performance Evaluation (Government Code Section 54957): CEO | | |
| 15. <u>Open Session Report of Actions</u> | Augustine Corcoran | I |
| Taken in Closed Session | | |
| 16. <u>Adjournment</u> | Augustine Corcoran | A |

The next regularly scheduled meeting of the Board of Directors of Eastern Plumas Health Care is May 22, 2025 at the Portola Medical Clinic Conference Room, 480 1st Avenue, Portola, CA 96122



**EASTERN PLUMAS HEALTH CARE DISTRICT
REGULAR MEETING OF THE BOARD OF DIRECTORS
MINUTES
Thursday, March 27, 2025 at 4:00 p.m.**

1. Call to Order

Meeting was called to order at 4:02 p.m.

2. Roll Call

Augustine Corcoran, Board Chair; Gail McGrath, Board Member; Paul Swanson, M.D., Board Member; Linda Satchwell; Board Member; Marcia Hughes, Board Member.

Staff in attendance: Doug McCoy, CEO; Katherine Pairish, CFO; Penny Holland, CNO; Lorraine Noble, Director of Nursing, Portola; Tracy Studer, Director of Clinics; Max Barroso, Director of Rehabilitation; Joanna Garneau, Program Manager; and Barbara Sokolov, Foundation Manager/Executive Assistant/Clerk of the Board; Heather Willis, Credentialing Coordinator.

3. Board Comments

None

4. Public Comment

None

5. Consent Calendar

- **ACTION:** Motion was made by Director McGrath, seconded by Director Swanson to approve the consent calendar with one correction to the Regular BOD Meeting Minutes Agenda Item 12 to indicate that Director Satchwell was absent.

Roll Call Vote: AYES: Directors Hughes, Swanson, McGrath, Corcoran, Satchwell

Nays: None

- **Public Comment:** None

6. Auxiliary Report

Gail McGrath

Doing very well. January gross \$3,000 (low due to taxes) and February gross \$6336. Typically, the 2 lowest months of the year. Donations and sales are picking up steadily as the weather gets better.

7. Foundation Report

Patty Clawson/Barbara Sokolov

Reported that a Community Mailing was going out in April, Honor Your Caregiver Grateful Patient Program had been launched, and a Wine Dinner fundraiser planned for June 8th at Cuccia's.

8. Staff Reports

A. Chief Nursing Officer Report

Penny Holland

See March BOD report. New local nurse hired.

B. SNF Director of Nursing

Lorraine Noble

See March BOD report. 4 students for CNA class. Doing outreach at TMCC and Loyalton HS for CNAs and other positions.

C. Director of Clinics

Tracy Studer

See March BOD report. Tracy also reported that QIP is set up, lots of work from providers and staff to get there and she's excited to meet metrics.

D. Director of Rehabilitation

Max Barroso

Regular Meeting of the Board of Directors of Eastern Plumas Health Care
March 27, 2025 MINUTES - Continued

See March BOD report.

E. Chief Financial Officer

Katherine Pairish

See March BOD report. Katherine was absent due to illness. Doug reported.

Summary

This report will cover year-to-date financials through February 28, 2025, compared to year-to-date through February 29, 2024.

Total Patient Revenues were less than last year by \$100,280 with Net Patient Revenues greater than last year by \$1,368,662, due to a reduction in contractual and bad debt adjustments.

Total Operating Revenue was higher than last year by \$6,686,411. This is due mainly to the receipt of IGT's over last year by \$4,786,912. Operating Expenses were higher than last year by \$1,621,090.

Revenues (Year-to-Date February 2025 Compared to Year-to-Date February 2024)

Total Inpatient Revenues were higher by \$720,768, with Skilled Nursing Revenues posting higher by \$925,476. This is due to timing of the posting of SNF revenue in Cerner. Pro Fees were lower by \$100,840. Total Outpatient Revenues were lower by \$955,764, and Clinic Revenues were higher by \$235,556.

Expenses (Year-to-Date February 2025 Compared to Year-to-Date February 2024)

Salaries and Benefits: Combined Salaries and Benefits were higher by \$185,068 or 1%.

Purchased Services: Purchased Services were higher by \$1,187,011 or 33%.

Professional Fees: Professional Fees were higher by \$96,952 or 4%.

Repairs & Maintenance: Repairs & Maintenance were lower by \$84,631 or 16%.

Utilities: Utilities were higher by \$144,396 or 17%.

Supplies: Supplies were higher by \$14,313 or 1%.

Depreciation Expense: Depreciation Expense was higher by \$64,163 or 8%.

Other Expenses: Other Expenses were lower by \$40,994 or 6%. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable as of February 28, 2025, was \$8.4 million. This is a 49% decrease from February 29, 2024. AR Days as of February 28, 2025 was 63.

Balance Sheet

Total cash increased \$8,981,197 or 76%. Net AR decreased \$4,030,513 or 50%. Total Liabilities increased \$398,466 or 6%.

Additional Information

Days cash on hand on February 28, 2025 was 195. February 29, 2024, days cash on hand was 111. This is primarily due to the receipt of IGT's in the amount of \$4,786,912 over last year.

F. Program Manager

Joanna Garneau

See March BOD report.

9. Acceptance of Draft Financials As Presented

- **ACTION:** Motion was made by Director Satchwell, seconded by Director Swanson to accept the draft financials as presented.

Roll Call Vote: AYES: Directors Hughes, Swanson, McGrath, Corcoran, Satchwell

Nays: None

- **Public Comment:** None

10. Chief Executive Officer Report
OPERATIONAL OVERVIEW:

Doug McCoy

We continue to advocate on behalf of the California rural CAHs with our State and Federal legislators regarding the potential Medicaid funding reductions. A joint meeting of the rural CAHs in Congressman Kiley's district was held on March 7th, and a Q&A session event was sponsored by the California Hospital Association with Assemblymember Hadwick on March 11th. Both legislators were understanding to the challenges faced by rural hospitals in their district, and we will continue our advocacy through the summer sessions.

We are in the process of revising our 3-year strategic plan presented in December to include our response to potential recommendations from the House Energy and Commerce Committee overseeing the Medicaid funding program. Our 5 key strategic goals include elevating clinical excellence and patient satisfaction, ensuring financial sustainability and growth, strengthening workforce development and leadership, expanding community access and engagement, and modernizing infrastructure and fostering innovation. The executive leadership team, management council, service excellence council, and department directors will be providing feedback on the key objectives and action items for each category over the next 30 days to align with anticipated Federal and State adjustments to funding and grant program access. The revised plan will be delivered to the Board for the April meeting.

The consortium MRI program through Heritage continues to progress with an anticipated start date in April. The contract with Senior Life Solutions was executed, and the construction project for the SNF basement area has been initiated. We anticipate completion of the renovation project within 120 days, during which time Senior Life Solutions will complete their recruitment of a project manager and coordinator. We have also identified a potential location for an additional program which will be discussed during closed session.

Preliminary architectural design plans have been received for the Nifty Thrifty 2nd floor renovation project funded through the Path Cited Grant. We are targeting to receive contractor project bids by the end of June in order to receive the construction funding by September and complete the work before the end of the calendar year. Discussions continue on a possible replacement for Dr. Cox to continue GI scoping procedures, and we are developing more marketing material for area health systems on our hospital-based outpatient services (i.e. infusions, etc.) to increase referral volume.

With the receipt of our key IGTs, we are exceeding our financial performance through February over the prior year. Net patient revenue is up 1.36m over the prior year while our days cash on hand increased 84 days (195 through February 2025) versus the prior year. Hospital census has trended up over the past 30 days and SNF census continues to be maintained at budget.

COMPLIANCE PROGRAM:

There were no reported compliance issues from February 20th through March 24th.

11. Policies

Public Comment: None.

ACTION: Motion was made by Director Hughes, seconded by Director McGrath to approve all policies.

Roll Call Vote: AYES: Directors Hughes, Swanson, McGrath, Corcoran, Satchwell.
Nays: None

12. Committee Reports

Board Members

I/D/A

A. Finance Committee

Director Swanson reported that given dependence on IGTs, there was lots of uncertainty given political climate and that a conservative fiscal approach was more important than ever.

13. Public Comment

None.

14. Board Closing Remarks

Thanks to all.

Open Session recessed at 5:13 p.m.

15. Closed Session

A. Pursuant Hearing (Health and Safety Code 32155)

Subject Matter: Staff Privileges

Tele Radiology

- Patel, Tejal M.D. - 1 year appointment
- Kramer, Eric M.D. - 2 year appointment
- Jama, Abdullahi M.D. - 2 year appointment

Clinic

- Pourtabib, Michelle M.D - 1 year appointment
- Hunt, Ben M.D. - 2 year appointment

Clinic - Tele-Psych

- Daniels, Trevor PsyD - 2 year appointment

Clinic – Dental

- Mannikko, Daniel, DDS – temporary extension of privileges

B. Conference with Real Property Negotiators (Government Code Section 54954.5)

C. Public Employee Performance Evaluation (Government Code Section 54957) Subject Matter: *CEO*

16. Open Session Report of Actions Taken in Closed Session

The Board returned at approximately 5:35 p.m.

A: ACTION- The Board unanimously approved a motion to provide staff privileges to all persons listed on agenda item 15.A

B: No Action taken 15.B

C: No Action taken 15.C

17. Adjournment

Meeting adjourned at 5:40 p.m.

Eastern Plumas Health Care
Board Report
Penny Holland CNO

4-24-2025

Lab report- Western Pathology has resigned from our contract with them and along with that our Medical Director over the Laboratory has also resigned as May 31, 2025. So we are looking for replacement for both. We have to have a MD oversee the laboratory to operate.

We did hire a local RN for our full time night shift. She had just passed the Board Exam and she will be orienting for awhile because she is a brand new nurse.

We still have two traveling nurses working but when our new nurse is oriented we should be down to one traveler. Our main goal is to get full time nurses and not have a need for travelers throughout the hospital.

Eastern Plumas Health Care
 Nursing Division
 Skilled Nursing Facilities
 Board Report 04/17/2025
 Lorraine Noble RN & Tamara Santella RN

CENSUS

YEAR 2024-2025 GOAL=61	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	April
LOYALTON-actual census for month	30.41	31.26	32.10	31.10	32.64	34.51	34.21	34.9	ON 4/17 36
admits	1	1	1	0	4	3	1	2	1
discharges	0	0	0	3	0	3	0	3	1
PORTOLA-actual census for month	27	26.93	27	27	26.77	27	26.60	25.83	ON 4/17/25 26
admits	0	1	0	0	0	3	0	1	0
discharges	0	1	0	0	1	2	1	1	0
TOTAL CENSUS for month	57.41	58.19	59	58.13	59.41	61.51	60.81	60.72	62

STAFFING

Nursing Assistant training program:

4 students are now working as resident companions and are in the process of becoming certified.

Portola Campus:

- 1 traveler C.N.A. here until 5/2025

Loyalton Campus:

- 3 traveler LVNs
- 6 traveler C.N.A.s
- FT ward clerk position

STATE ISSUES: State has been to both campuses this month on 3/10/25. POC accepted, pending follow-up visit. F641, F677, F686.

Eastern Plumas Health Care
Board Report
Tracy Studer Director of Clinics
April 24, 2025

- Dr. Michelle Pourtabib, Family Medicine, started work in Portola on April 7, 2025. She was eagerly welcomed by staff. Dr. Pourtabib was trained by Charles Donovan, IT, in use of the Cerner EMR. She worked side by side with Brinley West, FNP, who helped Dr. Pourtabib with workflow questions. She expressed gratitude to everyone at the end of her first day with the Portola Medical Clinic.

- Dr. Lillegraven received his California Medical License. He is Currently in a Locum position in Colorado. His start date tentatively remains to be June 1, 2025. Dr. Lillegraven and EPHC clinic staff are searching for rental housing in the Loyalton area.

- The Wipfli NHSC agreement has been signed by Doug McCoy. Each clinic: Loyalton, Graeagle, Portola and the Portola dental clinic require separate applications. The National Health Service Corps supports primary care, medical, dental and behavioral health providers through scholarships and loan repayment programs. Following enrollment in the NHSC, we will be able to move forward in applying for auto-HPSA renewal. The NHSC combined with HPSA designation will benefit EPHC with a multitude of programs including recruitment, reimbursement for some on the job training and assistance with tuition reimbursement.

Eastern Plumas Health Care
Financial Statements – Board Report
March 2025

Summary

This report will cover nine months ending March 31, 2025, compared to nine months ending March 31, 2024.

Total Patient Revenues were higher than last year by \$321,302 with Net Patient Revenues higher than last year by \$2,230,564, due to a reduction in contractual allowances as we have worked accounts receivable to reduce aging over 90 days.

Total Operating Revenue was higher than last year by \$7,009,132. This is due mainly to the receipt of IGT's over last year by \$4,165,791 and the reduction in contractual allowances as mentioned above. Operating Expenses were higher than last year by \$1,746,755.

Revenues (Year-to-Date March 2025 Compared to Year-to-Date March 2024)

Total Inpatient Revenues were higher by \$1,053,072, with Skilled Nursing Revenues posting higher by \$997,978. This is due to the timing of the posting of SNF revenue in Cerner. Pro Fees were lower by \$55,174. Total Outpatient Revenues were lower by \$918,310, and Clinic Revenues were higher by \$241,714.

Expenses (Year-to-Date March 2025 Compared to Year-to-Date March 2024)

Salaries and Benefits: Combined Salaries and Benefits were higher by \$151,719 or 1%.

Purchased Services: Purchased Services were higher by \$1,225,830 or 31%.

Professional Fees: Professional Fees were higher by \$87,460 or 3%.

Repairs & Maintenance: Repairs & Maintenance were lower by \$103,242 or 17%.

Utilities: Utilities were higher by \$154,757 or 16%.

Supplies: Supplies were higher by \$17,100 or 1%.

Depreciation Expense: Depreciation Expense was higher by \$78,847 or 8%.

Other Expenses: Other Expenses were lower by \$26,255 or 4%. These include training, travel, and dues and subscriptions.

Revenue Cycle

Gross Accounts Receivable as of March 31, 2025, was \$7.7 million. This is a 50% decrease from March 31, 2024. AR Days as of March 31, 2025, were 58. Down 5 days from prior month.

Balance Sheet

Total cash increased \$8,338,807 or 72%. Net AR decreased \$3,413,226 or 42%. Total Liabilities decreased \$136,063 or 2%. Fund Balance increased \$4,903,194 or 19%

Additional Information

Days cash on hand on March 31, 2025, was 177. March 31, 2024, days cash on hand was 109. This is primarily due to the receipt of IGT's in the amount of \$4,165,791 over last year. We estimate days cash on hand at the end of the fiscal year will be 198.

We have begun work on the 25/26 budget and will present for Board approval at the July meeting.

Eastern Plumas Health Care
Income Statement
DRAFT
Year-to-Date Comparative

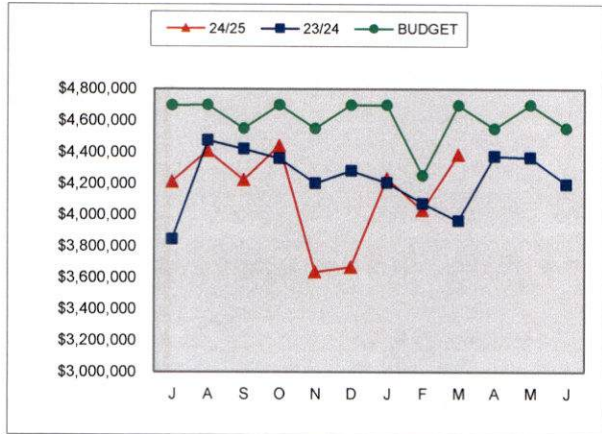
		% Net Pt				
			Revenue	Year- to-Date 3/31/25	Year- to-Date 3/31/24	\$ Variance
1	REVENUE					
2	Inpatient Revenue		\$	1,651,183	1,329,089	\$ 322,094
3	Inpatient Revenue - Swing Bed		\$	1,272,000	1,539,000	\$ (267,000)
4	Inpatient Revenue - SNF		\$	8,993,007	7,995,029	\$ 997,978
	Inpatient Revenue		\$	11,916,190	10,863,118	\$ 1,053,072
5	All Pro Fees		\$	2,721,179	2,776,353	\$ (55,174)
7	Outpatient Revenue		\$	19,007,285	19,925,595	\$ (918,310)
8	Clinics		\$	4,466,072	4,224,358	\$ 241,714
9	Total Patient Revenue		\$	38,110,726	37,789,424	\$ 321,302
11	Contractual Allowances		\$	(11,798,356)	(13,584,389)	\$ 1,786,033
12	Charity Discounts		\$	(50,459)	(57,893)	\$ 7,434
13	Other Allowances		\$	(141,283)	(163,072)	\$ 21,789
14	Bad Debt		\$	(624,417)	(718,423)	\$ 94,006
15	Total Deductions		\$	(12,614,515)	(14,523,777)	\$ 1,909,262
16	Net Patient Revenue		\$	25,496,211	23,265,647	\$ 2,230,564
17	% of Gross Revenue			66.90%	61.57%	5.33%
18	Meaningful Use Revenue		\$	-	-	\$ -
19	Quality Payments		\$	419,266	48,926	\$ 370,340
20	IGT Payments		\$	7,032,201	2,866,410	\$ 4,165,791
21	Other Operating Revenue		\$	291,178	48,741	\$ 242,437
22	Total Operating Revenue		\$	33,238,856	26,229,724	\$ 7,009,132
23	EXPENSES					
24	Salaries and PTO	52.0%	\$	(13,252,713)	(13,100,244)	\$ (152,469)
25	Employee Benefits	17.0%	\$	(4,334,449)	(4,335,199)	\$ 750
26	Professional Fees - Medical	10.4%	\$	(2,661,925)	(2,651,249)	\$ (10,676)
27	Professional Fees - Other	0.8%	\$	(215,703)	(138,919)	\$ (76,784)
28	Supplies	8.2%	\$	(2,082,406)	(2,065,306)	\$ (17,100)
29	Purchased Services	21.0%	\$	(5,345,766)	(4,089,936)	\$ (1,255,830)
30	Insurance	1.6%	\$	(409,627)	(324,507)	\$ (85,120)
31	Rental and Leases	0.4%	\$	(103,489)	(58,070)	\$ (45,419)
32	Repairs and Maintenance	1.9%	\$	(487,106)	(590,348)	\$ 103,242
33	Utilities and Telephone	4.5%	\$	(1,153,498)	(998,741)	\$ (154,757)
34	Depreciation Amortization	4.0%	\$	(1,028,259)	(949,412)	\$ (78,847)
35	Other Expenses	2.6%	\$	(661,398)	(687,653)	\$ 26,255
36	Total Operating Expenses	124.5%	\$	(31,736,339)	(29,989,584)	\$ (1,746,755)
37	Income From Operations	5.9%	\$	1,502,517	(3,759,860)	\$ 5,262,377
38	Tax Revenue	-1.9%	\$	487,800	487,800	\$ -
39	Non Capital Grants and Donations	-0.4%	\$	106,000	181,904	\$ (75,904)
40	Interest Income	-2.2%	\$	555,889	408,057	\$ 147,832
41	Interest Expense	0.6%	\$	(145,878)	(156,397)	\$ 10,519
42	Non-Operating Income (Expenses)	-0.3%	\$	81,037	105,399	\$ (24,362)
43	Total Non-Operating Gain (Loss)	-4.3%	\$	1,084,848	1,026,763	\$ 58,085
44	Net Income	10.1%	\$	2,587,365	(2,733,097)	\$ 5,320,462
45	Operating Margin %			4.52%	-14.33%	18.85%
46	Net Margin %			7.78%	-10.42%	18.20%
47	Payroll as % of Operating Expense			55.42%	58.14%	

Eastern Plumas Health Care
Comparative Balance Sheets - Board Report
DRAFT
Dates as Indicated

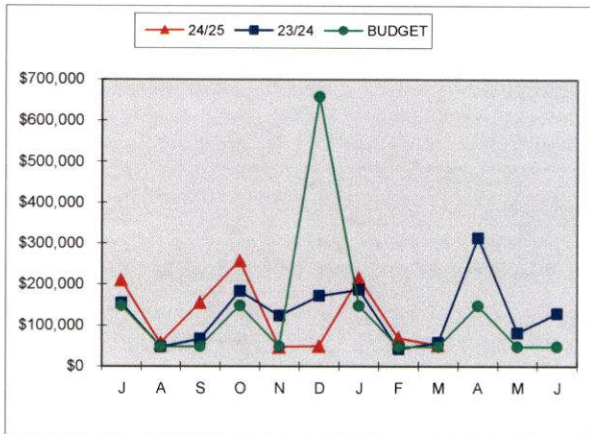
	FYE	FYE	FYE	FYE	FYE 2025-2024	
	as of 3/31/25	3/31/2024	3/31/2023	3/31/2022	\$ Change	% Change
Assets						
Current Assets						
Cash	\$ 1,178,751	\$ 761,031	\$ 1,830,953	\$ 2,024,044	\$ 417,720	54.89%
Short-term Investments (LAIF)	\$ 18,780,089	\$ 10,859,002	\$ 12,372,845	\$ 27,375,475	\$ 7,921,087	72.94%
Total Cash and Equivalents	\$ 19,958,840	\$ 11,620,033	\$ 14,203,798	\$ 29,399,520	\$ 8,338,807	71.76%
Patient Accounts Receivable	\$ 7,662,000	\$ 15,316,348	\$ 9,800,849	\$ 6,125,606	\$ (7,654,348)	-49.98%
Accounts Receivable Reserves	\$ (2,943,498)	\$ (7,184,620)	\$ (3,950,057)	\$ (2,180,364)	\$ 4,241,122	-59.03%
Net Accounts Receivable	\$ 4,718,502	\$ 8,131,728	\$ 5,850,792	\$ 3,945,242	\$ (3,413,226)	-41.97%
% of Gross Account Receivables	61.6%	53.1%	59.7%	64.4%		
Inventory	\$ 597,977	\$ 598,274	\$ 481,936	\$ 463,263	\$ (297)	-0.05%
Other Assets	\$ 104,368	\$ 209,250	\$ 628,353	\$ 356,313	\$ (104,882)	-50.12%
Total Other Assets	\$ 702,345	\$ 807,524	\$ 1,110,289	\$ 819,576	\$ (105,179)	-13.02%
Total Current Assets	\$ 25,379,687	\$ 20,559,285	\$ 21,164,880	\$ 34,164,337	\$ 4,820,402	23.45%
Fixed Assets						
Land	\$ 1,209,214	\$ 1,166,344	\$ 1,166,344	\$ 1,123,344	\$ 42,870	3.68%
Buildings	\$ 16,400,921	\$ 15,220,840	\$ 15,218,416	\$ 14,825,536	\$ 1,180,081	7.75%
Capital Equipment	\$ 16,813,297	\$ 16,474,468	\$ 15,320,049	\$ 14,959,356	\$ 338,829	2.06%
In Progress	\$ 941,306	\$ 3,388,244	\$ 2,479,652	\$ 561,516	\$ (2,446,938)	-72.22%
Total Plant & Equipment	\$ 35,364,738	\$ 36,249,896	\$ 34,184,460	\$ 31,469,751	\$ (885,158)	-2.44%
Accumulated Depreciation	\$ (23,211,566)	\$ (24,043,453)	\$ (23,064,112)	\$ (22,172,599)	\$ 831,887	-3.46%
Net Fixed Assets	\$ 12,153,172	\$ 12,206,443	\$ 11,120,349	\$ 9,297,152	\$ (53,271)	-0.44%
Total Assets	\$ 37,532,859	\$ 32,765,728	\$ 32,285,229	\$ 43,461,489	\$ 4,767,131	14.55%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 897,838	\$ 670,344	\$ 625,949	\$ 942,266	\$ 227,494	33.94%
Accrued Payroll & Benefits	\$ 1,651,882	\$ 1,539,070	\$ 2,335,142	\$ 1,644,297	\$ 112,812	7.33%
Other Current Liabilities	\$ 5,265	\$ 144,653	\$ 1,777,435	\$ 6,527,224	\$ (139,388)	100.00%
Total Current Liabilities	\$ 2,554,985	\$ 2,354,067	\$ 4,738,525	\$ 9,113,787	\$ 200,918	8.53%
Long-Term Liabilities						
Loans	\$ 3,903,274	\$ 4,240,255	\$ 4,572,887	\$ 4,876,989	\$ (336,981)	-7.95%
Capitalized Leases	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
Total Long Term Liabilities	\$ 3,903,274	\$ 4,240,255	\$ 4,572,887	\$ 4,876,989	\$ (336,981)	-7.95%
Deferred Revenue	\$ -	\$ -	\$ -	\$ -	\$ -	0.00%
TOTAL LIABILITIES	\$ 6,458,259	\$ 6,594,322	\$ 9,311,412	\$ 13,990,776	\$ (136,063)	-2.06%
Fund Balance	\$ 31,074,600	\$ 26,171,406	\$ 22,973,816	\$ 29,470,713	\$ 4,903,194	18.73%
TOTAL LIABILITIES AND FUND BALANCE	\$ 37,532,859	\$ 32,765,728	\$ 32,285,229	\$ 43,461,489	\$ 4,767,131	14.55%

EASTERN PLUMAS HEALTH CARE MONTHLY FINANCIAL GRAPHS FOR THE YEAR ENDED JUNE 30, 2025

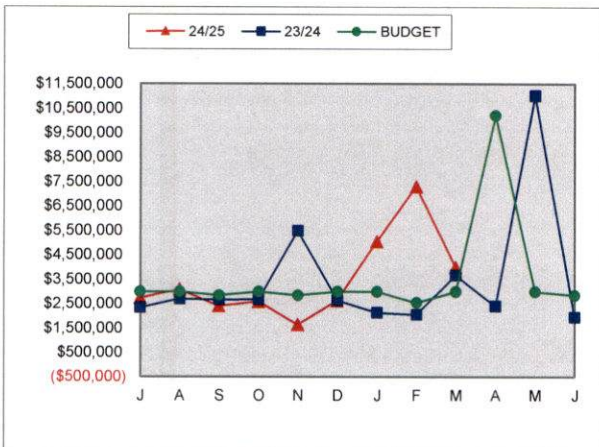
1. GROSS PATIENT REVENUE



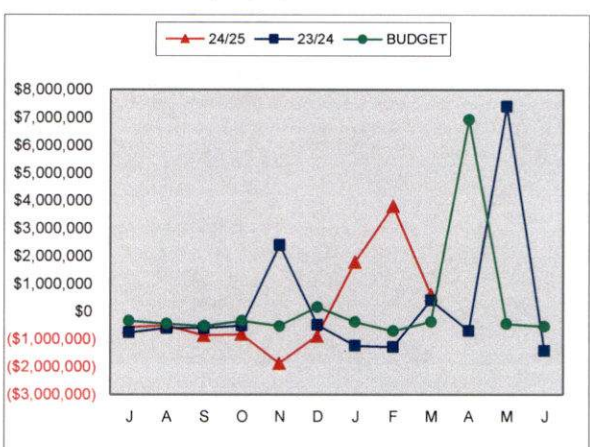
4. NON-OPERATING INCOME



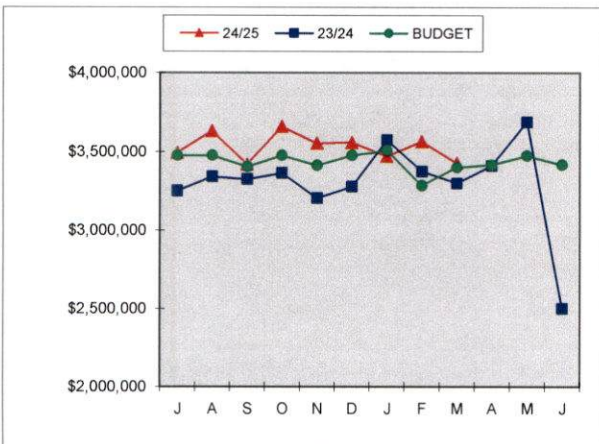
2. ESTIMATED NET REVENUE



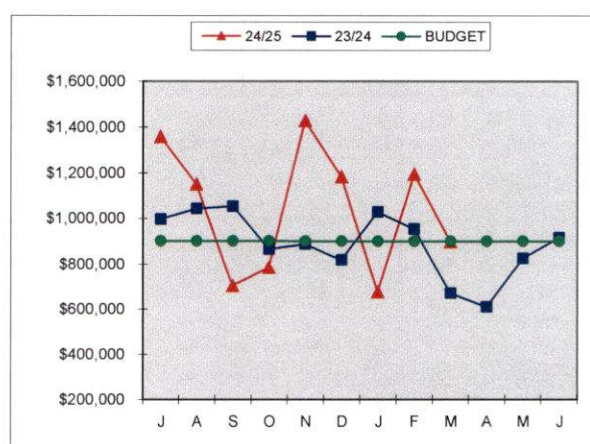
5. NET INCOME (LOSS)



3. OPERATING EXPENSES

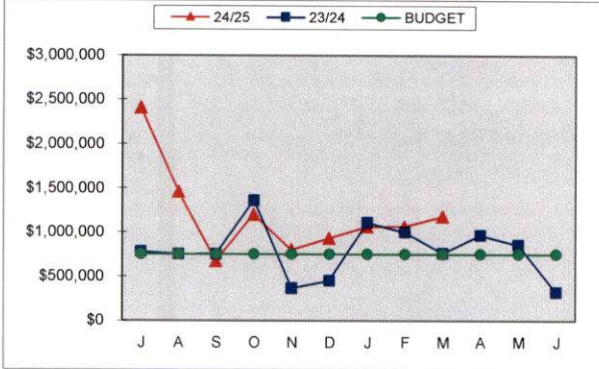


6. ACCOUNTS PAYABLE

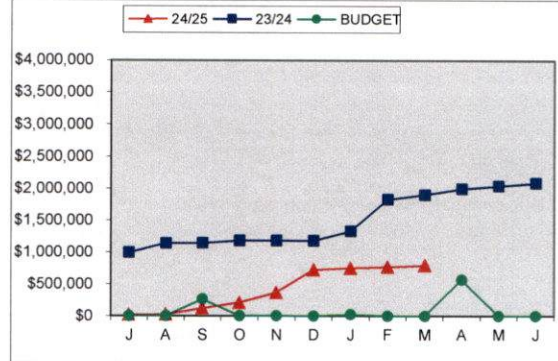


**EASTERN PLUMAS HEALTH CARE
MONTHLY FINANCIAL GRAPHS
FOR THE YEAR ENDED JUNE 30, 2025**

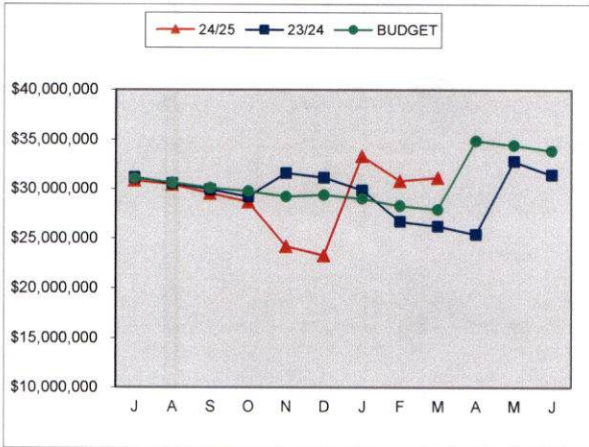
7. OPERATING CASH



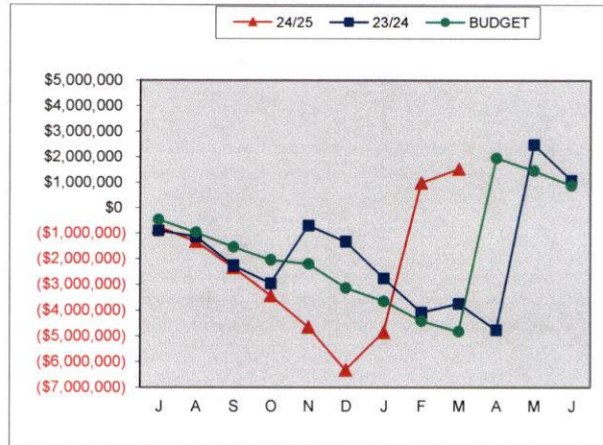
10. CAPITAL EXPENDITURES-YTD



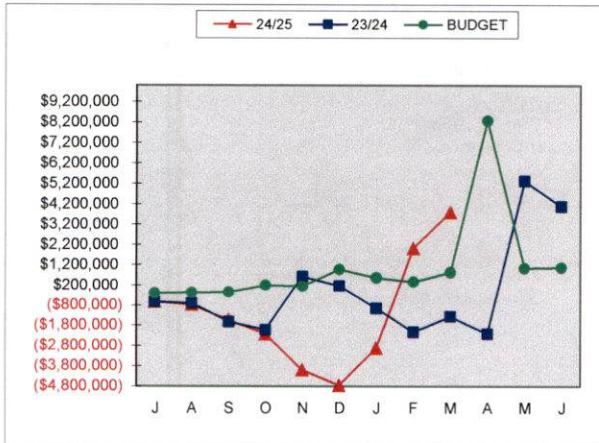
8. FUND BALANCE + NET INCOME (LOSS)



11. YEAR TO DATE OPERATING INCOME (LOSS)



9. EARNINGS BEFORE INTEREST, DEPRECIATION & AMORTIZATION





**Eastern Plumas Health Care
Board Report
Executive Summary**

Date: April 24, 2025

OPERATIONAL OVERVIEW:

We continue to monitor the legislative status on Medicaid funding and have participated in several advocating sessions with CHA. I will be speaking with a reporter for CHCF on the potential impact that MCD reductions would have on EPHC on April 17th. A letter to Speaker Johnson was sent by a bipartisan group of representatives including several that we have targeted over the past 8 weeks requesting reconsideration of cuts to Medicaid and Social Security. A representative from Congressman Kiley's office will be visiting EPHC on April 30th.

We have made multiple tours of a Portola commercial property which could provide a long-term location for our rehabilitation and wellness program. This would provide additional space on campus to pursue a childcare program without needing to incur construction costs. Subcontractors have begun tours of the campus location for the Senior Solutions program, the Nifty Thrifty renovation plan, and this commercial property. HVAC vendors were toured on 4/16 and we will have additional vendors for drop ceilings, plumbing, etc. visit within the next 3 weeks. Due to an increase in planned or unexpected power outages causing significant down time for our CT system, we are evaluating additional generator options to support the radiology building to prevent ongoing periods of ER diversion for patients requiring those services. A replacement CT scanner with higher resolution is also under consideration for the 25/26 or 26/27 fiscal year.

The EPHC Foundation has finalized the June 8th fundraising event, and informational material has been distributed to various locations. A fundraising mailer was sent to the community this month and we have received positive feedback from several community members. We received a very generous donation on behalf of a former resident of our Portola skilled nursing unit which will be used for the renovation project to establish the Senior Life Solutions program. We are very grateful for the contribution and this program will be impactful in providing mental health services to the elderly in our community.

Efforts to increase census in the hospital and SNFs have been successful during the month of March and into mid-April. The addition of Dr. Pourtabib at the Portola Medical Clinic has allowed us to provide additional established care services in Portola, and we are looking forward to having Dr. Lilligraven join us full-time in Loyalton in June.

COMPLIANCE PROGRAM:

There were no reported compliance issues from March 25th through April 17th.

AGENDA ITEM COVER SHEET

ITEM	CAH Committee Consent Agenda
RESPONSIBLE PARTY	Donna Dorsey, RN, BSN Emergency Room Manager
ACTION REQUESTED?	For Board Action
BACKGROUND: During the March 26, 2025 CAH Committee meeting, the committee made the following consent agenda item recommendations to the Board of Directors.	
SUMMARY/OBJECTIVES: Approval of the following consent agenda items: Annual Policy Review Employee Health, HIM, Dietary, Biomed, Rehabilitation, Nursing, EOCC, Infection Prevention, Radiology	
SUGGESTED DISCUSSION POINTS: None	
SUGGESTED MOTION/ALTERNATIVES: Move to approve CAH Committee Consent Agenda as presented.	
LIST OF ATTACHMENTS: List attached.	

Policy List:
Title

Area

Annual Employee Health Evaluation	Employee Health
Business Associate Agreements	HIM
Confidentiality Of Substance Use Disorder Records For Part 2 Program	HIM
Designation of Privacy Officer	HIM
Designation of Security Officer	HIM
Dietary Services	Dietary
Dietitian Assessments on Acute Care Floor	Dietary
Disclosure of PHI For Workers' Compensation	HIM
Equipment Management Program	Biomed
Emergencies in Outpatient Therapy	Rehabilitation
Emergency Department Log	Nursing
Fire Watch	Environment of Care Committee
Hand Hygiene	Infection Prevention
HIPAA – Policy and Procedure Oversight Documentation	HIM
Influenza Prevention	Infection Prevention
Lead Apron Storage, Cleaning, and Maintenance	Radiology
Mammogram Scheduling Protocol	Radiology
Mammography Compliance Requirements	Radiology
Mammography Patient Complaints	Radiology
Management of Contrast Extravasation in CT	Radiology
Notice of Privacy Practices	HIM
Notice of Privacy Practices Template – Part 2 Program	HIM
Privacy Awareness and Training	HIM
Rehabilitation Services Department Staffing Requirements	Rehabilitation
Safeguarding PHI	HIM
Security Awareness And Training	HIM
Social Media	HIM
Use and Disclosure of PHI for Fundraising Activities	HIM
Use And Disclosure Of PHI For Public Health And Health Oversight Activities	HIM
Use And Disclosure Of PHI For Research Activities	HIM
Use And Disclosure Of PHI For Specialized Government Functions	HIM
Use And Disclosure Of Psychotherapy Notes	HIM